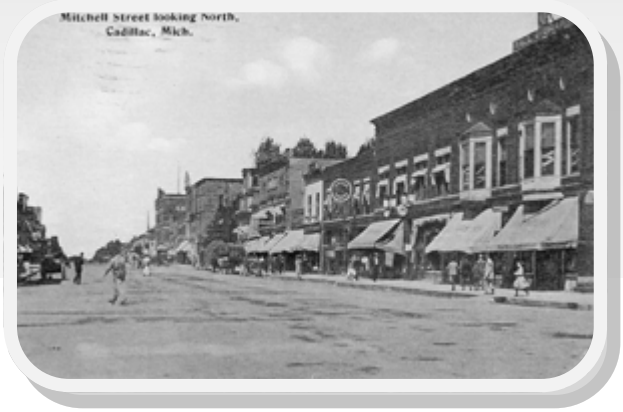
CITY OF

Cadillac MICHIGAN



For the Fiscal Year Ended June 30, 2013

Comprehensive Annual Financial Report

200 N. Lake Street
Cadillac, MI 49601
Phone: (231) 775-0181
Fax: (231) 775-8755
www.cadillac-mi.net

ELECTED OFFICIALS

William Barnett, Mayor
At Large

Shari Spoelman, Councilmember
First Ward

Antoinette Schippers, Councilmember
Second Ward

Art Stevens, Councilmember
Third Ward

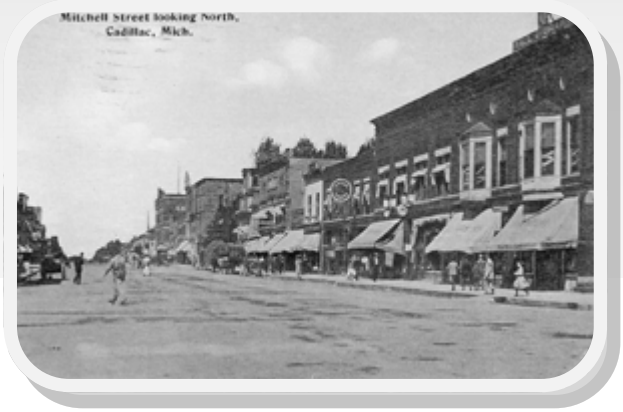
Douglas Mellema, Councilmember
Fourth Ward

CITY ADMINISTRATION

City Manager	*Marcus Peccia*
Director of Finance	*Owen Roberts*
Director of Public Utilities	*Jeff Dietlin*
Director of Public Works and Engineering	*Bruce DeWitt*
Community Development Director	*Jerry Adams*
City Clerk	*Chris Benson*
City Treasurer	*Keri Lanning*
City Attorney	*Foster, Swift, Collins & Smith, PC*

CITY OF

Cadillac MICHIGAN



For the Fiscal Year Ended June 30, 2013

Comprehensive Annual Financial Report

Prepared by:

Financial Services Department of the City of Cadillac

City of Cadillac

Elected Officials Information

Mayor William S. Barnett

Councilmember from City at Large
Population of City: 10,355
Occupation: Attorney
Term Expires: December 31, 2013
Annual Salary: $4,100

Art Stevens

Mayor Pro-Tem
Councilmember from Ward 3
Occupation: Financial Advisor
Term Expires: December 31, 2015
Annual Salary: $2,800

Shari Spoelman

Councilmember from Ward 1
Occupation: MSU Extension Director
Term Expires: December 31, 2015
Annual Salary: $2,800

Douglas Mellema

Councilmember from Ward 4
Occupation: Retired
Term Expires: December 31, 2013
Annual Salary: $2,800

Antoinette Schippers

Councilmember from Ward 2
Occupation: Teacher
Term Expires: December 31, 2013
Annual Salary: $2,800

CITY OF CADILLAC, MICHIGAN

JUNE 30, 2013

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200 North Lake Street • Cadillac, Michigan 49601
231.775.0181 • fax 231.775.8755
www.cadillac-mi.net

December 19, 2013

To the Honorable Mayor, Members of the City Council, and citizens of the City of Cadillac:

The comprehensive annual financial report of the City of Cadillac for the fiscal year ended June 30, 2013, is hereby submitted.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free from any material misstatements.

Baird, Cotter & Bishop, P.C., Certified Public Accountants, have issued an unqualified ("clean") opinion on the City of Cadillac's financial statements for the year ended June 30, 2013. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

Profile of the Government

The City of Cadillac was incorporated in 1877 and serves as the county seat of Wexford County. It is located in beautiful Northern Michigan and offers four very separate and distinct seasons which provide a variety of recreational opportunities for visitors. The community has been recognized as the largest manufacturing base north of Grand Rapids, and therefore provides employment opportunities which create an excellent quality of life for the year-round residents. Cadillac occupies nine square miles, which includes a lake that is entirely within the city limits.

The City government operates under a council/manager form of government and was one of the first municipalities in the state of Michigan to adopt this form of local governance. The City Council consists of four council members and a mayor elected at large. The council members are elected on a nonpartisan basis to staggered four-year terms based on four districts within the city. The mayor serves a two year term. The chief function of the City Council is to hire a City Manager and take legislative action as appropriate.

The City provides a full range of services. These services include police and fire protection; the construction and maintenance of highways, streets, and infrastructure; recreational activities and cultural events. In addition to general government activities, the City is financially accountable for the Cadillac Building Authority, the Downtown Development Authority, the Local Development Finance Authority, the Economic Development Corporation, the Brownfield Redevelopment Authority and the Policemen and Firemen Retirement System; therefore, these activities are included in the reporting entity. However, the Wexford County Airport Authority, the Cadillac Area Public School District, the Cadillac-Wexford Transit Authority, and the Cadillac Housing Commission have not met the established criteria for inclusion in the reporting entity, and accordingly are excluded from this report.

The City Council is required to adopt an annual budget by the second council meeting in May of each year. The annual budget serves as the foundation of the City of Cadillac's financial planning and control. The budget is prepared by fund and department. The budget is adopted by total fund for all funds except the General Fund. The General Fund is adopted by department (i.e. Police Department, Fire Department). The level of budgetary control for all transfers for the budget amounts within the General Fund and any revisions that alter the total expenditures of any fund must be approved by the City Council. General Fund expenditures may not legally exceed appropriations at the major function level. Expenditures in all other funds may not exceed appropriations at the total fund level. The budget is approved by the city council annually by ordinance and amended by resolution quarterly as needed.

Cadillac is an extremely stable local unit of government, serving a well-rounded community. This stability has allowed for a long-term philosophy to be incorporated into the budgeting process for the City of Cadillac.

Local Economy and Future Outlook

The local economy is a healthy mixture of manufacturing, tourism, recreation, professional services including health services, and retail. The manufacturing sector provides significant employment opportunities and is a critical component of overall local economic condition. Recreation opportunities abound in the local area, including hunting, fishing, snowmobiling, biking, camping, golf, water sports and others. These activities bring in visitors from around the country to spend their tourism and recreational dollars in the community.

Economic conditions in our community continue to improve. According to the Cadillac Area Visitors Bureau, area occupancy in hotels and motels is up by 3,200 room nights over last year, which equates to approximately $960,000 of additional revenue generated locally!

Across the nation economic indicators regarding the real estate market are also on the rise. According to a Detroit Free Press article titled "Michigan among top states where home prices are surging", dated November 14, 2013, CoreLogic, a property information provider

advised that home prices across the nation increased in September 2013 by 12%. The article also provided a top ten real estate market list, and Michigan ranked number five with a gain of 13.9%. Utah ranked number ten with an 11.9% gain, and Nevada ranked number one with a 25.3% gain. There also seems to be more jobs on the horizon in Michigan than originally estimated, with projections of 130,000 new jobs over the next two years according to the University of Michigan Research Seminar in Quantitative Economics as reported in a Michigan Gongwer News Update on November 22, 2013.

Cadillac is the largest manufacturing base north of Grand Rapids, which includes a significant concentration of automotive suppliers, specialty product manufacturers that produce unique components and products for the Department of Defense, packaging and containers, vacuum cleaners, castings, metal fabrication and boats. Without a doubt, the City's industrial base, composed of over fifty companies that employ over four thousand people and produce approximately $1 billion worth of products annually is an incredibly valuable and important factor in the fiscal sustainability of our City.

The success of our local industries has a direct impact on our local economy and unemployment rates. Applications for new industrial facilities tax (IFTs) exemptions over this past calendar year 2013 have come in at incredibly high levels, exceeding $16-million of new industrial investment! The City has been very supportive of growth and development, especially industrial, and these exemptions have been granted for real and personal property at 50% for 12-years, the maximum allowed under Public Act 198.

Still a major concern, though, is the question as to what the future may hold for City-wide tax revenues due to significant tax reform that the State of Michigan approved on the last day of session for 2012 regarding the elimination of the industrial personal property tax (PPT).

The debate over the PPT, a tax only on industry and business, has been argued for quite some time from business advocacy groups that have argued that it is an unfair tax on industry and makes Michigan a less desirable location for new industry to locate. A strong coalition was formed to help communicate to the State that time was needed for a diligent analysis to be done to truly grasp the real impact of such tax reform. However, the reform was approved and tie-barred to a future statewide vote to redirect a portion of the State's Use Tax to reimburse municipalities up to 80% of their losses, (possibly higher but no confirmation of a new threshold has been made public) excluding funding losses for police, fire and ambulance operations (public safety). Public safety operations could be reimbursed up to 100% should the municipalities implement a new special assessment on industrial parcels as authorized by the new tax reform laws, but there is no guarantee that the special assessments will be implemented or if so, implemented at 100%.

The impact of these reforms on Cadillac could be devastating if the tax is not replaced, since taxes from industrial parcels equate to approximately 20% or more of the City's tax revenues. Unlike larger, more urban cities that provide a variety of social type services that benefit seniors, recreation, youth, or things aside from the essentials such as utilities, public

safety and public works, our City offers only core services. This limits our ability to reduce/restructure since non-core services are already very limited and therefore are not able to be cut, especially if they currently don't exist. Additionally, Cadillac's industrial sector is its strongest, and therefore has more to lose if full replacement is not provided. The State's current proposal remains very complicated and the City is eagerly waiting to hear of the clarifications in advance of the statewide referendum vote set to occur in August.

Cadillac's downtown area continues to thrive with longstanding businesses sustaining themselves and new businesses opening. Additionally, Cadillac's west-side business area - Cadillac West – has seen a resurgence of activity with the opening of several new businesses and the revitalization of the strip mall facilities.

To aid in further economic development, redevelopment and revitalization of Cadillac, the City is involved in several initiatives including redevelopment of the Rotary Performing Arts Pavilion, White Pine Trailhead Extension Project, Cadillac West Corridor Improvement Authority, and a physical design project for the area located around M-115 and M-55, a new way-finding study to develop new signage, and a design project for a core downtown area.

Cadillac's economic condition continues to improve, and it is exciting to see the City bustling with activity.

Long Term Financial Planning and Major Initiatives

The City of Cadillac has unrestricted fund balance (the total of the assigned and unassigned components of fund balance) in the General Fund of $2,102,718. This represents 31% of total General Fund expenditures for the fiscal year just ended. In accordance with City policy, 15% of annual expenditures – or $1,002,146 – has been assigned as a working capital reserve. The City has also had a long-standing practice of assigning an amount to fully fund accrued but unpaid sick and vacation leave. As of June 30, 2013 this amount was $454,374. These two designations help stabilize the financial condition of the City.

The City also adopts a five-year capital improvement plan (CIP) each year. This plan identifies all capital projects in excess of $7,500 and with an expected life of more than one year. Identifying these projects in the CIP aids in prioritizing appropriations and in identifying relevant sources of funding for future capital projects.

The most significant project identified in the CIP is the final phase of relocating the City's well field. Phase I of this project, which included about half of the required system capacity, has been online for more than a year. Initial engineering and site identification activities will begin in 2013 and it is anticipated that construction could begin as early as late 2014. The City anticipates using a low-interest loan from the Michigan Department of Environmental Quality's Drinking Water Revolving Fund to fund this project that is estimated to cost $2.8 million. The CIP also identified over $2 million in street and infrastructure maintenance projects, $1.5 million in major equipment purchases, and $300,000 in technology upgrades.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Cadillac for its comprehensive annual financial report for the fiscal year ended June 30, 2012. This was the twenty-seventh consecutive year that the City has achieved this prestigious award. In order to be awarded a Certificate of Achievement, the City of Cadillac published an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition, the City also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the fiscal year beginning July 1, 2013. In order to qualify for the Distinguished Budget Presentation Award, the City's budget document was judged to be proficient in several categories including as a policy document, a financial plan, an operations guide, and a communications device. This award has been received twenty-nine consecutive years.

The preparation of the comprehensive annual financial report on a timely basis was made possible by the dedicated service of the entire staff of the Financial Services Department. Each member of the department has our sincere appreciation for the contributions made in the preparation of this report.

In closing, without the leadership and support of the governing body of the City, preparation of this report would not have been possible.

Sincerely,

Marcus A. Peccia, City Manager

Owen E. Roberts, Director of Finance

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

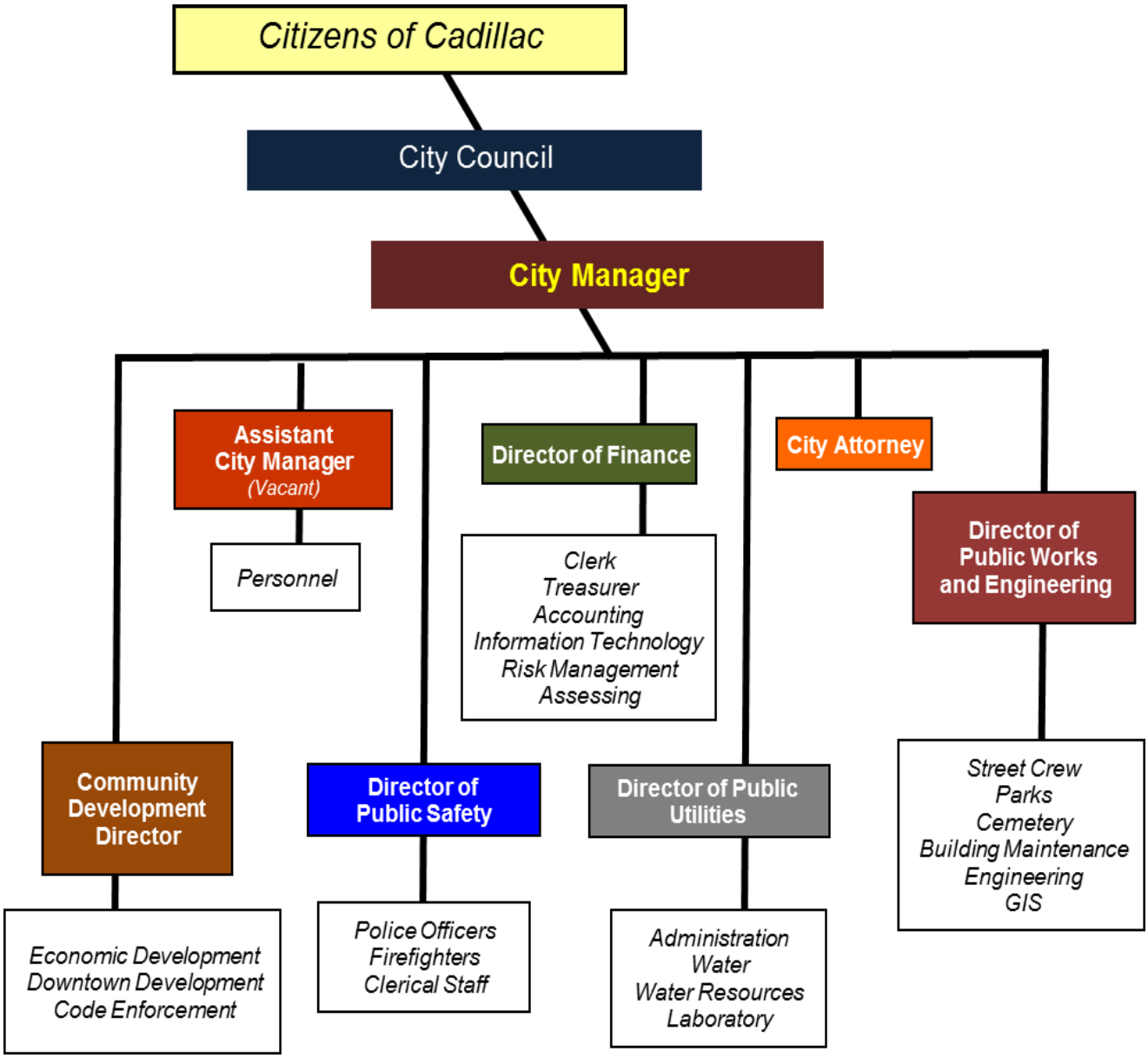
City of Cadillac
Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2012

Executive Director/CEO

City of Cadillac
Chart of Organization
As of June 30, 2013



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Baird, Cotter & Bishop, P.C.
SERVING YOUR PAST, PRESENT & FUTURE

CERTIFIED PUBLIC ACCOUNTANTS
134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 PHONE: (231) 775-9789 FAX: (231) 775-9749
www.bcbcpa.com

December 19, 2013

INDEPENDENT AUDITOR'S REPORT

To the Mayor and City Council
City of Cadillac, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business – type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Cadillac, Michigan, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the City of Cadillac's basic financial statements as listed in the table of contents. We also have audited the financial statements of each of the City's nonmajor governmental, proprietary, internal service, and fiduciary funds presented as supplementary information in the accompanying combining and individual fund financial statements as of and for the year ended June 30, 2013, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but no for the purpose of expressing an opinion on the effectiveness of the entity's internal

control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonable of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Cadillac, Michigan, as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each nonmajor governmental fund, proprietary, internal service fund, and fiduciary fund of the City of Cadillac, as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof, and the budgetary comparison schedules for the special revenue, debt service, and capital projects funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Emphasis of Matter – Change in Accounting Principle

As discussed in Note III.L to the financial statements, City of Cadillac implemented Governmental Accounting Standards Board Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* and Statement No. 65, *Items Previously Reported as Assets and Liabilities*. Our opinion is not modified with respect to that matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages iv through xv and required supplementary information on pages 59 through 62 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

The budgetary comparison schedule on page 59 is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the budgetary comparison schedule is fairly stated in all material respects in relation to the basic financial statements as a whole.

We have applied certain limited procedures to the schedule of funding progress on page 60-61 and notes to required supplementary information on page 62 in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Inf*ormation

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Cadillac, Michigan's basic financial statements. The introductory section, debt and tax roll schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The debt and tax roll schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with a auditing standards generally accepted in the United States of America. In our opinion, the debt and tax roll schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 19, 2013, on our consideration of the City of Cadillac, Michigan's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotter & Bishop, P.C

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Management's Discussion and Analysis
The management of the City of Cadillac, Michigan ("the City") offers this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2013, for the benefit of the readers of these financial statements. This management's discussion and analysis is intended to assist the reader in focusing on significant financial issues and to provide an overview of the City's financial activity. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal and with the financial statements as a whole, which can be found in this report.

Financial Highlights

Government-Wide

- The assets of the City exceeded its liabilities at the close of this fiscal year by $37.1 million (shown as *Net Position)*, representing a decrease of $323,150 over the previous fiscal year. Governmental Activities decreased $465,227, while the net position of the business-type activities increased by $142,077.

- Of the total net position, $6,955,025 is unrestricted and may be used to meet the government's ongoing obligations to citizens and creditors.

Fund Level Financial Highlights

- As of June 30, 2013, the governmental funds of the City of Cadillac reported combined ending fund balances of $6,206,013. This is an increase of $1,332. Revenues and expenditures were close to projected amounts, causing the minimal change in fund balance.

- In accordance with the City's policy, an amount equal to 15% of total General Fund expenditures has been assigned as a working capital reserve.

- In the General Fund, total Assigned and Unassigned Fund Balance decreased to $2,102,718 as of June 30, 2013. Of this amount, $480,251 represents fund balance that is unassigned and therefore available for future appropriation.

Long-Term Debt

- The City of Cadillac's total bonded debt **decreased** by approximately $770,000 during the fiscal year. This decrease is the result of all debt service payments on the city's outstanding bond issues being made in a timely manner in 2012-2013.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City of Cadillac's basic financial statements. The City of Cadillac's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements - The *Government-Wide Financial Statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all of the City's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *Statement of Activities* presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported for some items that will only result in cash flows in future periods.

Both of the government-wide financial statements distinguish functions of the City that are principally supported by property taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or most of their costs through user fees and charges (business-type activities). Governmental activities of the City include general government, public safety, public works, recreation and culture, economic development and assistance, and interest on long-term debt. Business-type activities of the City include water and sewer utility services, building authority, and auto parking.

The government-wide financial statements include not only the City of Cadillac itself (known as the *primary government*), but also a legally separate component units for which the City is financially accountable. Financial information for these component units are reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 1-3 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Each fund is operated similar to a completely separate entity, with its own set of balancing accounts. The City of Cadillac uses fund accounting to ensure compliance with finance-related legal requirements. All of the funds of the City of Cadillac can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds Many of the City's basic services are reported in the governmental funds. Governmental funds account for essentially the same functions as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. This is known as the modified accrual basis of accounting. Under this reporting system, capital items, debt payments and certain other items are treated differently than on the government-wide statements. These items are recorded in the governmental fund statements on the Statement of Revenues, Expenditures and Changes in Fund Balance as expenditures. No depreciation is recorded on capital items. The balance sheet for governmental funds does not include any capital items or long-term debt.

Governmental funds for the City include the General Fund as well as the special revenue, capital project, debt service and permanent funds. The information is presented individually in the basic financial statements for the General Fund, Major Street Fund, and Local Street Fund, all of which are considered to be major funds. Individual data for each of the remaining nonmajor governmental funds is found elsewhere in this report.

The basic governmental fund financial statements can be found on pages 4-9 of this report.

Proprietary Funds Proprietary funds account for services for which the City charges its customers for the services they are provided. These charges can be to external customers or other agencies within the City. There are two types of proprietary funds:

- Enterprise funds are used to report business-like activities of the City. These activities intend to recover the full cost of the services through the fee charged to the customers. The City has three enterprise funds, which are the Water and Sewer Fund, the Automobile Parking System, and the Building Authority Operating Fund.

- Internal Service funds are the second type of proprietary funds. These funds provide services to other departments within the City. These funds allow the City to allocate costs of centralized services such as the City's vehicle fleet and information technology services. The City has four internal service funds, including the Central Stores and Municipal Garage Fund, Information Technology Fund, Self-Insurance Fund and Safety Fund.

Fiduciary Funds Fiduciary funds are used to account for resources held for the benefit of parties outside the government. These funds are not reflected in the government-wide financial statements because the resources of the funds are not available for supporting the City's programs. These funds are accounted for using the full accrual method of accounting, much like the Proprietary funds.

Component Units The City's Comprehensive Annual Financial Report includes reporting on separate legal entities for which the City has some level of financial responsibility. These funds are shown in a separate column. The City's component units include the Downtown Development Authority, the Downtown Development Authority Capital Projects, the Local Development Finance Authority Operating, Capital Projects and Utilities Funds, the Brownfield Redevelopment Authority Fund, and the Economic Development Corporation.

Notes to the Financial Statements
The Notes to the Basic Financial Statements provide additional information that is essential to a complete understanding of the information provided in both the government-wide and the fund financial statements. The notes can be found beginning on Page 27 of this report.

Other Information
In addition to the basic financial statements and accompanying notes, this report further presents Required Supplementary Information (RSI) that explains and supports the information presented in the financial statements. This information can be found beginning on Page 59 of this report.

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The assets of the City exceeded liabilities by $37,110,850 at June 30, 2013. A comparison with the previous fiscal year is presented in order to show the change in net position over the previous fiscal year.

City of Cadillac
Net Position
(amounts expressed in thousands)

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2013	2012	2013	2012 (Restated)	2013	2012 (Restated)
Current and Other Assets	$ 8,956	$ 9,279	$ 4,579	$ 5,078	$ 13,535	$ 14,357
Capital Assets	12,813	13,456	23,578	24,199	36,391	37,655
Total Assets	$ 21,769	$ 22,735	$ 28,157	$ 29,277	$ 49,926	$ 52,012
Current and Other Liabilities	$ 1,058	$ 1,468	$ 1,061	$ 1,995	$ 2,119	$ 3,463
Long-Term Liabilities	1,289	1,380	9,407	9,736	10,696	11,116
Total Liabilities	$ 2,347	$ 2,848	$ 10,468	$ 11,731	$ 12,815	$ 14,579
Net Position						
Net Investment in Capital Assets	12,131	12,618	13,560	13,557	25,691	26,175
Restricted	3,794	3,865	671	1,363	4,465	5,228
Unrestricted	3,497	3,404	3,458	2,626	6,955	6,030
Total Net Position (As Restated)	$ 19,422	$ 19,887	$ 17,689	$ 17,546	$ 37,111	$ 37,433

The most significant portion of the City's Net Assets (69%) represents investment in capital assets (e.g. land, buildings, equipment, infrastructure, and others), less any related debt that is outstanding that the City used to acquire or construct the asset. These assets are used by the City of Cadillac to provide public services to its citizens; consequently, these assets are not available for future spending.

The City has $6,955,025 (19%) in unrestricted net position. This net position represents resources that are available for appropriation, but are limited by City policies regarding their use. An additional portion of net position (12%) represents resources that are subject to external restrictions on how they may be used.

The total net position of the City decreased by $323,150 during the fiscal year. The net position of the governmental activities decreased by $465,227. The primary reason for the decrease was $989,652 of depreciation expense that was recognized at the government-wide level.

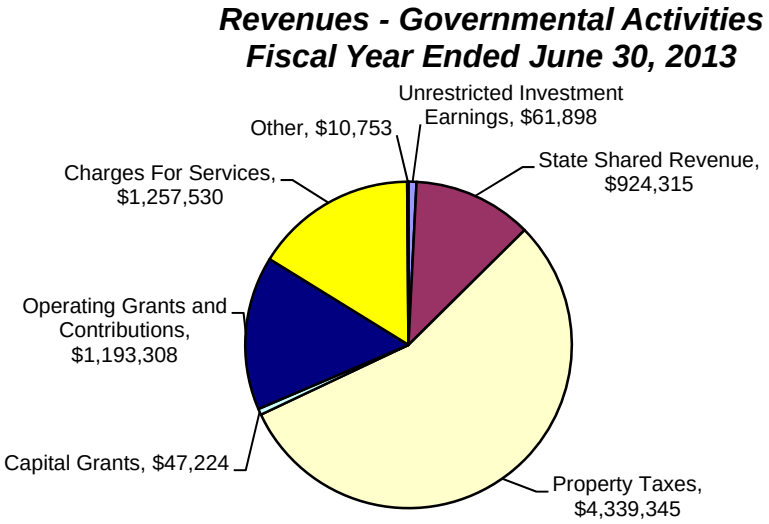
The degree to which operating revenues exceeded operating expenses in the Water and Sewer Fund and Building Authority fund accounted for the increase of $142,077 in net position in the business-type activities.

The following table illustrates and summarizes the results of the changes in the net position for the City. The condensed information was derived from the government-wide statement of activities.

City of Cadillac
Change in Net Position
(amounts expressed in thousands)

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2013	2012	2013	2012 (Restated)	2013	2012 (Restated)
Revenues						
Program Revenues						
Charges for Services	$ 1,258	$ 1,297	$ 4,306	$ 4,190	$ 5,564	$ 5,487
Operating Grants and Contributions	1,193	1,119	0	0	1,193	1,119
Capital Grants	47	269	0	509	47	778
General Revenues						
Property Taxes and Assessments	4,339	4,443	0	0	4,339	4,443
State Shared Revenue	924	896	0	0	924	896
Unrestricted Investment Earnings	62	103	13	14	75	117
Gain on Sale of Capital Assets	7	3	0	0	7	3
Other	4	16	0	209	4	225
Total Revenues	$ 7,834	$ 8,146	$ 4,319	$ 4,922	$ 12,153	$ 13,068
Expenses						
General Government, Administrative	$ 1,862	$ 1,796	$ 0	$ 0	$ 1,862	$ 1,796
Public Safety	3,224	3,236	0	0	3,224	3,236
Public Works	2,456	2,513	0	0	2,456	2,513
Recreation and Culture	520	538	0	0	520	538
Economic Development/Assistance	198	244	0	0	198	244
Interest on Long-Term Debt	39	47	0	0	39	47
Water and Sewer	0	0	4,025	3,774	4,025	3,774
Automobile Parking System	0	0	56	45	56	45
Building Authority Operating	0	0	95	114	95	114
Total Expenses	$ 8,299	$ 8,374	$ 4,176	$ 3,933	$ 12,475	$ 12,307
Changes in Net Position (Restated)	$ (465)	$ (228)	$ 143	$ 989	$ (322)	$ 761
Beginning Net Position (Restated)	19,887	20,115	17,546	16,557	37,433	36,672
Ending Net Position (Restated)	$ 19,422	$ 19,887	$ 17,689	$ 17,546	$ 37,111	$ 37,433

Governmental Activities
The following chart details the revenue sources for the governmental activities of the City for the fiscal year ended June 30, 2013:



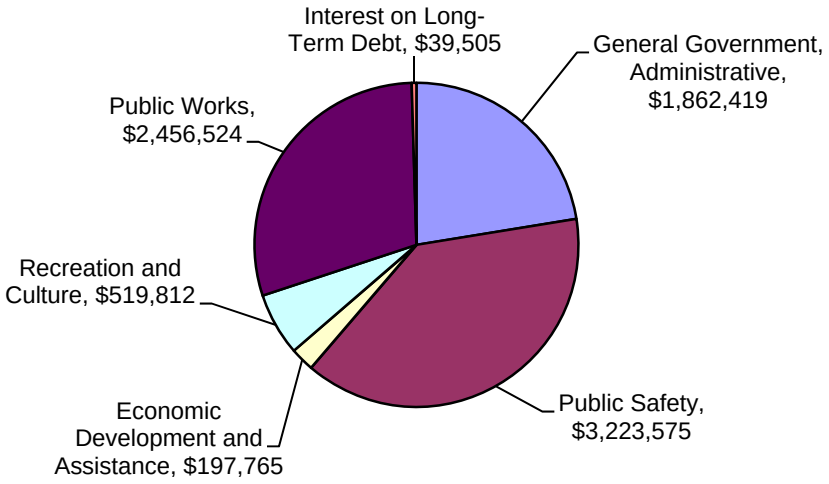
Governmental activities accounted for a total of $7,834,373 in revenue for the fiscal year which was down $311,646, or 3.8%, from the previous year. This is mainly due to the general decline in property values throughout the City, which produces a decreasing amount of property taxes to fund City services. Capital grants received and unrestricted investment earnings also declined.

The most significant portion of the revenue for all governmental activities of the City of Cadillac comes from Property Taxes (55%). This figure includes property tax levies as well as assessments on properties that are used for debt service on the City's special assessment debt. The City's operating millage remained the same in FY2013 at 13.9473 mills. The City's charter allows the City to levy up to 15 mills for operations. Due to state statutes, the City is currently at its maximum tax levy, and can only raise the levy to the charter maximum with the approval of the voters.

State-shared revenue is collected by the State of Michigan and distributed to local governments by formula allocation of portions of the State sales tax and motor fuel and weight taxes. In 2013, state-shared revenue received by the City increased slightly, reversing a downward trend that the City has experienced in previous years.

The following chart depicts expenses of the governmental activities of the City for the fiscal year ended June 30, 2013:

Expenses - Governmental Activities
Fiscal Year Ended June 30, 2013



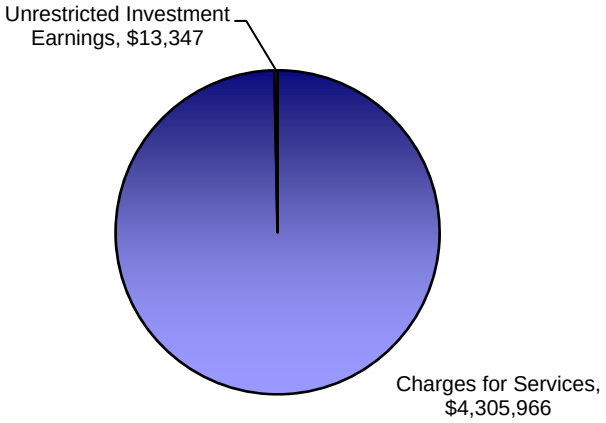
Governmental activities accounted for total expenses of $8,299,600. This was down from $8,373,872 in the prior year, a decrease of 0.9%. The City experienced some employee turnover which reduced overall expenses due to vacancy periods. In addition, different levels of capital projects and street infrastructure projects contributed to the reduction.

The City's governmental activities expenses are dominated by the Public Safety expenses that total 39% of total expenses. The City spent over $3.2 million in FY2013 on Public Safety. Public Works represented the next largest portion of expenses, accounting for $2.5 million, or 30% of total governmental activities. The Major Street Fund and Local Street Fund represent the majority of the Public Works expenses. General Government, Administrative expenses also consumed significant resources, totaling $1.9 million during the year, which represents 22% of the expenses within the governmental activities.

Business-Type Activities
The following charts illustrate the revenue and expense activity within the City's business-type activities. These activities accounted for an increase of $142,077 in the City's net position for the fiscal year ended June 30, 2013.

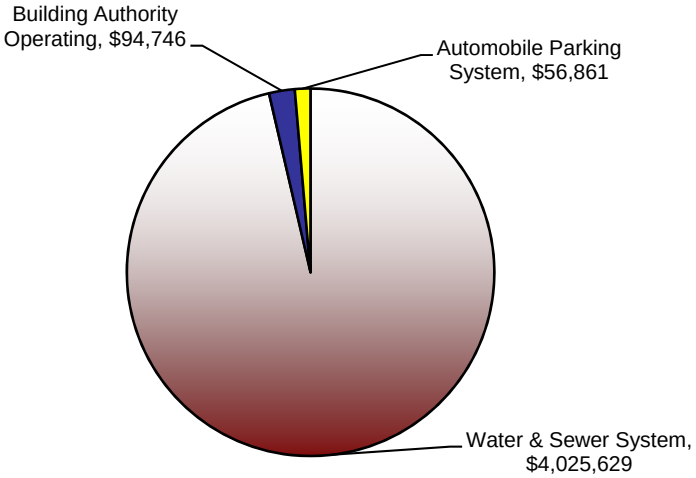
The business-type activities of the City include the Water and Sewer Fund, which provides water and sewer utility services to City residents as well as commercial customers, the Auto Parking Fund, which maintains City-owned parking lots, and the Building Authority Operating Fund, which manages the operation of a commercial office facility, currently being rented by the Michigan Department of Environmental Quality.

Revenues by Source - Business Type Activities
Fiscal Year Ended June 30, 2013



The Water and Sewer activity represents a significant portion of the business-type activities of the City. This activity accounts for 96% of the total expenses and 94% of the total revenue of the business-type activities.

Expenses by Function - Business Type Activities
Fiscal Year Ended June 30, 2013



Financial Analysis of the Government's Funds

Governmental Funds At the completion of the City's fiscal year ended June 30, 2013, governmental funds reported combined ending fund balances of $6,206,013. This ending fund balance is $1,332 higher than the end of the previous fiscal year. Of the total ending fund balance, $1,111,293, or 18%, is nonspendable because of legal or contractual obligations to keep certain endowment funds intact. An additional amount of $1,415,686, or 23%, is restricted to spending for specific purposes, including street projects, lake treatment, and perpetual care of Maple Hill Cemetery. Portions of total fund balance have also been assigned for various uses, including a 15% working capital reserve and an amount equal to the estimated cost of sick and vacation leave benefits, totaling $3,198,783, or 52% of the total. Finally, $480,251 is unassigned and available for appropriation at the discretion of the City.

Detailed information regarding the various classifications of fund balance on hand as of June 30, 2013 can be found on page 5 of this report.

General Fund – The General Fund is the main operating fund of the City. The fund balance in the General Fund at June 30, 2013 was $2,159,573. This represents a 1% decrease from the prior year. An amount equal to 15% of total annual expenditures is assigned as a working capital reserve in accordance with City policy. This level has been maintained or exceeded for several years. There is also $454,374 assigned to fund sick and vacation benefits that have accrued but have not yet been paid out.

Total fund balance in the City of Cadillac's General Fund decreased by $23,179 in the current fiscal year. The City had budgeted for a use of fund balance of $458,300 but due to the ongoing vacancy of a budgeted Public Safety Director position, other position vacancies, and several revenue sources exceeding the budget, the City ended the year in better condition than anticipated.

Major Street Fund – The Major Street Fund completed $60,000 in street improvements in this fiscal year. The fund balance of the Major Street Fund ended the year at $299,635, which was $117,684 higher than the end of the previous fiscal year. Act 51 revenues exceeded budgeted amounts and expenditures were less than budgeted amounts, causing the increase in fund balance.

Local Street Fund – The Local Street Fund completed $262,007 in street construction and improvements in this fiscal year. Fund balance ended the year at $156,846, which was $17,124 lower than the previous year. The use of fund balance to cover a portion of the FY2013 construction was anticipated and accounted for the decrease in total fund balance for 2013.

Proprietary Funds The City's proprietary funds provide virtually the same information as the government-wide statements; however, more detail may be found in the fund financial statements.

Water and Sewer Fund – The Water and Sewer Fund ended this fiscal year with $3,160,771 in unrestricted net position. This was up $834,929, or 35.9%, from the previous year. Overall, the system saw an increase in total operating revenues of $77,730. However, actual revenues exceeded budgeted revenues by $218,005. In addition, total operating costs of the system came in $184,219 above budget. This combination contributed to the increase in net position during the fiscal year.

This fund remains in sound fiscal condition moving forward. With over $3 million in unrestricted net position, the system has over 10 months operating costs in reserve. This stabilizes the finances and helps provide funds for pay-as-you-go capital financing.

Building Authority Operating Fund – The Building Authority Operating Fund saw its net position increase in this fiscal year by $101,131. Rental income from the Michigan Department of Environmental Quality totaled $195,870, which holds steady from year to year in accordance with the City's lease with the State of Michigan.

General Fund Budgetary Highlights

Budget Amendments
During the year, two budget amendments were approved by City Council. These amendments increased total General Fund appropriations by $218,000. The major appropriation increases were related to the following:

- A local recreation grant from Wexford County to make improvements at Kenwood Beach Park was received subsequent to budget adoption and amended into the budget. The total for this increase was $15,000.

- Donations were received to purchase a new K-9 officer after the death of the former K-9. Funds were appropriated to account for the donations and purchase in the amount of $10,000.

- Funds were amended into the budget to account for a special payment of $500 to all full-time employees. The impact on the General Fund was $28,000.

- Additional legal fees were appropriated to cover annual activity that exceeded projections in the amount of $75,000.

- Funds were amended into the budget from the Sick and Vacation reserve to fund the accrued sick and vacation payout for an employee that passed away and two retiring fire fighters. These items totaled $90,000.

Budget Variances
Overall, actual expenditures were $344,027 below the legal appropriations. Several factors contributed to this positive variance:

- Vacancies in the Fire Department caused expenditures to be below appropriations.

- A significant credit was received on the City's electric bills related to street lights. Overall expenditures for these electric charges were nearly $40,000 below appropriations.

- Public Safety Director position was vacant after previous director retired, helping the Police and Fire Departments end the year below appropriations;

- General savings and smaller cost-saving measures accounted for the remainder of the variances.

Capital Asset and Debt Administration

Capital Assets. The City's investment in capital assets for the governmental and business-type activities as of June 30, 2013, amounted to $36,390,286 (net of accumulated depreciation). This represents a decrease of $1,264,967, or 3.3%, over the prior year. The City added approximately $731,000 (net of disposals) in assets during the year. These were primarily in the form of infrastructure and water and sewer system improvements. Total capital assets declined primarily due to normal government-wide depreciation costs of approximately $2,075,000. The City has invested in a broad range of capital assets, as detailed below:

City of Cadillac
Capital Assets
(amounts expressed in thousands)

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2013	2012	2013	2012	2013	2012
Infrastructure	$ 19,023	$ 18,701	$ 0	$ 0	$ 19,023	$ 18,701
Land and Land Improvements	3,482	3,456	1,311	1,402	4,793	4,858
Buildings	4,540	4,540	2,672	2,666	7,212	7,206
Improvements Other than Buildings	0	0	37,507	34,101	37,507	34,101
Machinery and Equipment	5,413	5,335	1,251	1,251	6,664	6,586
Subtotal	$ 32,458	$ 32,032	$ 42,741	$ 39,420	$ 75,199	$ 71,452
Construction in Progress	0	8	55	3,063	55	3,071
Accumulated Depreciation	(19,646)	(18,584)	(19,218)	(18,284)	(38,864)	(36,868)
Net Capital Assets	$ 12,812	$ 13,456	$ 23,578	$ 24,199	$ 36,390	$ 37,655

Capital assets of the City include any items purchased that cost in excess of $5,000 and have an expected useful life greater than one year. Additional information regarding the City's capital assets can be found in the Notes to Financial Statements section on Page 33 and Pages 39-41.

Long-Term Debt. As of June 30, 2013, the City had total long-term debt outstanding of approximately $11,581,000. This is a decrease of $762,000, or 6%, over the prior fiscal year. The City drew out the remaining amount of the State of Michigan's Drinking Water Revolving Fund loan. Debt was reduced by normal debt service requirements that were met throughout the year.

Of the City's total outstanding debt, $595,000 comprises debt backed by the full faith and credit of the City, while $25,000 is special assessment debt for which the City is liable only in the event of default by the property owners subject to assessment. The remainder of the City's bonded debt represents bonds secured solely by specified revenue sources. Most of the City's revenue bonds are associated with the Water and Sewer Fund ($9,633,000), are backed by revenues from the Water and Sewer system, and have been used to finance major capital projects within the system.

City of Cadillac
General Obligation and Revenue Bonds
(amounts expressed in thousands)

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2013	2012	2013	2012	2013	2012
General Obligation Bonds	$ 595	$ 720	$ 0	$ 0	$ 595	$ 720
Special Assessment Debt with Governmental Commitment	25	45	0	0	25	45
Contracts, Notes, and Other	923	903	0	0	923	903
Revenue Bonds	0	0	10,038	10,675	10,038	10,675
Total	$ 1,543	$ 1,668	$ 10,038	$ 10,675	$ 11,581	$ 12,343

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation based on the City's assessed valuation of $247,489,780 is $24,748,978 which significantly exceeds the City's outstanding general obligation debt of $595,000. More information on the City's long-term debt is available in the Notes to Financial Statements section of this document, on Pages 43-48.

Contacting the City's Financial Services Department

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the government's finances and demonstrate the City's accountability for the resources entrusted to it. If you have any questions regarding this report or need additional financial information, please direct your requests to the City of Cadillac, Director of Finance, 200 N. Lake Street, Cadillac, Michigan 49601, or call us at (231) 775-0181.

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CITY OF CADILLAC, MICHIGAN

STATEMENT OF NET POSITION
JUNE 30, 2013

	PRIMARY GOVERNMENT			
	GOVERNMENTAL ACTIVITIES	BUSINESS TYPE ACTIVITIES	TOTALS	COMPONENT UNITS
CURRENT ASSETS				
Cash	$ 1,151,574	$ 137,463	$ 1,289,037	$ 429,622
Investments	6,148,153	3,482,838	9,630,991	2,628,409
Receivables				
Taxes	7,813	0	7,813	185
Accounts	120,104	448,317	568,421	3,595
Unbilled Services	0	288,344	288,344	0
Cylinder Deposits	0	1,200	1,200	0
Mortgages and Notes	114,100	0	114,100	0
Accrued Interest	38,839	2,839	41,678	13,472
Special Assessments	103,625	0	103,625	0
External Parties (Agency Funds)	6,963	0	6,963	0
Internal Balances	(21,128)	21,128	0	0
Due from Other Governments	287,977	0	287,977	0
Inventory	74,494	197,088	271,582	0
Prepaid Expenses	86,099	0	86,099	0
Total Current Assets	$ 8,118,613	$ 4,579,217	$ 12,697,830	$ 3,075,283
NONCURRENT ASSETS				
CAPITAL ASSETS				
Land and Land Improvements	$ 3,482,329	$ 1,311,453	$ 4,793,782	$ 1,190,046
Buildings	4,540,191	2,672,154	7,212,345	0
Improvements Other Than Buildings	0	37,506,702	37,506,702	226,767
Machinery and Equipment	5,413,077	1,250,849	6,663,926	0
Infrastructure	19,022,952	0	19,022,952	0
Construction Work in Progress	0	54,715	54,715	0
	$ 32,458,549	$ 42,795,873	$ 75,254,422	$ 1,416,813
Less Accumulated Depreciation	19,645,883	19,218,253	38,864,136	228,992
Net Capital Assets	$ 12,812,666	$ 23,577,620	$ 36,390,286	$ 1,187,821
OTHER ASSETS				
Net Other Post Employment Benefits Asset	$ 150,758	$ 0	$ 150,758	$ 0
Net Pension Asset	687,226	0	687,226	0
Total Other Assets	$ 837,984	$ 0	$ 837,984	$ 0
Total Noncurrent Assets	$ 13,650,650	$ 23,577,620	$ 37,228,270	$ 1,187,821
TOTAL ASSETS	$ 21,769,263	$ 28,156,837	$ 49,926,100	$ 4,263,104

The accompanying notes are an integral part of the financial statements.

	PRIMARY GOVERNMENT			
	GOVERNMENTAL ACTIVITIES	BUSINESS TYPE ACTIVITIES	TOTALS	COMPONENT UNITS
LIABILITIES				
CURRENT LIABILITIES				
Accounts Payable	$ 293,203	$ 184,639	$ 477,842	$ 12,809
Accrued Expenses	85,718	156,958	242,676	611
Accrued Interest	8,236	102,199	110,435	0
Due to Other Governments	16,500	0	16,500	0
External Parties Payable (Fiduciary Funds)	400,296	0	400,296	0
Utility Deposits	0	7,080	7,080	0
Current Portion of Long-Term Debt	253,832	610,000	863,832	15,000
Total Current Liabilities	$ 1,057,785	$ 1,060,876	$ 2,118,661	$ 28,420
LONG-TERM LIABILITIES				
Revenue Bonds				
(Net of Deferred Refunding Amount)	$ 0	$ 10,017,364	$ 10,017,364	$ 0
General Obligation Bonds	595,000	0	595,000	0
Special Assessment Bonds	25,000	0	25,000	0
Notes Payable	114,247	0	114,247	173,324
Net Other Post Employment Benefits Liability	354,436	0	354,436	0
Accrued Compensated Sick and Vacation	454,374	0	454,374	8,229
Less: Current Portion	(253,832)	(610,000)	(863,832)	(15,000)
Total Long-Term Liabilities	$ 1,289,225	$ 9,407,364	$ 10,696,589	$ 166,553
TOTAL LIABILITIES	$ 2,347,010	$ 10,468,240	$ 12,815,250	$ 194,973
NET POSITION				
Net Investment in Capital Assets	$ 12,130,641	$ 13,560,256	$ 25,690,897	$ 1,157,821
Restricted for Debt Service	183,004	670,866	853,870	0
Restricted for Groundwater Cleanup	0	0	0	1,495,309
Restricted for Capital Projects	0	0	0	850,449
Temporarily Restricted	77,616	0	77,616	0
Permanently Restricted	511,666	0	511,666	0
Restricted for Cemetery Perpetual Care				
Temporarily Restricted	272,128	0	272,128	0
Permanently Restricted	245,000	0	245,000	0
Restricted for Life Insurance	168,866	0	168,866	0
Restricted for Employees' Life and Health Insurance	946,403	0	946,403	0
Restricted for Pension Benefits	483,548	0	483,548	0
Restricted for Special Purposes	905,831	0	905,831	0
Unrestricted	3,497,550	3,457,475	6,955,025	564,552
TOTAL NET POSITION	$ 19,422,253	$ 17,688,597	$ 37,110,850	$ 4,068,131

The accompanying notes are an integral part of the financial statements.

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CITY OF CADILLAC, MICHIGAN

STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2013

FUNCTIONS/PROGRAMS	EXPENSES	PROGRAM REVENUES: CHARGES FOR SERVICES	PROGRAM REVENUES: OPERATING GRANTS AND CONTRIBUTIONS	PROGRAM REVENUES: CAPITAL GRANTS AND CONTRIBUTIONS	NET (EXPENSES) REVENUES AND CHANGE IN NET POSITION – PRIMARY GOVERNMENT: GOVERNMENTAL ACTIVITIES	PRIMARY GOVERNMENT: BUSINESS-TYPE ACTIVITIES	PRIMARY GOVERNMENT: TOTALS	COMPONENT UNITS
PRIMARY GOVERNMENT								
GOVERNMENTAL ACTIVITIES								
General Government, Administrative	$ 1,862,419	$ 471,689	$ 0	$ 0	$ (1,390,730)	$ 0	$ (1,390,730)	$ 0
Public Safety	3,223,575	258,408	53,573	0	(2,911,594)	0	(2,911,594)	0
Public Works	2,456,524	526,993	951,436	0	(978,095)	0	(978,095)	0
Recreation and Culture	519,812	440	157,599	47,224	(314,549)	0	(314,549)	0
Economic Development and Assistance	197,765	0	0	0	(197,765)	0	(197,765)	0
Interest on Long-Term Debt	39,505	0	30,700	0	(8,805)	0	(8,805)	0
Total Governmental Activities	$ 8,299,600	$ 1,257,530	$ 1,193,308	$ 47,224	$ (5,801,538)	$ 0	$ (5,801,538)	$ 0
BUSINESS-TYPE ACTIVITIES								
Water and Sewer System	$ 4,025,629	$ 4,072,564	$ 0	$ 0	$ 0	$ 46,935	$ 46,935	$ 0
Building Authority Operating	94,746	195,870	0	0	0	101,124	101,124	0
Automobile Parking System	56,861	37,532	0	0	0	(19,329)	(19,329)	0
Total Business-Type Activities	$ 4,177,236	$ 4,305,966	$ 0	$ 0	$ 0	$ 128,730	$ 128,730	$ 0
TOTAL PRIMARY GOVERNMENT	$ 12,476,836	$ 5,563,496	$ 1,193,308	$ 47,224	$ (5,801,538)	$ 128,730	$ (5,672,808)	$ 0
COMPONENT UNITS								
Local Development Finance Authority	$ 243,476	$ 17,860	$ 0	$ 0	$ 0	$ 0	$ 0	$ (225,616)
Non-Major Component Units	139,628	0	1,530	37,255	0	0	0	(100,843)
TOTAL COMPONENT UNITS	$ 383,104	$ 17,860	$ 1,530	$ 37,255	$ 0	$ 0	$ 0	$ (326,459)
GENERAL REVENUES								
Property Taxes and Assessments					$ 4,339,345	$ 0	$ 4,339,345	$ 268,959
State Shared Revenue - Unrestricted					924,315	0	924,315	0
Investment Earnings - Unrestricted					61,898	13,347	75,245	28,983
Gain on Sale of Capital Assets					6,854	0	6,854	0
Other					3,899	0	3,899	5,000
Total General Revenues					$ 5,336,311	$ 13,347	$ 5,349,658	$ 302,942
Change in Net Position					$ (465,227)	$ 142,077	$ (323,150)	$ (23,517)
NET POSITION - Beginning of Year (As Restated)					19,887,480	17,546,520	37,434,000	4,091,648
NET POSITION - End of Year					$ 19,422,253	$ 17,688,597	$ 37,110,850	$ 4,068,131

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
GOVERNMENTAL FUNDS

BALANCE SHEET
JUNE 30, 2013

	GENERAL FUND	MAJOR STREET	LOCAL STREET	NONMAJOR FUNDS	TOTALS
ASSETS					
Cash	$ 47,994	$ 198,064	$ 25,607	$ 666,012	$ 937,677
Investments	2,464,187	0	100,000	2,566,320	5,130,507
Receivables					
Taxes	7,584	0	0	229	7,813
Accounts	68,506	0	0	83	68,589
Mortgages and Notes	0	0	0	114,100	114,100
Accrued Interest	10,912	0	5,348	8,135	24,395
Special Assessments					
Current	0	0	0	23,693	23,693
Deferred	0	0	0	79,932	79,932
Due from Other Funds	6,830	0	0	1,857	8,687
Advance to Other Funds	0	0	0	300,000	300,000
Due from Other Governments	149,179	105,727	33,071	0	287,977
TOTAL ASSETS	$ 2,755,192	$ 303,791	$ 164,026	$ 3,760,361	$ 6,983,370
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE					
LIABILITIES					
Accounts Payable	$ 136,756	$ 3,374	$ 5,113	$ 28,462	$ 173,705
Accrued Expenditures	36,144	782	2,067	633	39,626
Due to Other Funds	400,296	0	0	1,724	402,020
Due to Other Governments	16,500	0	0	0	16,500
Total Liabilities	$ 589,696	$ 4,156	$ 7,180	$ 30,819	$ 631,851
DEFERRED INFLOWS OF RESOURCES					
Unavailable Revenue - Installment Notes and Mortgages	$ 0	$ 0	$ 0	$ 59,472	$ 59,472
Unavailable Revenue - Personal Property Taxes	5,923	0	0	179	6,102
Unavailable Revenue -Special Assessment	0	0	0	79,932	79,932
Total Deferred Inflows of Resources	$ 5,923	$ 0	$ 0	$ 139,583	$ 145,506

The accompanying notes are an integral part of the financial statements.

	GENERAL FUND	MAJOR STREET	LOCAL STREET	NONMAJOR FUNDS
FUND BALANCE				
Nonspendable:				
Trust Funds	$ 0	$ 0	$ 0	$ 245,000
Capital Projects Endowment	0	0	0	511,666
Advances	0	0	0	300,000
Notes Receivable	0	0	0	54,627
Restricted for:				
Veterans Memorial	1,855	0	0	0
Youth Services	844	0	0	0
Drug Forfeiture	3,977	0	0	0
Fire Safety House	1,859	0	0	0
Blackburn Skate Park	2,955	0	0	0
White Pine Trail	1,859	0	0	0
Diggins Hill Park	1,710	0	0	0
CAMA Lighthouse	25,000	0	0	0
Sundial Project	6,175	0	0	0
Bike Routes	2,000	0	0	0
Cadillac Trail Signage	5,000	0	0	0
McKellop Walkway Plowing	3,621	0	0	0
Street Improvements	0	299,635	156,846	0
Clam River Greenway	0	0	0	19,053
Milfoil Eradication	0	0	0	114,420
Debt Service	0	0	0	177,305
Special Assessment Project Construction	0	0	0	231,459
Cemetery Perpetual Care	0	0	0	272,128
Capital Projects	0	0	0	87,985
Assigned for:				
Sick and Vacation	454,374	0	0	0
Working Capital	1,002,146	0	0	0
Mayor Wedding Fees	400	0	0	0
Pistol Range	3,027	0	0	0
CASA Field Use	2,520	0	0	0
Subsequent Year Budgeted Use of Fund Balance	160,000	0	0	0
H.L. Green Operating	0	0	0	116,005
Future Economic Development Loans	0	0	0	1,020,311
Roof Replacement	0	0	0	18,548
Industrial Development	0	0	0	421,452
Unassigned:	480,251	0	0	0
Total Fund Balance	$ 2,159,573	$ 299,635	$ 156,846	$ 3,589,959
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 2,755,192	$ 303,791	$ 164,026	$ 3,760,361

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
GOVERNMENTAL FUNDS

RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET POSITION
JUNE 30, 2013

Total Fund Balances for Governmental Funds		$ 6,206,013
Amounts reported for governmental activities in the Statement of Net Position are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		
Land and Land Improvements	$ 3,388,358	
Buildings	4,062,010	
Machinery and Equipment	2,725,621	
Infrastructure	19,022,952	
Accumulated Depreciation	(17,172,374)	12,026,567
Other long-term assets are not available to pay for current period expenditures and therefore are deferred in the funds.		
Special Assessments Receivable	$ 79,932	
Personal Property Taxes Receivable	6,102	
Unavailable Revenue - Loans Receivable	59,472	145,506
Internal service funds are used by management to charge costs of certain activities, such as insurance and data processing, to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the Statement of Net Position.		1,778,604
Internal service funds are used by management to charge costs of certain activities, such as insurance and data processing, to individual funds. The net result of the look-back adjustment as it relates to enterprise fund customers are treated as interfund payables and receivables between governmental activities and business-type activities.		(21,128)
Governmental assets and liabilities for other post employment benefits are not financial resources and therefore are not reported in the funds.		
Net Other Post Employment Benefits Asset		150,758
Net Other Post Employment Benefits Liability		(354,436)
Net Pension Asset		687,226
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.		
General Obligation Bonds Payable	$ (595,000)	
Special Assessment Bonds Payable	(25,000)	
Notes Payable	(114,247)	
Accrued Interest Payable	(8,236)	
Compensated Absences	(454,374)	(1,196,857)
NET POSITION OF GOVERNMENTAL ACTIVITIES		$ 19,422,253

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	GENERAL FUND	MAJOR STREET	LOCAL STREET	NONMAJOR FUNDS	TOTALS
REVENUES					
Taxes	$ 4,338,960	$ 0	$ 0	$ 157,564	$ 4,496,524
Licenses and Permits	122,102	0	0	0	122,102
Federal Grants	42,314	0	0	0	42,314
State Grants	971,412	712,783	199,733	0	1,883,928
Contributions from Local Units	196,403	0	0	30,700	227,103
Charges for Services	888,892	0	0	54,666	943,558
Fines and Forfeits	14,887	0	0	0	14,887
Interest and Rents	24,847	28	2,006	81,159	108,040
Gain (Loss) on Investments	0	0	0	(45,257)	(45,257)
Other Revenue	57,977	1,400	1,600	29,470	90,447
Total Revenues	$ 6,657,794	$ 714,211	$ 203,339	$ 308,302	$ 7,883,646
EXPENDITURES					
General Government	$ 1,583,210	$ 0	$ 0	$ 151,265	$ 1,734,475
Public Safety	3,256,156	0	0	0	3,256,156
Public Works	814,896	562,927	526,102	0	1,903,925
Culture and Recreation	288,634	0	0	52,240	340,874
Community and Economic Development	137,319	0	0	46,750	184,069
Capital Outlay	0	0	0	138,359	138,359
Debt Service	0	0	28,461	195,237	223,698
Intergovernmental	100,758	0	0	0	100,758
Total Expenditures	$ 6,180,973	$ 562,927	$ 554,563	$ 583,851	$ 7,882,314
Excess (Deficiency) of Revenues Over Expenditures	$ 476,821	$ 151,284	$ (351,224)	$ (275,549)	$ 1,332
OTHER FINANCING SOURCES (USES)					
Transfers In	$ 0	$ 0	$ 440,000	$ 209,500	$ 649,500
Transfers Out	(500,000)	(33,600)	(105,900)	(10,000)	(649,500)
Total Other Financing Sources (Uses)	$ (500,000)	$ (33,600)	$ 334,100	$ 199,500	$ 0
Net Change in Fund Balance	$ (23,179)	$ 117,684	$ (17,124)	$ (76,049)	$ 1,332
FUND BALANCE - Beginning of Year	2,182,752	181,951	173,970	3,666,008	6,204,681
FUND BALANCE - End of Year	$ 2,159,573	$ 299,635	$ 156,846	$ 3,589,959	$ 6,206,013

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
GOVERNMENTAL FUNDS

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2013

Net Change in Fund Balance - Total Governmental Funds	$	1,332
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds report capital outlays as expenditures. However, the costs of those assets are allocated over their estimated useful lives and reported as depreciation in the Statement of Activities.		
Depreciation Expense		(989,652)
Capital Outlay		402,026
Accrued interest on bonds is recorded in the statement of activities when incurred; it is not recorded in governmental funds until it is paid.		
Accrued Interest Payable - Beginning of Year		10,054
Accrued Interest Payable - End of Year		(8,236)
Repayment of principal on long-term debt is an expenditure in the governmental funds, but not in the Statement of Activities (where it is a reduction of liabilities).		188,833
Repayments of loan receivables are revenues in the governmental funds, but not in the Statement of Activities (where they are a reduction of assets).		(17,295)
The effects of bond premiums, discounts, and similar items are reported in the governmental funds when the debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.		(6,458)
Under the modified accrual basis of accounting, revenue is recognized when measurable and available. The entity wide statements recognize revenue when earned.		
Special assessment revenue previously recognized when earned for the entity wide statements.		(32,364)
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.		
Change in personal property tax revenue unavailable using the modified accrual method.		386

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
GOVERNMENTAL FUNDS

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2013

Employees compensated absences are reported on the accrual method in the Statement of Activities, and recorded as expenditures when financial resources are used in the governmental funds.	
Compensated Absences - Beginning of Year	479,336
Compensated Absences - End of Year	(454,374)
Expense for the unfunded portion of the other post employment benefit obligation reported in the Statement of Activities does not require the use of current financial resources and, therefore, is not reported as an expenditure in the governmental funds.	
Other Post Employment Benefit Obligation - Beginning of Year	68,367
Other Post Employment Benefit Obligation - End of Year	(203,678)
Net Pension Asset - Beginning of Year	(545,832)
Net Pension Asset - End of Year	687,226
Internal service funds are used by management to charge costs of certain activities, such as motor pool, insurance and data processing, to individual funds. The net revenue (expense) of the internal service funds is reported within the governmental activities.	(44,898)
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	$ (465,227)

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
PROPRIETARY FUNDS

STATEMENT OF NET POSITION
JUNE 30, 2013

	BUSINESS TYPE ACTIVITIES - ENTERPRISE FUNDS		
	MAJOR FUNDS		
	WATER AND SEWER	BUILDING AUTHORITY OPERATING	NONMAJOR ENTERPRISE FUND
ASSETS			
CURRENT ASSETS			
Cash	$ 81,459	$ 38,962	$ 17,042
Investments	2,587,284	100,000	124,688
Receivables			
Accounts	448,317	0	0
Unbilled Services	288,344	0	0
Accrued Interest	2,246	74	519
Cylinder Deposits	1,200	0	0
Inventory, at Cost	197,088	0	0
Prepaid Expense	0	0	0
Total Current Assets	$ 3,605,938	$ 139,036	$ 142,249
NONCURRENT ASSETS			
RESTRICTED ASSETS			
Investments			
Bond Reserve Account	$ 425,000	$ 0	$ 0
Bond Replacement Account	245,866	0	0
Total Restricted Assets	$ 670,866	$ 0	$ 0
CAPITAL ASSETS			
Land and Land Improvements	$ 500,412	$ 0	$ 811,041
Buildings	936,727	1,735,427	0
Improvements Other Than Buildings	37,416,257	90,445	0
Machinery and Equipment	1,250,849	0	0
Construction Work In Progress	54,715	0	0
	$ 40,158,960	$ 1,825,872	$ 811,041
Less Accumulated Depreciation	18,343,421	607,051	267,781
Net Capital Assets	$ 21,815,539	$ 1,218,821	$ 543,260
Total Noncurrent Assets	$ 22,486,405	$ 1,218,821	$ 543,260
TOTAL ASSETS	$ 26,092,343	$ 1,357,857	$ 685,509

The accompanying notes are an integral part of the financial statements.

TOTALS	INTERNAL SERVICE FUNDS
$ 137,463	$ 213,897
2,811,972	1,017,646
448,317	51,515
288,344	0
2,839	14,444
1,200	0
197,088	74,494
0	86,099
$ 3,887,223	$ 1,458,095
$ 425,000	$ 0
245,866	0
$ 670,866	$ 0
$ 1,311,453	$ 93,971
2,672,154	478,181
37,506,702	0
1,250,849	2,687,456
54,715	0
$ 42,795,873	$ 3,259,608
19,218,253	2,473,509
$ 23,577,620	$ 786,099
$ 24,248,486	$ 786,099
$ 28,135,709	$ 2,244,194

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
PROPRIETARY FUNDS

STATEMENT OF NET POSITION
JUNE 30, 2013

	BUSINESS TYPE ACTIVITIES - ENTERPRISE FUNDS		
	MAJOR FUNDS		
	WATER AND SEWER	BUILDING AUTHORITY OPERATING	NONMAJOR ENTERPRISE FUND
LIABILITIES			
CURRENT LIABILITIES			
Accounts Payable	$ 183,588	$ 1,051	$ 0
Accrued Interest	97,541	4,658	0
Other Accrued Expenses	156,958	0	0
Utility Deposits	7,080	0	0
Current Portion of Long-Term Debt	480,000	130,000	0
Total Current Liabilities	$ 925,167	$ 135,709	$ 0
LONG-TERM LIABILITIES			
2007 Wastewater System Junior Lien Revenue Bonds	$ 3,010,205	$ 0	$ 0
2011 Wastewater System Junior Lien Revenue Bonds	2,102,671	0	0
1999 Revenue Refunding Bonds (Net of Deferred Refunding Amount)	930,000	275,000	0
2001 Revenue Bonds (Net of Deferred Refunding Amount)	3,089,488	0	0
Advance from Other Funds	0	0	0
Total Long-Term Liabilities	$ 9,132,364	$ 275,000	$ 0
TOTAL LIABILITIES	$ 10,057,531	$ 410,709	$ 0
NET POSITION			
Net Investment in Capital Assets	$ 12,203,175	$ 813,821	$ 543,260
Restricted for Debt Service	670,866	0	0
Restricted for Benefit Programs	0	0	0
Unrestricted (Deficit)	3,160,771	133,327	142,249
TOTAL NET POSITION	$ 16,034,812	$ 947,148	$ 685,509

The accompanying notes are an integral part of the financial statements.

TOTALS	INTERNAL SERVICE FUNDS
$ 184,639	$ 119,498
102,199	0
156,958	46,092
7,080	0
610,000	0
$ 1,060,876	$ 165,590
$ 3,010,205	$ 0
2,102,671	0
1,205,000	0
3,089,488	0
0	300,000
$ 9,407,364	$ 300,000
$ 10,468,240	$ 465,590
$ 13,560,256	$ 786,099
670,866	0
0	1,115,269
3,436,347	(122,764)
$ 17,667,469	$ 1,778,604

The accompanying notes are an integral part of the financial statements.

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CITY OF CADILLAC, MICHIGAN
PROPRIETARY FUNDS

RECONCILIATION OF THE STATEMENT OF NET POSITION OF PROPRIETARY FUNDS
TO THE STATEMENT OF NET POSITION
JUNE 30, 2013

Total Net Position - Total Proprietary Funds	$ 17,667,469
Amounts reported for proprietary activities in the Statement of Net Position are different because:	
Internal service funds are used by management to charge costs of certain activities, such as motor pool, insurance and data processing, to individual funds. The net result of the look-back adjustment as it relates to enterprise fund customers are treated as interfund payables and receivables between governmental activities and business-type activities.	21,128
NET POSITION OF PROPRIETARY FUNDS	$ 17,688,597

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
PROPRIETARY FUNDS

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30, 2013

	BUSINESS TYPE ACTIVITIES - ENTERPRISE FUNDS		
	MAJOR FUNDS		
	WATER AND SEWER	BUILDING AUTHORITY OPERATING	NONMAJOR ENTERPRISE FUND
OPERATING REVENUES			
Operating Revenues	$ 4,072,564	$ 195,870	$ 37,532
OPERATING EXPENSES			
Personal Services	$ 902,604	$ 0	$ 12,293
Contractual Services	440,845	26,063	21,204
Supplies	389,814	0	79
Utilities	415,428	3,094	0
Depreciation and Amortization	883,472	40,181	16,753
Employee Benefits	437,466	0	6,532
Administrative	220,000	5,000	0
Total Operating Expenses	$ 3,689,629	$ 74,338	$ 56,861
Operating Income (Loss)	$ 382,935	$ 121,532	$ (19,329)
NONOPERATING REVENUES (EXPENSES)			
Gain on Sale of Capital Assets	$ 0	$ 0	$ 0
Interest Revenue	11,441	7	1,899
Interest and Fiscal Charges	(322,890)	(20,408)	0
Total Nonoperating Revenues (Expenses)	$ (311,449)	$ (20,401)	$ 1,899
Change in Net Position	$ 71,486	$ 101,131	$ (17,430)
TOTAL NET POSITION - Beginning of Year (as restated)	15,963,326	846,017	702,939
TOTAL NET POSITION - End of Year	$ 16,034,812	$ 947,148	$ 685,509

The accompanying notes are an integral part of the financial statements.

TOTALS	INTERNAL SERVICE FUNDS
$ 4,305,966	$ 1,848,203
$ 914,897	$ 121,496
488,112	209,722
389,893	132,184
418,522	28,796
940,406	150,755
443,998	1,208,587
225,000	50,000
$ 3,820,828	$ 1,901,540
$ 485,138	$ (53,337)
$ 0	$ 5,968
13,347	7,977
(343,298)	(18,616)
$ (329,951)	$ (4,671)
$ 155,187	$ (58,008)
17,512,282	1,836,612
$ 17,667,469	$ 1,778,604

The accompanying notes are an integral part of the financial statements.

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CITY OF CADILLAC, MICHIGAN
PROPRIETARY FUNDS

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2013

Net Change in Fund Net Position - Total Proprietary Funds	$	155,187
Amounts reported for proprietary activities in the Statement of Activities are different because:		
Internal service funds are used by management to charge costs of certain activities, such as motor pool, insurance and data processing, to individual funds. The net result of the look-back adjustment as it relates to enterprise fund customers are treated as interfund payables and receivables between governmental activities and business-type activities.		(13,110)
CHANGE IN NET POSITION OF PROPRIETARY FUNDS	$	142,077

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
PROPRIETARY FUNDS

STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2013

	BUSINESS TYPE ACTIVITIES - ENTERPRISE FUNDS		
	MAJOR FUNDS		
	WATER AND SEWER	BUILDING AUTHORITY OPERATING	NONMAJOR ENTERPRISE FUND
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS			
Cash Flows from Operating Activities:			
Cash Received from Customers	$ 3,923,913	$ 195,870	$ 37,532
Cash Received from Interfund Services Provided and Used	0	0	0
Cash Payments to Suppliers for Goods and Services	(2,083,539)	(41,755)	(27,793)
Cash Payments to Employees for Services	(1,329,111)	0	(12,293)
Net Cash Provided by Operating Activities	$ 511,263	$ 154,115	$ (2,554)
Cash Flows from Capital and Related Financing Activities:			
Acquisition and Construction of Capital Assets	$ (312,609)	$ 0	$ 0
Payment on Advance	0	0	0
Proceeds from Sales of Capital Assets	0	0	0
Loan Proceeds	269,167	0	0
Principal Paid	(781,050)	(125,000)	0
Interest Paid	(328,771)	(21,845)	0
Net Cash Provided (Used) for Capital and Related Financing Activities	$ (1,153,263)	$ (146,845)	$ 0
Cash Flows from Investing Activities:			
Interest Received	$ 9,460	$ 7	$ 1,380
Purchase of Investment Securities	(13,340)	0	0
Proceeds from Sale and Maturities of Investment Securities	5,542	(99,899)	1,875
Net Cash Provided (Used) by Investing Activities	$ 1,662	$ (99,892)	$ 3,255
Net Increase (Decrease) in Cash and Cash Equivalents	$ (640,338)	$ (92,622)	$ 701
CASH AND CASH EQUIVALENTS - Beginning of Year	721,797	131,584	16,341
CASH AND CASH EQUIVALENTS - End of Year	$ 81,459	$ 38,962	$ 17,042

The accompanying notes are an integral part of the financial statements.

TOTALS	INTERNAL SERVICE FUNDS
$ 4,157,315	$ 0
0	1,812,350
(2,153,087)	(1,592,298)
(1,341,404)	(116,026)
$ 662,824	$ 104,026
$ (312,609)	$ (95,061)
0	(50,000)
0	5,968
269,167	0
(906,050)	0
(350,616)	(18,616)
$ (1,300,108)	$ (157,709)
$ 10,847	$ 1,791
(13,340)	0
(92,482)	123,485
$ (94,975)	$ 125,276
$ (732,259)	$ 71,593
869,722	142,304
$ 137,463	$ 213,897

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
PROPRIETARY FUNDS

STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2013

	BUSINESS TYPE ACTIVITIES - ENTERPRISE FUNDS		
	MAJOR FUNDS		
	WATER AND SEWER	BUILDING AUTHORITY OPERATING	NONMAJOR ENTERPRISE FUND
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:			
Operating Income (Loss)	$ 382,935	$ 121,532	$ (19,329)
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:			
Depreciation and Amortization	$ 883,472	$ 40,181	$ 16,753
(Increase) Decrease in Current Assets			
Accounts Receivable	(170,737)	0	0
Due from Other Funds	0	0	0
Due from External Parties (Fiduciary Funds)	22,086	0	0
Inventory	3,751	0	0
Prepaid Expense	12,533	0	22
Increase (Decrease) in Current Liabilities			
Accounts Payable	(635,176)	(7,598)	0
Other Accrued Expenses	10,959	0	0
Due to Other Funds	0	0	0
Utility Deposits	1,440	0	0
Total Adjustments	$ 128,328	$ 32,583	$ 16,775
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ 511,263	$ 154,115	$ (2,554)

The accompanying notes are an integral part of the financial statements.

TOTALS	INTERNAL SERVICE FUNDS
$ 485,138	$ (53,337)
$ 940,406	$ 150,755
(170,737)	(41,232)
0	5,379
22,086	0
3,751	14,901
12,555	(5,135)
(642,774)	27,225
10,959	5,470
0	0
1,440	0
$ 177,686	$ 157,363
$ 662,824	$ 104,026

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET POSITION
JUNE 30, 2013

	PENSION TRUST FUND	AGENCY
ASSETS		
Cash	$ 326,356	$ 56,864
Investments		
Mutual Funds	7,944,702	0
Due from Other Funds	400,296	0
Due from Other Governments	0	4,290
Prepaid Expense	4,100	0
TOTAL ASSETS	$ 8,675,454	$ 61,154
LIABILITIES		
Due to Other Funds	$ 0	$ 6,963
Due to Other Governments	0	54,191
TOTAL LIABILITIES	$ 0	$ 61,154
NET POSITION		
Held in Trust for Employees' Pension Benefits	$ 8,675,454	$ 0

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
FIDUCIARY FUNDS

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
YEAR ENDED JUNE 30, 2013

	PENSION TRUST FUND
ADDITIONS	
Contributions	
Employer	$ 651,762
Employee	38,710
Total Contributions	$ 690,472
Investment Income	
Interest and Dividend Income	$ 45
Net Appreciation (Depreciation) in the Fair Value of Plan Investments	849,864
Investment Expenses	(7,363)
Net Investment Income (Loss)	$ 842,546
Total Additions (Deletions)	$ 1,533,018
DEDUCTIONS	
Benefit Payments	
Retirement	$ 639,494
Administrative Expenses	
Contracted Services	6,100
Total Deductions	$ 645,594
Net Increase (Decrease) in Plan Net Position	$ 887,424
NET POSITION HELD IN TRUST FOR PENSION BENEFITS	
Beginning of Year	7,788,030
End of Year	$ 8,675,454

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
COMPONENT UNITS

STATEMENT OF NET POSITION
JUNE 30, 2013

	LOCAL DEVELOPMENT FINANCE AUTHORITY	DOWNTOWN DEVELOPMENT AUTHORITY	ECONOMIC DEVELOPMENT CORPORATION
ASSETS			
Cash	$ 143,507	$ 87,805	$ 1,167
Investments	2,476,342	152,067	0
Receivables			
Accounts	3,595	0	0
Taxes	0	185	0
Accrued Interest	13,472	0	0
Total Current Assets	$ 2,636,916	$ 240,057	$ 1,167
CAPITAL ASSETS			
Land Improvements	$ 0	$ 1,190,046	$ 0
Improvements Other Than Buildings	226,767	0	0
	$ 226,767	$ 1,190,046	$ 0
Less Accumulated Depreciation	81,989	147,003	0
Net Capital Assets	$ 144,778	$ 1,043,043	$ 0
TOTAL ASSETS	$ 2,781,694	$ 1,283,100	$ 1,167
LIABILITIES			
CURRENT LIABILITIES			
Accounts Payable	$ 12,009	$ 800	$ 0
Accrued Expenses	396	215	0
Current Portion of Long-Term Debt	0	15,000	0
Total Current Liabilities	$ 12,405	$ 16,015	$ 0
LONG-TERM LIABILITIES			
Notes Payable	$ 0	$ 30,000	$ 0
Accrued Compensated Sick and Vacation	0	8,229	0
Less: Current Portion	0	(15,000)	0
Total Long-Term Liabilities	$ 0	$ 23,229	$ 0
TOTAL LIABILITIES	$ 12,405	$ 39,244	$ 0
NET POSITION			
Net Investment in Capital Assets	$ 144,778	$ 1,013,043	$ 0
Restricted for Groundwater Clean-Up	1,495,309	0	0
Restricted for Capital Projects	850,449	0	0
Restricted for Economic Development	0	230,813	1,167
Unrestricted	278,753	0	0
TOTAL NET POSITION	$ 2,769,289	$ 1,243,856	$ 1,167

The accompanying notes are an integral part of the financial statements.

BROWNFIELD REDEVELOPMENT AUTHORITY	TOTALS
$ 197,143	$ 429,622
0	2,628,409
0	3,595
0	185
0	13,472
$ 197,143	$ 3,075,283
$ 0	$ 1,190,046
0	226,767
$ 0	$ 1,416,813
0	228,992
$ 0	$ 1,187,821
$ 197,143	$ 4,263,104
$ 0	$ 12,809
0	611
0	15,000
$ 0	$ 28,420
$ 143,324	$ 173,324
0	8,229
0	(15,000)
$ 143,324	$ 166,553
$ 143,324	$ 194,973
$ 0	$ 1,157,821
0	1,495,309
0	850,449
0	231,980
53,819	332,572
$ 53,819	$ 4,068,131

The accompanying notes are an integral part of the financial statements.

CITY OF CADILLAC, MICHIGAN
COMPONENT UNITS

STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2013

		PROGRAM REVENUES			NET (EXPENSES) REVENUES AND CHANGE IN NET POSITION				
FUNCTIONS/PROGRAMS	EXPENSES	CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	CAPITAL GRANTS AND CONTRIBUTIONS	LOCAL DEVELOPMENT FINANCE AUTHORITY	DOWNTOWN DEVELOPMENT AUTHORITY	ECONOMIC DEVELOPMENT CORPORATION	BROWNFIELD REDEVELOPMENT AUTHORITY	TOTALS
Local Development Finance Authority	$ 243,476	$ 17,860	$ 0	$ 0	$ (225,616)	$ 0	$ 0	$ 0	$ (225,616)
Downtown Development Authority	118,657	0	1,530	0	0	(117,127)	0	0	(117,127)
Brownfield Redevelopment Authority	20,971	0	0	37,255	0	0	0	16,284	16,284
TOTAL COMPONENT UNITS	$ 383,104	$ 17,860	$ 1,530	$ 37,255	$ (225,616)	$ (117,127)	$ 0	$ 16,284	$ (326,459)
GENERAL REVENUES									
Property Taxes					$ 118,642	$ 141,271	$ 0	$ 9,046	$ 268,959
Unrestricted Investment Earnings					28,028	949	0	6	28,983
Other					0	5,000	0	0	5,000
Total General Revenues					$ 146,670	$ 147,220	$ 0	$ 9,052	$ 302,942
Change in Net Position					$ (78,946)	$ 30,093	$ 0	$ 25,336	$ (23,517)
NET POSITION - Beginning of Year					2,848,235	1,213,763	1,167	28,483	4,091,648
NET POSITION - End of Year					$ 2,769,289	$ 1,243,856	$ 1,167	$ 53,819	$ 4,068,131

The accompanying notes are an integral part of the financial statements.

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report the information on all of the nonfiduciary activities of the primary government and its component units. All fiduciary activities are reported only in the fund financial statements. *Governmental activities*, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from *business-type activities*, which rely to a signification extent on fees and charges to external customers for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary governmental is financially accountable.

B. Reporting Entity

The City of Cadillac, Michigan, was incorporated March 9, 1877, and adopted its current charter on November 2, 1976. The City has a population of about 10,000 residents, and operates under a Council-Manager form of government. The Council is composed of five elected members, one of whom is the Mayor. As required by generally accepted accounting principles, these financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the government's operations. Data from these units are combined with data of the primary government. Discretely presented component units on the other hand, are reported in a separate column in the combined financial statements to emphasize they are legally separate from the primary government. Each blended and discretely presented component unit has a June 30 year end.

BLENDED COMPONENT UNITS

City of Cadillac Policemen and Firemen Retirement System - The City's police and fire employees participate in the Policemen and Firemen Retirement System (PFRS). PFRS functions for the benefit of the employees and is governed by a five-member pension board. The City's treasurer, one fireman, one police officer, and two members appointed by the mayor constitute the pension board. The City is responsible for funding all PFRS costs based on actuarial valuations. These costs are paid for out of an unlimited tax levy approved by the voters of the City. The City is authorized to establish benefit levels and to approve the actuarial assumptions used in the determination of contribution levels.

Cadillac Building Authority - The Cadillac Building Authority is a municipal, nonprofit, nonstock corporation organized under the laws of the State of Michigan solely for the purpose of acquiring and owning buildings for lease to the City. Due to this special financing relationship, the Authority is considered a component of the City's reporting entity.

DISCRETELY PRESENTED COMPONENT UNITS

Downtown Development Authority (DDA) - The DDA was established through City Ordinance under Act No. 197 of the Public Acts of Michigan 1975. The City Council determined that it was necessary and in the best interest of the City to halt property value deterioration, to eliminate the causes and to promote economic growth. The members of the board of the DDA are appointed by the City Council. Its operational and capital budgets and bonded debt must be approved by the City Council. The DDA is authorized to impose an ad valorem tax (2 mill maximum) on all taxable property within the established DDA District. The DDA is a volunteer organization.

Economic Development Corporation of the City of Cadillac (EDC) - The EDC is a nonstock, nonprofit corporation. Its purpose is to act as an economic development corporation for the City of Cadillac in accordance with state law. Directors of the corporation are appointed by the mayor with the advice and consent of the City Council. Its operational and capital budgets and bonded debt must be approved by the City Council.

Local Development Finance Authority (LDFA) - The LDFA was created by the City Council pursuant to the provisions of Act 251, Public Acts of 1986. The members of the board of the LDFA are appointed by the City Council. Its operational and capital budgets and bonded debt must be approved by the City Council. The LDFA has a stated purpose to provide for the acquisition, construction and financing of a groundwater treatment facility, which will consist of a complex of wells and pumps installed on property where contaminated groundwater is located; piping sufficient to carry the contaminated groundwater to a cleaning facility; and the cleaning facility itself. The LDFA has also indicated that, if funds are available, they will construct roads, water and sewer lines within the VanderJagt Industrial Park. Money to finance these projects will come from tax increments attributed to increases in the value of real and personal property resulting from new construction, and property value increase within the industrial park.

Brownfield Redevelopment Authority (BRA) - The BRA was established through City Ordinance under Michigan Public Act 381 of 1996. Its purpose is to identify contaminated sites and remediate them, as well as, to provide the financing to do so. The members of the board of the BRA are appointed by the City Council. Its operational and capital budgets and bonded debt must be approved by the City Council.

Financial statements of the individual component units are included as supplemental information in the comprehensive annual financial report of the City of Cadillac, Michigan located at 200 N. Lake Street, Cadillac, Michigan 49601. The component units do not issue separate financial reports.

C. Basis of Presentation – Government-wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from the governmental funds and internal service funds, while business-type activities incorporate data from the government's enterprise funds. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes where the amounts are reasonably equivalent in value to the interfund services provided and other charges between government's water and sewer functions and various other functions of the government. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

D. Basis of Presentation – Fund Financial Statements

The fund financial statements provide information about the government's funds, including its fiduciary funds and blended component units. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

The City of Cadillac reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Major Street Fund* is used to account for the financial activity of the streets designated by the State of Michigan as major thoroughfares and for the maintenance contract of the state trunklines.

The *Local Street Fund* receives all local street money paid to the city by the State, accounts for all construction, maintenance, traffic services, and snow and ice control on all streets classified as local.

The City of Cadillac reports the following major proprietary funds:

The *Water and Sewer Fund* records financial activity of the seven-well water system which provides water to customers and the operations of the City's tertiary treatment plant.

The *Building Authority Operating Fund* accounts for the rental of the DEQ office building.

Additionally the City of Cadillac reports the following fund types:

The *special revenue funds* account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts or major capital projects).

The *debt service funds* account for the servicing of long-term debt not being financed by proprietary or nonexpendable trust funds.

The *capital projects funds* account for the acquisition of capital assets or construction of major capital projects not being financed by proprietary or nonexpendable trust funds.

The *permanent funds* are accounted for using the modified accrual basis of accounting. Permanent funds account for assets that are legally restricted to the extent that only the earnings, and not the principal, may be used.

The *proprietary funds* are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

The *internal service funds* account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost-reimbursement basis.

The *pension trust fund* is accounted for using the accrual method of accounting. The pension trust fund accounts for the assets of the government's public safety employee's pension plan which is required to be held in trust for the members and beneficiaries.

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for assets that the City holds for others in an agency capacity. The City has one agency fund. The current tax collection fund accounts for the collection and payment of property taxes billed and collected by the City.

During the course of operations the government has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental and internal service funds) are eliminated so that only the net amount is included as internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as transfers in the business type activities column.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds.

Property taxes, licenses, interest and special assessments associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue resource (within 60 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). All other revenue items are considered to be measurable and available only when cash is received by the government.

The proprietary and pension trust funds are reported using the *economic resources focus* and the *accrual basis of accounting*. The agency fund has no measurement focus but utilizes the *accrual basis of accounting* for reporting its assets and liabilities.

F. Budgetary Information

1. Budgetary basis of accounting

1. Prior to April 1, the City Manager submits to the City Council a proposed operating budget for all governmental funds for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.

2. Public hearings are conducted to obtain taxpayer comments.

3. Prior to May 31, the budget is legally enacted through passage of a budget ordinance. Budgets are submitted on a line-item basis but adopted by the Council on a major function basis.

4. All transfers of budget amounts between functions within the General Fund and any revisions that alter the total expenditures of any fund must be approved by the City Council. General Fund expenditures may not legally exceed budgeted appropriations at the major function level. Expenditures in all other governmental funds may not exceed appropriations at the total fund level.

5. Formal budgetary integration is employed as a management control device during the year for all governmental fund types.

6. Budgets for the General, Special Revenue, Debt Service and Capital Project Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). All appropriations lapse at year end. Budgeted amounts are as originally adopted, or as amended by the City Council from time to time throughout the year. Two budget amendments were made during the year in a legally permissible manner.

7. Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) lapse at year-end and do not constitute expenditures or liabilities because the commitments will generally be reappropriated and honored during the subsequent year.

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Deposits and Investments

Investments - The City's investment policy is in compliance with state law and authorizes the City to invest in passbook savings accounts, negotiable and nonnegotiable certificates of deposit, repurchase agreements backed by the United States government or federal agency obligations, United States Treasury bills and bonds, bankers acceptances, federal agency instruments, money market funds and commercial paper. Investments in commercial paper must be rated in one of the two highest rating categories by Standard and Poor's or Moody's and are limited to fifty percent of a fund’s portfolio in accordance with state statutes. The Policemen and Firemen Retirement System Trust Fund and Cemetery Perpetual Care Fund are also authorized to invest in corporate common and preferred stocks and bonds.

Investments are stated at fair value, which is determined using selected bases. Securities traded on a national exchange are valued at the last reported sales price. Managed funds not listed on an established market are reported at fair value as determined by the respective fund managers based on quoted prices of underlying securities.

2. Inventories and Prepaid Items

Inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures when consumed rather than when purchased.

3. Restricted Assets

Certain resources of the Water and Sewer Fund which are set aside for repayment of revenue bonds, are classified as restricted assets on the balance sheet because their use is limited by applicable bond covenants. The “bond reserve" account is used to report resources set aside to make current debt service payments and to make up potential future deficiencies in the funds available for debt service.

The "bond replacement" account is used to report resources set aside to meet unexpected contingencies or to fund asset renewals and replacements.

4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than $5,000 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at date of donation.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities) the government chose to include all such items acquired subsequent to July 1, 1979. The government was able to estimate the historical cost for the initial reporting of these assets by reviewing prior financial records. As the government constructs or acquires additional capital assets each period, including infrastructure assets, they are capitalized and reported at historical cost.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of proprietary fund capital assets is reflected in the capitalized value of the asset constructed, net of interest earned on any invested debt proceeds over the same period.

Property, plant and equipment of the primary government, as well as the component units are depreciated using the straight line method over the following estimated useful lives:

ASSETS	YEARS
Buildings	50
Building Improvements	20
Public Domain Infrastructure	50
System Infrastructure	30
Vehicles	5
Equipment	5-10

5. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The government does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. The separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The government has one item, that arises only under a modified accrual basis of accounting, that qualifies for reporting in this category. Accordingly, the item, unavailable revenue is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues with three sources: installment notes and mortgages, personal property taxes, and special assessments. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

6. Net Position Flow Assumption

Sometimes the government will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

7. Fund Balance Flow Assumption

Sometimes the government will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to consider restricted fund balance to have depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed y assigned fund balance. Unassigned fund balance is applied last.

8. Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. The governing council is the highest level of decision-making authority for the government that can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as committed. The council may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an addition action is essential to either remove or revise a commitment.

9. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

10. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. No liability is reported for nonvesting, unpaid accumulated sick leave. Vacation pay is accrued when incurred in proprietary funds and reported as a fund liability. Vacation pay that is expected to be liquidated with expendable available financial resources is reported as an expenditure and a fund liability of the governmental fund that will pay it. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

11. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts, as well as issuance costs, are amortized over the life of the bonds using the effective interest method. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

H. Revenues and Expenditures/Expenses

1. Program Revenues

Amounts reported as program revenue include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions (including special assessments) that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes and other internally dedicated resources are reported are reported as general revenues rather than as program revenues.

2. Property Taxes

All trade and property tax receivables are shown net of an allowance for uncollectibles. Property taxes attach as an enforceable lien on the property as of the date they are levied. City, county taxes, 50% of Cadillac Area Public School and 100% state education taxes are levied and due July 1, and become delinquent after August 14. The remaining millages are levied and due December 1, and become delinquent after February 14. Collections of school and county taxes and remittances of them are accounted for in the Current Tax Collection Fund. City property tax revenues are recognized when they become both measurable and available for use to finance City operations. Amounts which are not expected to be collected within sixty days are treated as deferred revenues.

The 2012 taxable valuation of the City of Cadillac totaled $247,489,780, on which ad valorem taxes levied consisted of 13.9473 mills for the City of Cadillac operating purposes, 2.6000 mills for the City of Cadillac Policemen and Firemen Retirement System, and .5000 mills for Milfoil Eradication. These levies raised approximately $3,447,883 for operating purposes, $642,737 for the Policemen and Firemen Retirement System, and $123,597 for Milfoil Eradication. These amounts are recognized in the respective General Fund or Special Revenue Fund financial statements as taxes receivable or as tax revenue. Portions of these taxes levied were captured by the Downtown Development Authority, the Local Development Finance Authority, and the Brownfield Redevelopment Authority.

3. Proprietary Funds Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the water fund, sewer fund, and internal service fund are charges to customers for services. Operating expenses for enterprise funds and internal services fund include cost of services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

II. DETAILED NOTES ON ALL ACTIVITIES AND FUNDS

A. Deposits and Investments

As of June 30, 2013, the City had the following investments and maturities:

		Investment Maturities (in Years)			
Investment Type	Fair Value	Less Than 1 Year	1-5 Years	6-10 Years	More Than 10 Years
Primary Government					
U.S. Government Agencies	$ 1,898,222	$ 0	$ 1,463,703	$ 90,000	$ 344,519
Local Government Notes	52,222	26,111	26,111	0	0
	$ 1,950,444	$ 26,111	$ 1,489,814	$ 90,000	$ 344,519
Component Units:					
U.S. Government Agencies	$ 160,000	$ 0	$ 0	$ 160,000	$ 0

Substantially all of the bonds are callable at various future dates.

Interest Rate Risk. The City does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, investments are purchased with the intent of holding them until they mature or are called.

Credit Risk. The City minimizes Custodial Credit Risk, which is the risk of loss due to the failure of the security issuer or backer, by: limiting investments to the types of securities listed in the City's investment policy; and pre-qualifying the financial institutions, brokers/dealers, intermediaries and advisors with which the City will do business in accordance with the City's investment policy.

Concentration of Credit Risk. The City minimizes Concentration of Credit Risk, which is the risk of loss attributed to the magnitude of the City's investment in a single issuer, as follows: with the exception of U.S. Treasury and agency securities and authorized pools, no more than 50% of the City's total investment portfolio will be invested in a single security type or with a single financial institution.

Custodial Credit Risk – Deposits. In the case of deposits, this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. As of June 30, 2013, $2,003,150 of the City's bank balance of $6,146,111 was exposed to custodial credit risk because it was uninsured and uncollateralized. As of the same date the discretely presented component unit's had exposure to custodial credit risk because $565,868 of the bank balance of $2,390,557 was uninsured and uncollateralized. Neither the government nor the discretely presented component unit's have a deposit policy for custodial credit risk, but typically try to limit its exposure to this risk by controlling which institutions hold its deposits.

Custodial Credit Risk – Investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. All of the City's investments in U.S. Government Securities, Corporate Bonds and Notes, Stocks and Government Notes have custodial credit risk exposure because they are uninsured, and unregistered and the securities are held by brokers in the City's name. The government does not have an investment policy for custodial credit risk.

Foreign Currency Risk. The City is not authorized to invest in investments with this type of risk; therefore the investment policy does not address this type of risk.

As of June 30, 2013, the City had the following investments:

	CARRYING AMOUNT	FAIR VALUE
Investments - Primary Government		
U.S. Government Agency Securities	$ 1,898,222	$ 1,898,222
Common Stocks	357,615	357,615
Government Notes	52,222	52,222
Money Funds	857,244	857,244
Mutual Funds	10,874,376	10,874,376
	$ 14,039,679	$ 14,039,679

	CARRYING AMOUNT	FAIR VALUE
Investments - Component Units		
U.S. Government Agency Securities	$ 160,000	$ 160,000
Money Funds	507,474	507,474
	$ 667,474	$ 667,474

A reconciliation of cash and investments follows:

	PRIMARY GOVERNMENT	COMPONENT UNITS
Cash on Hand	$ 300	$ 0
Carrying amount of Deposits	5,207,971	2,390,557
Carrying amount of Investment	14,039,679	667,474
	$ 19,247,950	$ 3,058,031

	PRIMARY GOVERNMENT	COMPONENT UNITS
Government-Wide Statement of Net Position		
Cash	$ 1,289,037	$ 429,622
Investments	9,630,991	2,628,409
Statement of Fiduciary Net Position		
Cash	383,220	0
Investments	7,944,702	0
	$ 19,247,950	$ 3,058,031

B. Receivables

Receivables as of year-end for the government's individual major funds and nonmajor, internal service, and fiduciary funds in aggregate, including the applicable allowances for uncollectible accounts are as follows:

	General	Local Street	Water and Sewer	Building Authority Operating	Nonmajor and Other Funds	Total
Receivables						
Taxes	$ 7,584	$ 0	$ 0	$ 0	$ 229	$ 7,813
Accounts	68,506	0	448,317	0	51,598	568,421
Unbilled Services	0	0	288,344	0	0	288,344
Special Assessments						
Current	0	0	0	0	23,693	23,693
Deferred	0	0	0	0	79,932	79,932
Mortgages and Notes	0	0	0	0	114,100	114,100
Accrued Interest	10,912	5,348	2,246	74	23,098	41,678
Cylinder Deposits	0	0	1,200	0	0	1,200
Receivables	$ 87,002	$ 5,348	$ 740,107	$ 74	$ 292,650	$ 1,125,181

By ordinance, the City can place substantially all of its delinquent receivables on the tax rolls as a lien against real property. As a result, its uncollectible accounts are virtually nil.

C. Capital Assets

Primary Government

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:				
Capital Assets, Not Being Depreciated				
Land	$ 2,480,493	$ 0	$ 0	$ 2,480,493
Construction in Progress	8,151	0	8,151	0
Total Capital Assets, Not Being Depreciated	$ 2,488,644	$ 0	$ 8,151	$ 2,480,493

	Beginning Balance	Increases	Decreases	Ending Balance
Capital Assets, Being Depreciated				
Buildings	$ 4,540,191	$ 0	$ 0	$ 4,540,191
Land Improvements	975,499	26,337	0	1,001,836
Machinery and Equipment	5,334,484	156,894	78,301	5,413,077
Infrastructure	18,700,945	322,007	0	19,022,952
Total Capital Assets, Being Depreciated	$ 29,551,119	$ 505,238	$ 78,301	$ 29,978,056
Less Accumulated Depreciation for:				
Buildings	$ 3,138,151	$ 102,149	$ 0	$ 3,240,300
Land Improvements	584,320	31,286	0	615,606
Machinery and Equipment	4,156,652	270,622	78,301	4,348,973
Infrastructure	10,704,654	736,350	0	11,441,004
Total Accumulated Depreciation	$ 18,583,777	$ 1,140,407	$ 78,301	$ 19,645,883
Total Capital Assets, Being Depreciated, Net	$ 10,967,342	$ (635,169)	$ 0	$ 10,332,173
Governmental Activities Capital Assets, Net	$ 13,455,986	$ (635,169)	$ 8,151	$ 12,812,666

Business-Type Activities

	Beginning Balance	Increases	Decreases	Ending Balance
Capital Assets, Not Being Depreciated				
Land	$ 712,319	$ 0	$ 0	$ 712,319
Construction in Progress	3,063,490	54,715	3,063,490	54,715
Total Capital Assets, Not Being Depreciated	$ 3,775,809	$ 54,715	$ 3,063,490	$ 767,034
Capital Assets, Being Depreciated				
Buildings	$ 2,666,174	$ 5,980	$ 0	$ 2,672,154
Improvements Other Than Buildings	34,790,432	3,315,404	0	38,105,836
Machinery and Equipment	1,250,849	0	0	1,250,849
Total Capital Assets, Being Depreciated	$ 38,707,455	$ 3,321,384	$ 0	$ 42,028,839
Less Accumulated Depreciation for:				
Buildings	$ 1,256,514	$ 46,829	$ 0	$ 1,303,343
Improvements Other Than Buildings	15,909,332	866,242	0	16,775,574
Machinery and Equipment	1,118,151	21,185	0	1,139,336
Total Accumulated Depreciation	$ 18,283,997	$ 934,256	$ 0	$ 19,218,253
Total Capital Assets, Being Depreciated, Net	$ 20,423,458	$ 2,387,128	$ 0	$ 22,810,586
Business-Type Activities Capital Assets, Net	$ 24,199,267	$ 2,441,843	$ 3,063,490	$ 23,577,620

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:	
General Government	$ 68,185
Public Safety	112,842
Public Works, Including Depreciation of General Infrastructure Assets	668,996
Recreation and Culture	128,941
Economic Development and Assistance	10,688
Capital Assets Held by Internal Service Funds Are Charged to Various Functions Based on Their Usage of the Assets	150,755
Total Depreciation Expense - Governmental Activities	$ 1,140,407
Business-Type Activities:	
Water and Sewer	$ 881,094
Automobile Parking System	16,754
Building Authority Operating	36,408
Total Depreciation Expense - Business-Type Activities	$ 934,256

Construction Commitments:

The City has active construction projects as of June 30, 2013. The construction projects are for street construction. The remaining commitments total $146,971. The projects are being funded by general revenues and Act 51 Street Revenues.

Discretely Presented Component Units:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital Assets, Being Depreciated				
Improvements Other Than Buildings	$ 1,190,046	$ 0	$ 0	$ 1,190,046
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	106,492	40,511	0	147,003
Governmental Activities Capital Assets, Net	$ 1,083,554	$ (40,511)	$ 0	$ 1,043,043

Discretely Presented Component Units:

	Beginning Balance	Increases	Decreases	Ending Balance
Business-Type Activities				
Capital Assets, Being Depreciated				
Improvements Other Than Buildings	$ 226,767	$ 0	$ 0	$ 226,767
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	77,454	4,535	0	81,989
Total Capital Assets, Being Depreciated, Net	$ 149,313	$ (4,535)	$ 0	$ 144,778

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
Economic Development and Assistance	$ 40,511
Business-type activities	
Utilities	$ 4,535

D. Interfund Receivables, Payables and Transfers

The composition of due to/due from balances as of June 30, 2013, is as follows:

	General Fund	Nonmajor Governmental Funds	Pension Trust Fund	Total Due to
Due to				
General Fund	$ 0	$ 0	$ 400,296	$ 400,296
Nonmajor Governmental Funds	0	1,724	0	1,724
Agency Funds	6,830	133	0	6,963
Total Due from	$ 6,830	$ 1,857	$ 400,296	$ 408,983

All remaining balances generally resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. All interfund balances outstanding at June 30, 2013, are expected to be repaid within one year.

The composition of advances to/advances from balances as of June 30, 2013, is as follows:

Receivable Fund	Payable Fund	Amount
Cadillac Development	Stores and Garage	$ 300,000

The amounts payable to the Cadillac Development Fund relates to working capital loans made to the stores and garage fund. $50,000 of the balance is expected to be paid in fiscal year 2013-2014.

The interfund transfers during the year ended June 30, 2013, are as follows:

	Local Street	Nonmajor Governmental Funds	Total Transfers Out
Transfers Out			
General Fund	$ 425,000	$ 75,000	$ 500,000
Major Street Fund	15,000	18,600	33,600
Local Street Fund	0	105,900	105,900
Nonmajor Governmental Funds	0	10,000	10,000
Total Transfers In	$ 440,000	$ 209,500	$ 649,500

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

E. Long-Term Debt

1. Primary Government

The following is a summary of debt transactions of the City of Cadillac for the year ended June 30, 2013, (in thousands of dollars):

Governmental Activities:

	GENERAL OBLIGATION BONDS	SPECIAL ASSESSMENT BONDS	OTHER LONG-TERM DEBT	NET OPEB OBLIGATION	SICK AND VACATION PAY	TOTAL
Debt Payable at July 1, 2012	$ 720	$ 45	$ 158	$ 266	$ 479	$ 1,668
New Debt Incurred	0	0	0	145	157	302
Debt Retired	(125)	(20)	(44)	(57)	(182)	(428)
Debt Payable at June 30, 2013	$ 595	$ 25	$ 114	$ 354	$ 454	$ 1,542
Portion due within one year	$ 100	$ 10	$ 44	$ 0	$ 100	$ 254

Debt payable at June 30, 2013 is comprised of the following individual issues (in thousands of dollars):

General Obligation Bonds:

$300,000 2000 Michigan Transportation Fund Bonds due in annual installments of $35,000 through October 1, 2014; interest at 5.55 percent	$	70
$995,000 2004 General Obligation Capital Improvement Bonds due in annual installments of $65,000 to $85,000 through September 1, 2019; interest at 3.65 to 4.25 percent		525
	$	595

Special Assessment Bonds:

$210,000 Special Assessment Limited Tax Bonds due in annual installments of $5,000 through October 1, 2014; interest at 5.55 percent	$	10
$325,000 Special Assessment Limited Tax Bonds due in annual installments of $5,000 through October 1, 2015; interest at 4.75 to 5.00 percent		15
	$	25

Other Long-Term Debt:		
$212,653 Michigan Jobs Commission loan due in quarterly installments of $4,430 beginning September 1, 2005 and running through December 1, 2016; this loan is interest-free	$	62
$235,000 Construction Loan, due in annual installments of $26,111 through 2014; interest at 3.00 percent		52
Net OPEB obligation		354
Vested sick and vacation pay owed to City employees under various contracts and collective bargaining agreements (this debt is payable from the General Fund and various Special Revenue Funds)		454
	$	922
	$	1,542

The General Fund has typically been used in prior years to liquidate the net OPEB obligation and vested sick and vacation pay for the governmental activities.

The annual requirements to amortize debt outstanding other than the net OPEB obligation and vested sick and vacation pay as of June 30, 2013, are as follows (in thousands of dollars):

YEAR ENDING JUNE 30,	GENERAL OBLIGATION BONDS	SPECIAL ASSESSMENT BONDS	OTHER LONG-TERM DEBT	TOTAL
2014				
PRINCIPAL	$ 100	$ 10	$ 44	$ 154
INTEREST	23	1	2	26
TOTAL	$ 123	$ 11	$ 46	$ 180
2015				
PRINCIPAL	$ 105	$ 10	$ 44	$ 159
INTEREST	18	1	1	20
TOTAL	$ 123	$ 11	$ 45	$ 179
2016				
PRINCIPAL	$ 70	$ 5	$ 18	$ 93
INTEREST	14	0	0	14
TOTAL	$ 84	$ 5	$ 18	$ 107
2017				
PRINCIPAL	$ 75	$ 0	$ 8	$ 83
INTEREST	12	0	0	12
TOTAL	$ 87	$ 0	$ 8	$ 95
2018				
PRINCIPAL	$ 80	$ 0	$ 0	$ 80
INTEREST	9	0	0	9
TOTAL	$ 89	$ 0	$ 0	$ 89
2018-2022				
PRINCIPAL	$ 165	$ 0	$ 0	$ 165
INTEREST	7	0	0	7
TOTAL	$ 172	$ 0	$ 0	$ 172
GRAND TOTAL				
PRINCIPAL	$ 595	$ 25	$ 114	$ 734
INTEREST	83	2	3	88
TOTAL	$ 678	$ 27	$ 117	$ 822

Business-Type Activities:

The following is a summary of debt transactions of the City of Cadillac for the year ended June 30, 2013, (in thousands of dollars) reported in Business-Type Activities:

	REVENUE BONDS
Debt Payable at July 1, 2012	$ 10,675
New Debt Incurred	269
Debt Retired	(906)
Debt Payable at June 30, 2013	$ 10,038

Revenue Bonds:

$3,865,205 Wastewater System Junior Lien Revenue Bonds due in annual installments of $175,000 to $220,205 through October 1, 2028; interest at 1.625 percent	$ 3,185
$2,110,000 Water Supply and Wastewater System Revenue and Revenue Refunding Bonds due in annual installments of $130,000 to $175,000 through September 1, 2019; interest at 4.70 to 4.90 percent	1,060
$2,293,721 Water Supply and Wastewater System Revenue Junior Lien Revenue Bonds due in annual installments of $27,671 to $150,000 through April 1, 2032; interest at 2.50 percent	2,198
$5,215,000 Water and Sewer Revenue and Revenue Refunding Bonds due in annual installments of $80,000 to $415,000 through September 1, 2026; interest at 4.60 to 5.125 percent	3,190
$1,265,000 1999 Building Authority Refunding Bonds due in annual installments of $130,000 to $140,000 through October 1, 2015; interest at 4.60 percent	405
	$ 10,038
Less unamortized deferred charges	21
Long-term debt per Statement of Net Position	$ 10,017

The annual requirements to amortize debt outstanding reported in business-type activities as of June 30, 2013, are as follows (in thousands of dollars):

YEAR ENDING JUNE 30,	REVENUE BONDS
2014	
PRINCIPAL	$ 610
INTEREST	322
TOTAL	$ 932
2015	
PRINCIPAL	$ 635
INTEREST	307
TOTAL	$ 942
2016	
PRINCIPAL	$ 665
INTEREST	284
TOTAL	$ 949
2017	
PRINCIPAL	$ 540
INTEREST	264
TOTAL	$ 804
2018	
PRINCIPAL	$ 555
INTEREST	246
TOTAL	$ 801
2019-2023	
PRINCIPAL	$ 3,090
INTEREST	926
TOTAL	$ 4,016
2024-2028	
PRINCIPAL	$ 3,260
INTEREST	332
TOTAL	$ 3,592
2029-2032	
PRINCIPAL	$ 683
INTEREST	27
TOTAL	$ 710
GRAND TOTAL	
PRINCIPAL	$ 10,038
INTEREST	2,708
TOTAL	$ 12,746

$231,459 is available in the Debt Service Funds to service the General Obligation and Special Assessment bonds. There are a number of limitations and restrictions contained in the various bond indentures. The City is in compliance with all significant limitations and restrictions.

2. Component Units

The following is a summary of debt transactions of the City of Cadillac for the year ended June 30, 2013, (in thousands of dollars) reported in discretely presented component units:

	OTHER LONG-TERM DEBT	SICK AND VACATION PAY	TOTAL
Debt Payable at July 1, 2012	$ 188	$ 7	$ 195
New Debt Incurred	0	1	1
Debt Retired	(15)	0	(15)
Debt Payable at June 30, 2013	$ 173	$ 8	$ 181

Other Long-Term Debt:

$75,000 Working Capital Loan, due in annual installments of $15,000 through 2015; interest at 3.00 percent	$ 30
$143,324 Brownfield Remediation Loan from the Department of Environmental Quality, due in annual installments of $14,021 starting in October 2016 and through 2026; interest at 1.50 percent	143
Vested sick and vacation pay owed to employees under various contracts and collective bargaining agreements	8
	$ 181

F. Leases

Operating Leases - The City is committed under one noncancelable lease for office equipment and one non-cancelable lease for vehicles. The leases are operating leases with no contingent lease payments. The equipment may be purchased at the end of the lease for fair market value. Total costs for these leases were approximately $6,918 for the year ended June 30, 2013. Future minimum lease payments are as follows:

YEAR ENDED JUNE 30,	
2014	$ 6,752

III. OTHER INFORMATION

A. Mortgages and Notes Receivable

Mortgages and Notes Receivable as reported in the Special Revenue Funds consist of the following:

Mortgages resulted from loans made with H.U.D. grant monies to assist low and moderate income families to bring their homes up to the City building code. These loans are either low interest or interest free. As loans are repaid, money is made available for new loans.

B. City Obligation for Special Assessment Debts

As described in Note III-F, the City has special assessment bonds payable totaling $25,000. In the event that property owners default on the special assessments levied to pay these bonds, the City is obligated to make payment from its own funds. The City currently has funds set aside totaling $214,332 to be used for retirement of these bonds. This amount is on deposit in the various special assessment debt retirement funds.

C. Wexford County Airport Authority

The Wexford County Airport Authority is a joint venture created to construct, maintain, operate and improve the Wexford County Airport. Authority board members are appointed by the mayor with the advice and consent of the City Council and by the Wexford County Board of Commissioners. The Authority receives funding from the City and from Wexford County. The Authority's fiscal year corresponds with the County's and, because the County has majority representation on the board and provides 60% of the Authority's funding, its financial statements are included in the County's comprehensive annual financial report rather than the City's. The following financial information was taken from the Authority's December 31, 2012, audited financial statements:

Total Assets	$	3,130,231
Total Liabilities		6,546
Net Investment in Capital Assets		2,598,633
Net Position - Unrestricted		525,052
Total Revenues - Governmental and Business Type Activities		494,054
Total Expenses - Governmental and Business Type Activities		613,366
Change in Net Position		(119,312)

The Wexford County Airport Authority's total liabilities can be broken down as follows:

Accounts Payable	$	1,493
Payroll Withholdings		930
Accrued Payroll		847
Customer Deposits		3,276
Total	$	6,546

Complete financial statements may be obtained at: 8040 East 34 Road, Cadillac, Michigan 49601.

D. Statement of Cash Flows

For purposes of the statement of cash flows, the proprietary funds consider all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased, to be cash equivalents.

E. Due from Other Governments

Amounts due from other governments consist of $287,977 in state-shared revenues, undrawn grants and contributions from local units.

F. Contingent Liabilities

Currently, the City has several cases being brought to the Michigan Tax Tribunal for reduction of assessed values due to proposed changes in the calculations of valuations on assets of certain taxpayers. If successful in their petition for reduced taxable values, the City's tax revenues may be reduced; the amount of potential reduction is not known. The City collects and disburses taxes, payments in lieu of taxes, and other receipts to various other units of government. Occasionally, chargebacks, tax tribunals, and various other situations occur where the City is directed to change the way collections have been previously disbursed. These changes could include money the City has previously recognized as income in its own various funds. There is no reasonable estimate of potential costs, if any, that are not already reflected in the financial statements.

G. Other Post Employment Benefits

Governmental Accounting Standards Board Statement No. 45 – *Accounting and Financial Reporting by Employers for Post Employment Benefits Other Than Pensions* applies to the City's basic financial statements instead of the trust fund financial statements. The OPEB obligations are reported as an asset and a liability on the City's entity-wide statement of net position.

Plan Descriptions. The City of Cadillac contributes to two agent multi-employer defined benefit healthcare plans: General Retiree Health Care Plan (GRHCP) and Policemen and Firemen Retiree Health Care Plan (PFRHP). Each plan provides medical benefits to eligible retired city employees and beneficiaries.

Benefit provisions for GRHCP and PFRHP are established and amended through negotiations between the City and respective unions.

Funding Policy and Annual OPEB Cost. For GRHCP, contribution requirements of the plan members and the City are established and may be amended through negotiations between the City and the union. For PFRHP, the board of trustees of the plan establishes and may amend the contribution requirements of plan members and the city. The City's annual other post employment benefit (OPEB) cost (expense) for each plan is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The City's annual OPEB cost for the current year and the related information for each plan are as follows:

	General Retiree Health Care Plan	Policemen and Firemen Retiree Health Care Plan
Contribution Rates:		
City	Percentage of Payroll 4.75%	Percentage of Payroll 9.29%
Plan Members	$40/Month - Single $80/Month - Family	$40/Month - Single $80/Month - Family
Annual Required Contribution	$ 97,729	$ 140,605
Interest on Net OPEB Obligation	(14,856)	19,983
Adjustment to annual required contribution	10,389	(14,849)
Annual OPEB cost	93,262	145,739
Contributions made	(45,945)	(57,745)
Increase (Decrease) in net OPEB obligation	47,317	87,994
Net OPEB obligation - Beginning of Year	(198,075)	266,442
Net OPEB obligation - End of Year	$ (150,758)	$ 354,436

The City's annual OPEB cost, the percentage of OPEB cost contributed to the plan, and the net OPEB obligation (asset) for 2013 and the two preceding years were as follows:

	Year Ended	Annual OPEB Cost	Percentage of OPEB Cost Contributed	Net OPEB Obligation
General Retiree Health Care Plan	6/30/2011	$ 86,055	149.68%	$ (181,195)
	6/30/2012	89,220	118.92%	(198,075)
	6/30/2013	93,262	49.26%	(150,758)
Policemen and Firemen Retiree	6/30/2011	$ 134,045	87.84%	$ 204,492
	6/30/2012	139,375	55.55%	266,442
	6/30/2013	145,739	39.62%	354,436

Funded Status and Funding Progress. The funded status of the plans as of January 1, 2010, which was the latest valuation, was as follows:

	General Retiree Health Care Plan	Policemen and Firemen Retiree Health Care Plan
Actuarial accrued liability (a)	$ 1,778,454	$ 2,400,371
Actuarial value of plan assets (b)	1,084,396	1,375,163
Unfunded actuarial accrued liability (funding excess) (a) - (b)	$ 694,058	$ 1,025,208
Funded ratio (b) / (a)	60.97%	57.29%
Covered payroll (c)	$ 2,056,050	$ 1,513,910
Unfunded actuarial accrued liability (funding excess) as a percentage of covered payroll ([(a) - (b)]/(c))	33.76%	67.72%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events in the future. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The required schedule of funding progress presented as required supplementary information provides multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions. Projections of benefits are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits in force at the valuation date and the pattern of sharing benefit costs between the city and plan members to that point. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets. Significant methods and assumptions were as follows:

	General Retiree Health Care Plan	Policemen and Firemen Retiree Health Care Plan
Valuation Date	1/1/2010	1/1/2010
Actuarial Cost Method	Individual Entry Age	Individual Entry Age
Amortization Method	Level Percent Open	Level Percent Open
Remaining Amortization Period	30 years	30 years
Asset Valuation Method	Market Value	Market Value
Actuarial assumptions:		
Interest Rate	7.50% Per Year	7.50% Per Year
Inflation Rate Assumptions:		
Projected Salary Increases	4.50%	4.00%
Valuation Health Care Cost Trend Rate		
Medical	10% in 2010, grading to 4.5% in 2020	10% in 2010, grading to 4.5% in 2020
Prescription Drug	10% in 2010, grading to 4.5% in 2021	10% in 2010, grading to 4.5% in 2021
Dental/Vision	10% in 2010, grading to 4.5% in 2021	10% in 2010, grading to 4.5% in 2021

H. Employee Retirement Systems

The City maintains a single-employer, defined benefit pension plan (Policemen and Firemen Retirement System) which covers all policemen and firemen, and participates in an agent multi-employer defined benefit pension plan with the Municipal Employees Retirement System (MERS), administered by the State of Michigan for coverage of substantially all of the City's general employees and the Water and Sewer System employees.

Plan Description. The **Policemen and Firemen Retirement System** (PFRS) is a single-employer defined benefit pension plan which is administered by the City. The PFRS provides retirement, disability and death benefits to all full-time members of the City's police and fire departments and their beneficiaries. Act No. 345 of the Public Acts of 1937, as amended, and the Michigan Constitution assign authority to the City's retirement board to establish and amend benefit provisions. The Cadillac Policeman and Fireman Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for a single-employer pension plan. That report may be obtained by writing to the City of Cadillac, 200 North Lake Street, Cadillac, Michigan 49601.

Funding Policy. The contribution requirements of the City are established and may be amended by the retirement board. Police and fire department members are required to contribute 3.00% of their annual covered payroll. The City is required to contribute at actuarially determined rates; the current rates are 35.18% for police and 25.03% for fire of annual covered payroll. The City pays all costs of administering the plan.

Annual Pension Cost and Net Pension Obligation. The City's annual pension cost and net pension obligation to the PFRS for the current year were as follows:

Annual required contribution	$ 487,740
Interest on net pension obligation	(40,937)
Adjustment to annual required contribution	63,565
Annual pension cost	$ 510,368
Contributions made	(651,762)
Increase (decrease) in net pension obligation	$ (141,394)
Net pension obligation (asset) beginning of year	(545,832)
Net pension obligation (asset) end of year	$ (687,226)

Three-Year Trend Information for PFRS

Fiscal Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
6/30/2011	$ 625,509	168.1%	$ (425,970)
6/30/2012	546,236	121.9%	(545,832)
6/30/2013	510,368	127.7%	(687,226)

Funded Status and Funding Progress. As of June 30, 2013, the most recent actuarial valuation date, the plan was approximately 73 percent funded. The actuarial accrued liability for benefits was $11.2 million, and the actuarial value of assets was $8.2 million, resulting in an unfunded actuarial accrued liability (UAAL) of $3.0 million. The covered payroll (annual payroll of active employees covered by the plan) was $1.6 million and the ratio of the UAAL to covered payroll was 190.32 percent.

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets are increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions. The annual required contribution for the current year was determined as part of the June 30, 2012, actuarial valuation using the entry-age normal cost valuation method. The actuarial assumptions included (a) 7.50% investment rate of return (administrative expenses are paid by the City) and (b) projected salary increases ranging from 4.0% to 8.0% per year. Both (a) and (b) included an inflation component of 4.00%. The assumptions did not include post-retirement benefit increases, which are currently not provided for in the plan. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period. The unfunded actuarial accrued liability is being amortized as a level percentage of payroll on an open basis over a period of 10 future years except for the liability increase due to a plan amendment on July 1, 2010 which was amortized on a closed basis over a period of 18 future years.

Plan Description. Substantially all full-time employees of the City who are not members of the Policeman and Fireman Retirement System are members of the **Municipal Employees Retirement System of Michigan** (MERS) which provides retirement, disability and death benefits to plan members and beneficiaries. MERS is an agent multiple-employer pension plan administered by the State of Michigan. Act No. 427 of the Public Acts of 1984, as amended, assigns the authority to establish and amend the benefit provisions of the plans that participate in MERS to the respective employer entities. In this case, the authority rests with the City. The MERS issues a publicly available financial report that includes statements and required supplementary information for MERS. That report may be obtained by writing to The Retirement Board, Municipal Employees Retirement System of Michigan, 1134 Municipal Way, Lansing, Michigan 48917.

Funding Policy. MERS members are not required to make any contributions to the plan. The City is required to contribute at an actuarially determined rate; the current rate is 0.00% to 23.46% of annual covered payroll depending on division of employees. The contribution requirements of plan members and the City are established and may be amended by the MERS board of trustees.

Annual Pension Cost. For the year ended June 30, 2013, the annual pension cost of $178,370 was equal to the City's required and actual contributions.

Three-Year Trend Information for MERS

Fiscal Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
6/30/2011	$ 159,007	100.0%	$ 0
6/30/2012	174,308	100.0%	0
6/30/2013	178,370	100.0%	0

Actuarial Methods and Assumptions. The required contribution was most recently determined as part of the December 31, 2012 actuarial valuation using the entry-age actuarial cost method. The actuarial assumptions include (a) 8.0% investment rate of return (net of administrative expenses), and (b) projected salary increases ranging from 4.50% to 12.90% per year. Both (a) and (b) include an inflation component of 4.50%. The actuarial value of assets was determined on the basis of a method that calculates expected investment income at the valuation rate of return and adds a portion of the difference between the expected investment income and actual investment income earned on a market value basis. The difference in investment income between expected return and market return is recognized over a 10 year period at the rate of 10% per year. Positive unfunded accrued liability (if any) is amortized on an open basis as a level percentage of payroll over a period of 26 years, while negative unfunded liability (if any) is amortized as a level percentage of payroll on an open basis over a period of 10 years.

Funded Status and Funding Progress. As of December 31, 2012, the most recent actuarial valuation date, the plan was 90.2 percent funded. The actuarial accrued liability for benefits was $12.8 million, and the actuarial value of assets was $11.6 million, resulting in an unfunded actuarial accrued liability (UAAL) of approximately $1,200,000. The covered payroll (annual payroll of active employees covered by the plan) was $2.6 million, and the ratio of the UAAL to the covered payroll was 49.39 percent.

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets in increasing or decreasing over time relative to the actuarial accrued liability for benefits.

I. Component Unit Disclosures

The following presents the condensed financial statements for each of the four discretely presented component units.

Condensed Financial Statements - Discretely Presented Component Units
Statement of Net Position

	DOWNTOWN DEVELOPMENT AUTHORITY	ECONOMIC DEVELOPMENT CORPORATION	LOCAL DEVELOPMENT FINANCE AUTHORITY	BROWNFIELD REDEVELOPMENT AUTHORITY	TOTAL
Assets					
Current Assets	$ 240,057	$ 1,167	$ 2,636,916	$ 197,143	$ 3,075,283
Capital Assets - Net	1,043,043	0	144,778	0	1,187,821
TOTAL ASSETS	$ 1,283,100	$ 1,167	$ 2,781,694	$ 197,143	$ 4,263,104
Liabilities					
Current Liabilities	$ 16,015	$ 0	$ 12,405	$ 0	$ 28,420
Long-Term Liabilities	23,229	0	0	143,324	166,553
TOTAL LIABILITIES	$ 39,244	$ 0	$ 12,405	$ 143,324	$ 194,973
Net Position					
Net Investment in Capital Assets	$ 1,013,043	$ 0	$ 144,778	$ 0	$ 1,157,821
Net Position	230,813	1,167	2,624,511	53,819	2,910,310
Total Net Position	$ 1,243,856	$ 1,167	$ 2,769,289	$ 53,819	$ 4,068,131
TOTAL LIABILITIES AND NET POSITION	$ 1,283,100	$ 1,167	$ 2,781,694	$ 197,143	$ 4,263,104

Statements of Changes in Net Position

	DOWNTOWN DEVELOPMENT AUTHORITY	ECONOMIC DEVELOPMENT CORPORATION	LOCAL DEVELOPMENT FINANCE AUTHORITY	BROWNFIELD REDEVELOPMENT AUTHORITY	TOTAL
Revenues	$ 148,750	$ 0	$ 164,530	$ 46,307	$ 359,587
Expenses					
Operating and Other	$ 87,957	$ 0	$ 243,476	$ 20,971	$ 352,404
Intergovernmental	30,700	0	0	0	30,700
Total Expenses	$ 118,657	$ 0	$ 243,476	$ 20,971	$ 383,104
Change in Net Position	$ 30,093	$ 0	$ (78,946)	$ 25,336	$ (23,517)
Net Position - Beginning of Year	1,213,763	1,167	2,848,235	28,483	4,091,648
Net Position - End of Year	$ 1,243,856	$ 1,167	$ 2,769,289	$ 53,819	$ 4,068,131

J. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees (workers' compensation); medical benefits provided to employees, and natural disasters. The City has purchased commercial insurance for health claims, general liability and property. The City participates in the Michigan Municipal League risk pool for claims relating to workers' compensation. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Municipal League risk pool program operates as a common risk-sharing management program for local units of government in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

K. Commitments and Contingencies

Under the terms of various federal and state grants and regulatory requirements, periodic audits are required and certain cost may be questioned as not being appropriate expenditures under the terms of the grants and requirements. Such audits could lead to reimbursement of the grantor or regulatory agencies. However, management does not believe such disallowances, if any, would be material to the financial position of the City.

L. New GASB Standards

Effective July 1, 2012, the City adopted GASB Statement 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position" and GASB Statement 65, "Items Previously Recognized as Assets and Liabilities". These statements establish and clarify new components of the statement of position, "Deferred Inflows of Resources" and "Deferred Outflows of Resources". GASB 63 also changes the term "net assets", which was previously made up of assets less liabilities, to "net position", which is now made up of assets, deferred outflows of resources, liabilities and deferred inflows of resources. Accordingly any reference to "net assets" has been changed to "net position".

GASB Statement 65 also states that bond issuance costs should be expensed in the year which they are incurred. As a result, the beginning net positions were restated and the remaining unamortized bond issuance costs were written off prior to the beginning of the year. The restatement of the beginning net position is as follows:

	Business-Type Activities (Government-Wide)	Business-Type Activities Fund Level
Net Position as previously stated, June 30, 2012	$ 17,582,120	$ 15,998,926
Adoption of GASB 65	(35,600)	(35,600)
Net Position as restated, June 30, 2012	$ 17,546,520	$ 15,963,326

IV. UPCOMING ACCOUNTING PRONOUCEMENTS

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, was issued by the GASB in June 2012 and will be effective for the City's 2015 fiscal year. The Statement requires governments that participate in defined benefit pension plans to report in their statement of net position a net pension liability. The net pension liability is the difference between the total pension liability (the present value of projected benefit payments to employees based on their past service) and the assets (mostly investments reported at fair value) set aside in a trust and restricted to paying benefits to current employees, retirees, and their beneficiaries. Statement 68 requires cost-sharing employers to record a liability and expense equal to their proportionate share of the collective net pension liability and expense for the cost-sharing plan. The Statement also will improve the comparability and consistency of how governments calculate the pension liabilities and expense.

CITY OF CADILLAC, MICHIGAN
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
MAJOR GOVERNMENTAL FUNDS

YEAR ENDED JUNE 30, 2013

	GENERAL FUND				MAJOR STREET FUND				LOCAL STREET FUND			
	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET
REVENUES												
Taxes	$ 4,289,000	$ 4,289,000	$ 4,338,960	$ 49,960	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Licenses and Permits	101,200	101,200	122,102	20,902	0	0	0	0	0	0	0	0
Federal Grants	70,000	70,000	42,314	(27,686)	0	0	0	0	0	0	0	0
State Grants	878,000	878,000	971,412	93,412	633,000	633,000	712,783	79,783	190,000	190,000	199,733	9,733
Contributions from Local Units	155,000	170,000	196,403	26,403	0	0	0	0	0	0	0	0
Charges for Services	905,500	905,500	888,892	(16,608)	0	0	0	0	0	0	0	0
Fines and Forfeits	30,000	30,000	14,887	(15,113)	0	0	0	0	0	0	0	0
Interest and Rents	61,500	61,500	24,847	(36,653)	0	0	28	28	500	500	2,006	1,506
Other Revenue	51,500	61,500	57,977	(3,523)	0	0	1,400	1,400	0	0	1,600	1,600
Total Revenues	$ 6,541,700	$ 6,566,700	$ 6,657,794	$ 91,094	$ 633,000	$ 633,000	$ 714,211	$ 81,211	$ 190,500	$ 190,500	$ 203,339	$ 12,839
EXPENDITURES												
General Government	$ 1,543,900	$ 1,626,800	$ 1,583,210	$ 43,590	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Public Safety	3,350,500	3,467,800	3,256,156	211,644	0	0	0	0	0	0	0	0
Public Works	873,600	874,600	814,896	59,704	611,400	611,400	562,927	48,473	603,100	603,100	526,102	76,998
Community and Economic Development	146,000	147,200	137,319	9,881	0	0	0	0	0	0	0	0
Culture and Recreation	291,500	307,100	288,634	18,466	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0	28,600	28,600	28,461	139
Intergovernmental	101,500	101,500	100,758	742	0	0	0	0	0	0	0	0
Total Expenditures	$ 6,307,000	$ 6,525,000	$ 6,180,973	$ 344,027	$ 611,400	$ 611,400	$ 562,927	$ 48,473	$ 631,700	$ 631,700	$ 554,563	$ 77,137
Excess (Deficiency) of Revenues Over Expenditures	$ 234,700	$ 41,700	$ 476,821	$ 435,121	$ 21,600	$ 21,600	$ 151,284	$ 129,684	$ (441,200)	$ (441,200)	$ (351,224)	$ 89,976
OTHER FINANCING SOURCES (USES)												
Transfers In	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 440,000	$ 440,000	$ 440,000	$ 0
Transfers Out	(500,000)	(500,000)	(500,000)	0	(33,600)	(33,600)	(33,600)	0	(105,900)	(105,900)	(105,900)	0
Total Other Financing Sources (Uses)	$ (500,000)	$ (500,000)	$ (500,000)	$ 0	$ (33,600)	$ (33,600)	$ (33,600)	$ 0	$ 334,100	$ 334,100	$ 334,100	$ 0
Net Change in Fund Balance	$ (265,300)	$ (458,300)	$ (23,179)	$ 435,121	$ (12,000)	$ (12,000)	$ 117,684	$ 129,684	$ (107,100)	$ (107,100)	$ (17,124)	$ 89,976
FUND BALANCE - Beginning of Year	2,384,343	2,182,752	2,182,752	0	114,856	181,951	181,951	0	186,130	173,970	173,970	0
FUND BALANCE - End of Year	$ 2,119,043	$ 1,724,452	$ 2,159,573	$ 435,121	$ 102,856	$ 169,951	$ 299,635	$ 129,684	$ 79,030	$ 66,870	$ 156,846	$ 89,976

CITY OF CADILLAC, MICHIGAN
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULES OF FUNDING PROGRESS

General Health Care Plan

Actuarial Valuation Date	Year Ended	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a / b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a) / c)
12/31/2004	6/30/2005	$ 50,000	$ 1,133,778	$ 1,083,778	4.41%	$ 1,384,857	78.26%
12/31/2004	6/30/2006	167,234	1,133,778	966,544	14.75%	1,447,176	66.79%
12/31/2006	6/30/2007	162,619	1,963,259	1,800,640	8.28%	1,512,299	119.07%
12/31/2006	6/30/2008	217,839	1,963,259	1,745,420	11.10%	1,490,557	117.10%
12/31/2006	6/30/2009	290,223	1,963,259	1,673,036	14.78%	1,557,632	107.41%
12/31/2006	6/30/2010	365,738	1,963,259	1,597,521	18.63%	1,627,725	98.14%
1/1/2010	6/30/2011	738,227	1,469,797	731,570	50.23%	1,882,787	38.86%
1/1/2010	6/30/2012	969,841	1,616,777	646,936	59.99%	1,967,512	32.88%
1/1/2010	6/30/2013	1,084,396	1,778,454	694,058	60.97%	2,056,050	33.76%

Policemen and Firemen Retiree Health Care

Actuarial Valuation Date	Year Ended	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a / b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a) / c)
12/31/2004	6/30/2005	$ 50,000	$ 2,045,075	$ 1,995,075	2.44%	$ 1,111,519	179.49%
12/31/2004	6/30/2006	185,623	2,045,075	1,859,452	9.08%	1,161,537	160.09%
12/31/2006	6/30/2007	263,030	2,634,900	2,371,870	9.98%	1,213,806	195.41%
12/31/2006	6/30/2008	399,724	2,634,900	2,235,176	15.17%	1,385,573	161.32%
12/31/2006	6/30/2009	538,241	2,634,900	2,096,659	20.43%	1,440,996	145.50%
12/31/2006	6/30/2010	675,353	2,634,900	1,959,547	25.63%	1,498,636	130.76%
1/1/2010	6/30/2011	936,173	1,983,778	1,047,605	47.19%	1,399,695	74.85%
1/1/2010	6/30/2012	1,229,891	2,182,156	952,265	56.36%	1,455,683	65.42%
1/1/2010	6/30/2013	1,375,163	2,400,371	1,025,208	57.29%	1,513,910	67.72%

CITY OF CADILLAC, MICHIGAN
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULES OF FUNDING PROGRESS

(Dollar amounts in thousands)

Policemen and Firemen Retirement System

Actuarial Valuation Date	Year Ended	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a / b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a) / c)
6/30/2010	6/30/2011	$ 7,188	$ 10,326	$ 3,138	69.6%	$ 1,586	197.86%
6/30/2011	6/30/2012	7,989	10,853	2,864	73.6%	1,545	185.37%
6/30/2012	6/30/2013	8,200	11,247	3,047	72.9%	1,601	190.32%

Municipal Employees Retirement System of Michigan

Actuarial Valuation Date	Year Ended	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a / b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a) / c)
12/31/2010	6/30/2011	$ 11,570	$ 11,896	$ 326	97.3%	$ 2,494	13.07%
12/31/2011	6/30/2012	11,623	12,411	788	93.7%	2,552	30.88%
12/31/2012	6/30/2013	11,554	12,815	1,261	90.2%	2,553	49.39%

CITY OF CADILLAC, MICHIGAN

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
JUNE 30, 2013

I. Budgetary Information

1. Prior to April 1, the City Manager submits to the City Council a proposed operating budget for all governmental funds for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.

2. Public hearings are conducted to obtain taxpayer comments.

3. Prior to May 31, the budget is legally enacted through passage of a budget ordinance. Budgets are submitted on a line-item basis but adopted by the Council on a major function basis.

4. All transfers of budget amounts between functions within the General Fund and any revisions that alter the total expenditures of any fund must be approved by the City Council. General Fund expenditures may not legally exceed budgeted appropriations at the major function level. Expenditures in all other governmental funds may not exceed appropriations at the total fund level.

5. Formal budgetary integration is employed as a management control device during the year for all governmental fund types.

6. Budgets for the General, Special Revenue, Debt Service and Capital Project Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). The budget for the Special Assessment Capital Projects Fund is not required to be presented as required supplemental information. All appropriations lapse at year end. Budgeted amounts are as originally adopted, or as amended by the City Council from time to time throughout the year. Two budget amendments were made during the year in a legally permissible manner.

7. Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) lapse at year-end and do not constitute expenditures or liabilities because the commitments will generally be reappropriated and honored during the subsequent year.

MAJOR GOVERNMENTAL FUNDS

GENERAL FUND

The General Fund is the operating fund of the City. It is used to account for the resources devoted to finance the services traditionally associated with local government, except those activities that are required to be accounted for in another fund. Transactions are recorded on the modified accrual basis.

MAJOR STREET FUND

The Major Street Fund accounts for the financial activity of the streets designated by the State of Michigan as major thoroughfares and for the maintenance contract of the state trunklines.

LOCAL STREET FUND

The Local Street Fund receives all local street money paid to the City by the State, accounts for all construction, maintenance, traffic services, and snow and ice control on all streets classified as local.

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 47,994	$ 78,248
Investments	2,464,187	2,431,359
Receivables		
Taxes	7,584	18,915
Accounts	68,506	62,445
Accrued Interest	10,912	7,528
Due from Other Funds	6,830	376,113
Due from Other Governments	149,179	170,018
Prepaid Expenditures	0	36,033
TOTAL ASSETS	$ 2,755,192	$ 3,180,659
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 136,756	$ 288,638
Accrued Expenditures	36,144	32,907
Due to Other Funds	400,296	237,958
Due to Other Governments	16,500	411,776
Unearned Revenue	0	21,080
Total Liabilities	$ 589,696	$ 992,359
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Property Taxes	$ 5,923	$ 5,548
FUND BALANCE		
Nonspendable:		
Prepaid Expenditures	$ 0	$ 36,033
Restricted for:		
Veterans Memorial	1,855	1,855
Youth Services	844	844
Drug Forfeiture	3,977	4,650
Fire Safety House	1,859	1,859
Blackburn Skate Park	2,955	2,057
White Pine Trail	1,859	1,859
Diggins Hill Park	1,710	4,760
CAMA Lighthouse	25,000	25,000
Sundial Project	6,175	0
Bike Routes	2,000	0
Cadillac Trail Signage	5,000	0
McKellop Walkway Plowing	3,621	0
Assigned for:		
Sick and Vacation	454,374	479,336
Working Capital	1,002,146	1,032,122
Mayor Wedding Fees	400	650
Pistol Range	3,027	3,027
CASA Field Use	2,520	2,520
Subsequent Year Budgeted Use of Fund Balance	160,000	265,300
Unassigned	480,251	320,880
Total Fund Balance	$ 2,159,573	$ 2,182,752
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 2,755,192	$ 3,180,659

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
REVENUES				
Taxes	$ 4,289,000	$ 4,289,000	$ 4,338,960	$ 4,437,301
Licenses and Permits	101,200	101,200	122,102	109,775
Federal Grants	70,000	70,000	42,314	72,656
State Grants	878,000	878,000	971,412	942,224
Contributions from Local Units	155,000	170,000	196,403	171,915
Charges for Services	905,500	905,500	888,892	923,906
Fines and Forfeits	30,000	30,000	14,887	20,001
Interest and Rents	61,500	61,500	24,847	30,996
Other Revenue	51,500	61,500	57,977	314,836
Total Revenues	$ 6,541,700	$ 6,566,700	$ 6,657,794	$ 7,023,610
EXPENDITURES				
General Government	$ 1,543,900	$ 1,626,800	$ 1,583,210	$ 1,514,797
Public Safety	3,350,500	3,467,800	3,256,156	3,196,361
Public Works	873,600	874,600	814,896	848,743
Community and Economic Development	146,000	147,200	137,319	170,555
Culture and Recreation	291,500	307,100	288,634	249,348
Intergovernmental	101,500	101,500	100,758	351,006
Total Expenditures	$ 6,307,000	$ 6,525,000	$ 6,180,973	$ 6,330,810
Excess (Deficiency) of Revenues Over Expenditures	$ 234,700	$ 41,700	$ 476,821	$ 692,800
OTHER FINANCING SOURCES (USES)				
Transfers Out	(500,000)	(500,000)	(500,000)	(550,000)
Net Change in Fund Balance	$ (265,300)	$ (458,300)	$ (23,179)	$ 142,800
FUND BALANCE - Beginning of Year	2,384,343	2,182,752	2,182,752	2,039,952
FUND BALANCE - End of Year	$ 2,119,043	$ 1,724,452	$ 2,159,573	$ 2,182,752

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF REVENUES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
REVENUES			
Taxes			
Property Tax	$ 3,965,000	$ 3,965,000	$ 4,021,493
Industrial Facilities Tax	117,000	117,000	119,700
Property Tax Administration Fee	125,000	125,000	130,218
Trailer Park Fees	2,000	2,000	2,191
Penalties and Interest	45,000	45,000	35,677
Payments in Lieu of Tax			
Housing Commission	35,000	35,000	29,681
Total Taxes	$ 4,289,000	$ 4,289,000	$ 4,338,960
Licenses and Permits			
Community Antenna Television	$ 100,000	$ 100,000	$ 120,387
Business Licenses	1,200	1,200	1,715
Total Licenses and Permits	$ 101,200	$ 101,200	$ 122,102
Federal Grants			
Other Federal Grants	$ 70,000	$ 70,000	$ 42,314
State Grants			
Sales and Use Tax	$ 835,000	$ 835,000	$ 924,315
Telecommunications Right of Way Maintenance	32,000	32,000	35,838
Liquor Licenses	8,000	8,000	8,530
MJTC Grant	3,000	3,000	2,729
Total State Grants	$ 878,000	$ 878,000	$ 971,412
Contributions from Local Units			
Fire Protection	$ 155,000	$ 155,000	$ 163,923
Other Local Contributions	0	15,000	32,480
Total Contributions from Local Units	$ 155,000	$ 170,000	$ 196,403

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF REVENUES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
Charges for Services			
Northflight Ambulance	$ 58,000	$ 58,000	$ 60,779
Zoning Fees	2,000	2,000	1,615
Exemption Certificate Fees	1,500	1,500	2,700
Police Charges	3,000	3,000	3,599
Rental Housing Ordinance Fees	7,000	7,000	8,865
Engineering Fees	10,000	10,000	325
Solid Waste Collection	540,000	540,000	526,993
Sale of Maps and Ordinances	1,000	1,000	150
Administration	282,000	282,000	282,000
CCTV	1,000	1,000	440
Miscellaneous	0	0	1,426
Total Charges for Services	$ 905,500	$ 905,500	$ 888,892
Fines and Forfeits			
Violation Bureau and Ordinance Fines	$ 30,000	$ 30,000	$ 14,887
Interest and Rents			
Interest	$ 60,000	$ 60,000	$ 23,962
Land and Building Rental	1,500	1,500	885
Total Interest and Rents	$ 61,500	$ 61,500	$ 24,847
Other Revenue			
Contributions and Donations from Private Sources	$ 40,000	$ 50,000	$ 47,224
Sale of Property and Equipment	1,500	1,500	6,854
Miscellaneous (Refunds and Rebates)	10,000	10,000	3,899
Total Other Revenue	$ 51,500	$ 61,500	$ 57,977
TOTAL REVENUES	$ 6,541,700	$ 6,566,700	$ 6,657,794

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
GENERAL GOVERNMENT			
Legislative			
Personal Services	$ 15,800	$ 15,800	$ 15,800
Employee Benefits	1,400	1,400	1,229
Office Supplies	1,600	1,600	365
Contractual Services	2,000	2,000	650
Data Processing	5,000	5,000	5,000
Dues and Publications	7,000	7,000	7,256
Travel and Education	5,000	5,000	8,312
Ordinances and Proceedings	5,000	5,000	9,132
	$ 42,800	$ 42,800	$ 47,744
City Manager			
Personal Services	$ 159,000	$ 160,000	$ 152,641
Employee Benefits	43,600	43,800	63,121
Office Supplies	2,500	2,500	665
Postage	1,200	1,200	0
Data Processing	7,000	7,000	7,000
Dues and Publications	4,800	4,800	3,254
Telephone	2,000	2,000	1,920
Travel and Education	8,500	8,500	4,755
Car Allowance	4,200	4,200	4,200
	$ 232,800	$ 234,000	$ 237,556
Finance			
Personal Services	$ 123,000	$ 124,500	$ 123,683
Employee Benefits	46,700	47,000	43,445
Office Supplies	7,000	7,000	7,409
Postage	2,500	2,500	0
Audit	9,500	9,500	11,350
Data Processing	25,000	25,000	25,000
Dues and Publications	3,000	3,000	1,680
Telephone	1,300	1,300	1,530
Travel and Education	5,000	5,000	6,956
	$ 223,000	$ 224,800	$ 221,053

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
Assessor			
Personal Service	$ 0	$ 0	$ 790
Employee Benefits	0	0	60
Postage	3,000	3,000	2,275
Contractual Services	10,000	10,000	215
Wexford County Contract	110,000	110,000	107,132
Data Processing	18,000	18,000	18,000
Board of Review	2,000	2,000	144
	$ 143,000	$ 143,000	$ 128,616
City Clerk/Treasurer			
Personal Services	$ 130,000	$ 132,000	$ 130,234
Employee Benefits	79,200	79,700	77,393
Office Supplies	3,000	3,000	3,387
Postage	9,500	9,500	14,114
Data Processing	30,000	30,000	30,000
Dues and Publications	600	600	488
Travel and Education	4,000	4,000	1,931
Bad Debt Expense	15,000	15,000	14,218
	$ 271,300	$ 273,800	$ 271,765
Election			
Personal Services	$ 7,500	$ 7,500	$ 7,564
Employee Benefits	0	0	183
Office Supplies	7,500	7,500	5,944
Contractual Services	5,000	5,000	330
	$ 20,000	$ 20,000	$ 14,021
Building and Grounds			
Personal Services	$ 39,000	$ 40,000	$ 39,429
Employee Benefits	15,400	15,600	24,791
Operating Supplies	13,500	13,500	11,043
Contractual Services	6,400	6,400	17,494
Service and Lease Contracts	6,500	6,500	5,634
Travel and Education	4,000	4,000	3,908
Data Processing	5,500	5,500	5,500
Insurance	60,000	60,000	60,152
Utilities	85,000	85,000	76,799
Repairs and Maintenance	21,000	21,000	22,188
Equipment Rental	7,200	7,200	7,432
Capital Outlay	19,500	19,500	0
Parking Lot	2,000	2,000	1,177
	$ 285,000	$ 286,200	$ 275,547

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
Legal			
Office Supplies	$ 1,500	$ 1,500	$ 2,381
Contractual Services	105,000	180,000	190,749
Wexford County Contract	35,000	35,000	25,872
	$ 141,500	$ 216,500	$ 219,002
Engineer			
Personal Services	$ 99,000	$ 100,000	$ 100,014
Employee Benefits	51,300	51,500	36,719
Office Supplies	2,900	2,900	957
Postage	200	200	0
Contractual Services	8,000	8,000	7,961
Data Processing	20,000	20,000	20,000
Dues and Publications	600	600	0
Telephone	500	500	620
Travel and Education	800	800	277
Equipment Rental	1,200	1,200	1,358
	$ 184,500	$ 185,700	$ 167,906
Total General Government	$ 1,543,900	$ 1,626,800	$ 1,583,210
PUBLIC SAFETY			
Police Department			
Personal Services			
Supervisory	$ 105,000	$ 118,500	$ 79,142
Regular	785,000	792,000	828,029
Staff	58,500	59,500	15,397
Crossing Guards	7,500	7,500	6,075
Volunteers	5,000	5,000	1,942
Summer Patrol	18,000	18,000	13,844
Overtime	66,000	66,000	72,190
Employee Benefits	721,600	725,300	741,098
Office Supplies	7,500	7,500	6,359
Operating Supplies	37,000	37,000	46,888
Community Service Supplies	1,000	1,000	115
Uniform Cleaning	9,500	9,500	8,740
Data Processing	50,000	50,000	53,000
Dues and Publications	2,000	2,000	2,381
Radio and Equipment Maintenance	4,500	4,500	4,826

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
Telephone	3,000	3,000	2,385
Travel and Education	20,000	21,500	19,996
Vehicle Repairs and Maintenance	23,500	23,500	20,138
Uniforms and Maintenance	10,000	10,000	5,672
Equipment Rental	3,000	3,000	1,767
Copier Lease	3,000	3,000	2,962
Capital Outlay	60,300	68,800	64,098
	$ 2,000,900	$ 2,036,100	$ 1,997,044
Code Enforcement			
Personal Services	$ 18,500	$ 19,000	$ 18,499
Employee Benefits	10,700	10,800	10,082
Office Supplies	1,000	1,000	282
	$ 30,200	$ 30,800	$ 28,863
Fire Department			
Personal Services			
Supervisory	$ 40,000	$ 53,500	$ 0
Regular	520,000	587,000	530,745
Volunteers	30,000	30,000	20,088
Overtime	126,000	126,000	129,688
Employee Benefits	470,600	471,600	431,083
Office Supplies	2,000	2,000	766
Operating Supplies	22,500	22,500	23,652
Community Service Supplies	1,500	1,500	453
Uniform Cleaning	2,800	2,800	3,299
Subsistence Allowance	14,600	14,600	18,703
Data Processing	11,000	11,000	11,845
Dues and Publications	2,500	2,500	2,038
Radio and Equipment Maintenance	7,500	7,500	4,448
Telephone	1,200	1,200	774
Travel and Education	11,000	11,000	4,811
Vehicle Repairs and Maintenance	25,000	25,000	24,971
Uniforms and Maintenance	14,000	14,000	12,341
Employee Safety	5,200	5,200	5,500
Capital Outlay	12,000	12,000	5,044
	$ 1,319,400	$ 1,400,900	$ 1,230,249
Total Public Safety	$ 3,350,500	$ 3,467,800	$ 3,256,156

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
PUBLIC WORKS			
Miscellaneous			
Personal Services	$ 67,900	$ 68,700	$ 64,005
Employee Benefits	22,900	23,100	22,989
Operating Supplies	0	0	2,098
Telephone	1,600	1,600	1,440
Street Lighting	130,000	130,000	92,016
Maintenance of Dam	2,500	2,500	2,360
Equipment Rental	14,800	14,800	19,374
Hydrant Rental	24,500	24,500	24,400
Property Taxes	4,000	4,000	0
	$ 268,200	$ 269,200	$ 228,682
Sidewalks and Alleys			
Personal Services	$ 7,500	$ 7,500	$ 5,721
Employee Benefits	4,500	4,500	2,604
Operating Supplies	2,500	2,500	545
Equipment Rental	16,000	16,000	11,172
	$ 30,500	$ 30,500	$ 20,042
Leaves			
Personal Services	$ 4,600	$ 4,600	$ 5,026
Employee Benefits	2,800	2,800	3,022
Equipment Rental	25,000	25,000	22,543
	$ 32,400	$ 32,400	$ 30,591
Grass and Weed Control			
Personal Services	$ 6,800	$ 6,800	$ 7,193
Employee Benefits	4,100	4,100	3,861
Equipment Rental	21,000	21,000	15,088
	$ 31,900	$ 31,900	$ 26,142
Composting			
Personal Services	$ 800	$ 800	$ 459
Employee Benefits	500	500	290
Contractual Services	5,000	5,000	0
Equipment Rental	1,000	1,000	1,043
	$ 7,300	$ 7,300	$ 1,792

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
Waste Removal			
Personal Services	$ 100	$ 100	$ 32
Employee Benefits	100	100	19
Removal Contract	500,000	500,000	503,229
Equipment Rental	100	100	15
County Landfill Fees	3,000	3,000	4,352
	$ 503,300	$ 503,300	$ 507,647
Total Public Works	$ 873,600	$ 874,600	$ 814,896
COMMUNITY AND ECONOMIC DEVELOPMENT			
Economic Development			
Community Development	$ 0	$ 0	$ 556
Planning and Zoning			
Personal Services	$ 72,500	$ 72,500	$ 63,456
Employee Benefits	33,100	33,100	29,465
Office Supplies	2,000	2,000	3,003
Postage	500	500	0
Contractual Services	0	0	1,704
Data Processing	2,500	2,500	2,500
Dues and Publications	400	400	371
Telephone	500	500	480
Travel and Education	1,500	1,500	620
Publisher's Costs	1,000	1,000	1,787
	$ 114,000	$ 114,000	$ 103,386
Community Promotions			
Personal Services	$ 7,200	$ 8,200	$ 9,484
Employee Benefits	4,300	4,500	3,915
Operating Supplies	5,000	5,000	3,009
Contractual Services	4,700	4,700	5,792
Utilities	1,800	1,800	1,631
Equipment Rental	7,000	7,000	7,546
Chamber of Commerce	2,000	2,000	2,000
	$ 32,000	$ 33,200	$ 33,377
Total Community and Economic Development	$ 146,000	$ 147,200	$ 137,319

CITY OF CADILLAC, MICHIGAN
GENERAL FUND

ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

	BUDGET		
	ORIGINAL	FINAL	ACTUAL
CULTURE AND RECREATION			
Arts Commission			
Contractual Services	$ 10,500	$ 10,500	$ 10,500
CCTV			
Personal Services	$ 22,500	$ 22,500	$ 14,513
Employee Benefits	2,500	2,500	1,110
Office Supplies	1,000	1,000	189
Contractual Services	5,000	5,000	1,025
	$ 31,000	$ 31,000	$ 16,837
Municipal Parks			
Personal Services	$ 98,000	$ 98,500	$ 87,773
Employee Benefits	25,500	25,600	32,423
Operating Supplies	21,000	21,000	24,192
Telephone	700	700	660
Travel and Education	200	200	0
Utilities	25,000	25,000	22,239
Repairs and Maintenance	25,000	25,000	39,512
Equipment Rental	11,000	11,000	11,107
Building Rental	1,100	1,100	1,100
Capital Outlay	42,500	57,500	42,291
	$ 250,000	$ 265,600	$ 261,297
Total Culture and Recreation	$ 291,500	$ 307,100	$ 288,634
INTERGOVERNMENTAL EXPENDITURES			
Recreation			
Cadillac Community Schools Recreation Program	$ 66,200	$ 66,200	$ 66,200
Airport			
Wexford County Airport Authority	33,000	33,000	33,000
Clam Lake Township	2,300	2,300	1,558
Total Intergovernmental Expenditures	$ 101,500	$ 101,500	$ 100,758
TOTAL EXPENDITURES	$ 6,307,000	$ 6,525,000	$ 6,180,973
OTHER FINANCING USES			
Transfers Out			
Local Street Fund	$ 425,000	$ 425,000	$ 425,000
Cemetery Operating Fund	75,000	75,000	75,000
	$ 500,000	$ 500,000	$ 500,000

CITY OF CADILLAC, MICHIGAN
MAJOR STREET FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 198,064	$ 89,388
Due from Other Governments	105,727	95,295
Prepaid Expenditures	0	822
TOTAL ASSETS	$ 303,791	$ 185,505
LIABILITIES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 3,374	$ 1,577
Accrued Expenditures	782	1,977
Total Liabilities	$ 4,156	$ 3,554
FUND BALANCE		
Nonspendable:		
Prepaid Expenditures	$ 0	$ 822
Restricted:		
Street Improvements	299,635	181,129
Total Fund Balance	$ 299,635	$ 181,951
TOTAL LIABILITIES AND FUND BALANCE	$ 303,791	$ 185,505

CITY OF CADILLAC, MICHIGAN
MAJOR STREET FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
REVENUES				
State Grants				
Motor Vehicle Highway Fund (Act 51)	$ 510,000	$ 510,000	$ 556,157	$ 544,030
State Trunkline Maintenance	123,000	123,000	156,626	96,809
Other State Grants	0	0	0	223,614
Interest and Rents				
Interest	0	0	28	22
Other Revenue	0	0	1,400	0
Total Revenues	$ 633,000	$ 633,000	$ 714,211	$ 864,475
EXPENDITURES				
Major Streets				
Construction - Streets	$ 60,000	$ 60,000	$ 66,284	$ 318,140
Surface Maintenance				
Personal Services	$ 17,000	$ 17,000	$ 11,311	$ 16,577
Employee Benefits	9,500	9,500	5,897	7,739
Materials	13,500	13,500	5,789	13,817
Equipment Rental	16,800	16,800	8,924	14,642
	$ 56,800	$ 56,800	$ 31,921	$ 52,775
Sweeping and Flushing				
Personal Services	$ 3,800	$ 3,800	$ 2,263	$ 2,658
Employee Benefits	2,300	2,300	1,738	1,276
Equipment Rental	19,000	19,000	11,858	14,853
	$ 25,100	$ 25,100	$ 15,859	$ 18,787
Forestry				
Personal Services	$ 11,100	$ 11,100	$ 13,676	$ 15,119
Employee Benefits	6,600	6,600	6,750	7,073
Materials	4,500	4,500	5,849	4,523
Contractual Services	3,000	3,000	0	2,059
Travel and Education	500	500	283	229
Repairs and Maintenance	4,500	4,500	1,077	1,176
Equipment Rental	18,000	18,000	16,642	17,536
	$ 48,200	$ 48,200	$ 44,277	$ 47,715

CITY OF CADILLAC, MICHIGAN
MAJOR STREET FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
Catch Basins				
Personal Services	$ 9,500	$ 9,500	$ 4,112	$ 9,839
Employee Benefits	4,700	4,700	2,154	4,489
Materials	600	600	58	113
Equipment Rental	9,300	9,300	442	1,133
	$ 24,100	$ 24,100	$ 6,766	$ 15,574
Drainage				
Personal Services	$ 7,000	$ 7,000	$ 5,731	$ 8,089
Employee Benefits	4,200	4,200	3,107	3,776
Materials	200	200	0	300
Contractual Services	0	0	7,251	0
Equipment Rental	4,000	4,000	2,929	5,633
	$ 15,400	$ 15,400	$ 19,018	$ 17,798
Traffic Services				
Personal Services	$ 18,800	$ 18,800	$ 15,233	$ 16,482
Employee Benefits	11,000	11,000	10,450	8,059
Materials	13,000	13,000	9,613	8,065
Contractual Services	22,500	22,500	13,102	13,244
Equipment Rental	8,800	8,800	8,950	6,544
	$ 74,100	$ 74,100	$ 57,348	$ 52,394
Winter Maintenance				
Personal Services	$ 27,000	$ 27,000	$ 24,761	$ 18,826
Employee Benefits	16,000	16,000	11,687	9,220
Materials	23,000	23,000	32,383	18,882
Equipment Rental	78,000	78,000	64,813	48,940
	$ 144,000	$ 144,000	$ 133,644	$ 95,868
Administration				
Personal Services	$ 22,000	$ 22,000	$ 22,123	$ 22,057
Employee Benefits	9,700	9,700	9,948	10,696
Materials	0	0	0	39
Audit	1,500	1,500	1,500	2,000
Travel and Education	0	0	0	492
Equipment Rental	7,500	7,500	7,449	7,449
Administrative	0	0	0	10,000
	$ 40,700	$ 40,700	$ 41,020	$ 52,733

CITY OF CADILLAC, MICHIGAN
MAJOR STREET FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
State Trunkline Maintenance				
Surface Maintenance				
Personal Services	$ 300	$ 300	$ 870	$ 96
Employee Benefits	200	200	499	43
Materials	500	500	306	177
Equipment Rental	500	500	660	78
	$ 1,500	$ 1,500	$ 2,335	$ 394
Sweeping and Flushing				
Personal Services	$ 800	$ 800	$ 596	$ 451
Employee Benefits	500	500	484	231
Equipment Rental	4,500	4,500	3,362	2,617
	$ 5,800	$ 5,800	$ 4,442	$ 3,299
Traffic Signals				
Utilities	$ 6,800	$ 6,800	$ 1,746	$ 3,109
Trees and Shrubs				
Personal Services	$ 500	$ 500	$ 2,022	$ 0
Employee Benefits	300	300	1,048	0
Materials	0	0	0	155
Equipment Rental	300	300	3,085	0
	$ 1,100	$ 1,100	$ 6,155	$ 155
Drainage				
Personal Services	$ 1,000	$ 1,000	$ 962	$ 907
Employee Benefits	600	600	506	355
Contractual Services	0	0	1,400	0
Equipment Rental	500	500	31	584
	$ 2,100	$ 2,100	$ 2,899	$ 1,846
Winter Maintenance				
Personal Services	$ 16,000	$ 16,000	$ 17,692	$ 12,694
Employee Benefits	10,000	10,000	8,455	6,204
Materials	25,000	25,000	44,616	28,191
Equipment Rental	38,100	38,100	42,834	28,148
	$ 89,100	$ 89,100	$ 113,597	$ 75,237

CITY OF CADILLAC, MICHIGAN
MAJOR STREET FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
Snow Hauling				
Personal Services	$ 5,000	$ 5,000	$ 4,408	$ 3,241
Employee Benefits	3,000	3,000	2,012	1,583
Equipment Rental	8,600	8,600	9,196	7,132
	$ 16,600	$ 16,600	$ 15,616	$ 11,956
Total Expenditures	$ 611,400	$ 611,400	$ 562,927	$ 767,780
Excess (Deficiency) of Revenues Over Expenditures	$ 21,600	$ 21,600	$ 151,284	$ 96,695
OTHER FINANCING SOURCES (USES)				
Transfers In (Out)				
Capital Projects Trust Fund	$ 0	$ 0	$ 0	$ 25,000
Local Street Fund	(15,000)	(15,000)	(15,000)	0
2004 Capital Improvement Bonds Debt Retirement Fund	(18,600)	(18,600)	(18,600)	(18,100)
Net Other Financing Sources (Uses)	$ (33,600)	$ (33,600)	$ (33,600)	$ 6,900
Net Change in Fund Balance	$ (12,000)	$ (12,000)	$ 117,684	$ 103,595
FUND BALANCE - Beginning of Year	114,856	181,951	181,951	78,356
FUND BALANCE - End of Year	$ 102,856	$ 169,951	$ 299,635	$ 181,951

CITY OF CADILLAC, MICHIGAN
LOCAL STREET FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 25,607	$ 41,804
Investments	100,000	100,000
Accrued Interest Receivable	5,348	3,348
Due from Other Governments	33,071	32,676
Prepaid Expenditures	0	1,234
TOTAL ASSETS	$ 164,026	$ 179,062
LIABILITIES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 5,113	$ 2,867
Accrued Expenditures	2,067	2,225
Total Liabilities	$ 7,180	$ 5,092
FUND BALANCE		
Nonspendable:		
Prepaid Expenditures	$ 0	$ 1,234
Restricted:		
Street Improvements	156,846	172,736
Total Fund Balance	$ 156,846	$ 173,970
TOTAL LIABILITIES AND FUND BALANCE	$ 164,026	$ 179,062

CITY OF CADILLAC, MICHIGAN
LOCAL STREET FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
REVENUES				
State Grants				
Motor Vehicle Highway Fund (Act 51)	$ 190,000	$ 190,000	$ 199,733	$ 196,821
Interest and Rents				
Interest	500	500	2,006	2,019
Other Revenue	0	0	1,600	0
Total Revenues	$ 190,500	$ 190,500	$ 203,339	$ 198,840
EXPENDITURES				
Street Construction				
Contractual Services	$ 140,000	$ 140,000	$ 139,825	$ 118,313
Surface Maintenance				
Personal Services	$ 18,900	$ 18,900	$ 17,227	$ 24,137
Employee Benefits	10,600	10,600	8,547	10,743
Materials	16,000	16,000	5,148	41,065
Equipment Rental	24,500	24,500	23,943	33,836
	$ 70,000	$ 70,000	$ 54,865	$ 109,781
Sweeping and Flushing				
Personal Services	$ 7,000	$ 7,000	$ 6,300	$ 6,218
Employee Benefits	4,200	4,200	4,396	3,065
Equipment Rental	40,000	40,000	34,673	33,542
	$ 51,200	$ 51,200	$ 45,369	$ 42,825
Forestry				
Personal Services	$ 21,000	$ 21,000	$ 27,116	$ 30,550
Employee Benefits	12,400	12,400	13,198	14,551
Materials	8,000	8,000	2,861	5,671
Contractual Services	0	0	1,424	3,317
Equipment Rental	35,000	35,000	37,116	40,089
	$ 76,400	$ 76,400	$ 81,715	$ 94,178

CITY OF CADILLAC, MICHIGAN
LOCAL STREET FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
Catch Basins				
Personal Services	$ 18,500	$ 18,500	$ 6,506	$ 4,545
Employee Benefits	9,500	9,500	3,446	1,841
Materials	700	700	0	104
Utilities	1,400	1,400	2,438	2,254
Equipment Rental	24,000	24,000	2,897	4,241
	$ 54,100	$ 54,100	$ 15,287	$ 12,985
Drainage				
Personal Services	$ 8,000	$ 8,000	$ 7,756	$ 9,960
Employee Benefits	4,800	4,800	4,389	4,692
Materials	0	0	3,126	14
Equipment Rental	4,500	4,500	4,360	4,093
	$ 17,300	$ 17,300	$ 19,631	$ 18,759
Traffic Services				
Personal Services	$ 15,300	$ 15,300	$ 6,513	$ 10,274
Employee Benefits	8,500	8,500	4,429	5,084
Materials	1,500	1,500	956	1,552
Contractual Services	7,500	7,500	0	0
Equipment Rental	4,000	4,000	3,037	4,251
	$ 36,800	$ 36,800	$ 14,935	$ 21,161
Winter Maintenance				
Personal Services	$ 17,900	$ 17,900	$ 17,876	$ 13,719
Employee Benefits	10,600	10,600	8,210	6,753
Materials	14,000	14,000	21,215	13,732
Equipment Rental	56,600	56,600	50,118	38,197
	$ 99,100	$ 99,100	$ 97,419	$ 72,401
Administration				
Personal Services	$ 33,000	$ 33,000	$ 33,185	$ 32,972
Employee Benefits	16,200	16,200	14,922	16,132
Audit	1,500	1,500	1,500	1,700
Equipment Rental	0	0	7,449	7,449
Administrative	7,500	7,500	0	10,000
	$ 58,200	$ 58,200	$ 57,056	$ 68,253

CITY OF CADILLAC, MICHIGAN
LOCAL STREET FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	BUDGET		2013	2012
	ORIGINAL	FINAL	ACTUAL	ACTUAL
Debt Service				
Principal	$ 26,200	$ 26,200	$ 26,111	$ 26,111
Interest	2,400	2,400	2,350	3,133
	$ 28,600	$ 28,600	$ 28,461	$ 29,244
Total Expenditures	$ 631,700	$ 631,700	$ 554,563	$ 587,900
Excess (Deficiency) of Revenues Over Expenditures	$ (441,200)	$ (441,200)	$ (351,224)	$ (389,060)
OTHER FINANCING SOURCES (USES)				
Transfers In (Out)				
General Fund	$ 425,000	$ 425,000	$ 425,000	$ 475,000
Major Street Fund	15,000	15,000	15,000	0
2000 Michigan Transportation Fund Debt Retirement Fund	(35,800)	(35,800)	(35,800)	(32,300)
2004 Capital Improvement Bonds Debt Retirement Fund	(70,100)	(70,100)	(70,100)	(72,400)
Net Other Financing Sources (Uses)	$ 334,100	$ 334,100	$ 334,100	$ 370,300
Net Change in Fund Balance	$ (107,100)	$ (107,100)	$ (17,124)	$ (18,760)
FUND BALANCE - Beginning of Year	186,130	173,970	173,970	192,730
FUND BALANCE - End of Year	$ 79,030	$ 66,870	$ 156,846	$ 173,970

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MAJOR PROPRIETARY FUNDS

WATER AND SEWER FUND

The Water and Sewer Fund records financial activity of the seven-well water system which provides water to customers and the operations of the City's tertiary treatment plant.

BUILDING AUTHORITY OPERATING FUND

The Building Authority Operating Fund was established to account for the rental of the DEQ building.

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
CURRENT ASSETS		
Cash	$ 81,459	$ 721,797
Investments	2,587,284	1,887,019
Receivables		
Accounts	448,317	252,871
Unbilled Services	288,344	308,353
Accrued Interest	2,246	265
Cylinder Deposits	1,200	5,900
Due from External Parties (Fiduciary Funds)	0	22,086
Inventory, at Cost	197,088	200,839
Prepaid Expense	0	12,533
Total Current Assets	$ 3,605,938	$ 3,411,663
NONCURRENT ASSETS		
RESTRICTED ASSETS		
Investments		
Bond Reserve Account	$ 425,000	$ 859,392
Bond Replacement Account	245,866	503,941
Total Restricted Assets	$ 670,866	$ 1,363,333
CAPITAL ASSETS		
Land and Land Improvements	$ 500,412	$ 500,412
Buildings	936,727	930,747
Improvements Other than Buildings	37,416,257	34,100,853
Machinery and Equipment	1,250,849	1,250,849
Construction Work in Progress	54,715	3,063,490
	$ 40,158,960	$ 39,846,351
Less Accumulated Depreciation	18,343,421	17,462,326
Net Capital Assets	$ 21,815,539	$ 22,384,025
Total Noncurrent Assets	$ 22,486,405	$ 23,747,358
TOTAL ASSETS	$ 26,092,343	$ 27,159,021

	2013	2012
LIABILITIES		
CURRENT LIABILITIES		
Accounts Payable	$ 183,588	$ 818,764
Accrued Interest	97,541	103,422
Other Accrued Expenses	156,958	145,999
Utility Deposits	7,080	5,640
Current Portion of Revenue Bonds	480,000	781,050
Total Current Liabilities	$ 925,167	$ 1,854,875
LONG-TERM LIABILITIES		
2007 Wastewater System Junior Lien Revenue Bonds	$ 3,010,205	$ 3,185,205
2011 Wastewater System Junior Lien Revenue Bonds	2,102,671	1,928,504
1999 Revenue Refunding Bonds (Net of Deferred Refunding Amount)	930,000	1,060,000
2001 Revenue Bonds (Net of Deferred Refunding Amount)	3,089,488	3,167,111
Total Long-Term Liabilities	$ 9,132,364	$ 9,340,820
TOTAL LIABILITIES	$ 10,057,531	$ 11,195,695
NET POSITION		
Net Investment in Capital Assets	$ 12,203,175	$ 12,272,247
Restricted for Debt Service	670,866	1,363,333
Unrestricted	3,160,771	2,327,746
TOTAL NET POSITION	$ 16,034,812	$ 15,963,326

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CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Sewer Charges to Customers	$ 2,304,635	$ 2,276,580
Water Charges to Customers	1,257,196	1,283,488
Fire Protection	125,908	108,454
Hydrant Rental	12,433	12,433
Sales of Services and Materials	372,392	313,879
Total Operating Revenues	$ 4,072,564	$ 3,994,834
OPERATING EXPENSES		
Personal Services	$ 902,604	$ 867,348
Contractual Services	440,845	388,196
Supplies	389,814	368,870
Heat, Light and Power	415,428	366,421
Depreciation and Amortization	883,472	912,113
Employee Benefits	437,466	353,951
Administrative	220,000	201,900
Total Operating Expenses	$ 3,689,629	$ 3,458,799
Operating Income	$ 382,935	$ 536,035
NONOPERATING REVENUES (EXPENSES)		
Federal Grants	$ 0	$ 412,606
State Grants	0	96,344
Interest Revenue	11,441	13,869
Sale of System Capacity	0	209,170
Interest and Fiscal Charges	(322,890)	(313,947)
Total Nonoperating Revenues (Expenses)	$ (311,449)	$ 418,042
Change in Net Position	$ 71,486	$ 954,077
TOTAL NET POSITION - Beginning of Year (as restated)	15,963,326	15,009,249
TOTAL NET POSITION - End of Year	$ 16,034,812	$ 15,963,326

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Customers	$ 3,923,913	$ 4,108,891
Cash Payments to Suppliers for Goods and Services	(2,083,539)	(1,256,986)
Cash Payments to Employees for Services	(1,329,111)	(1,287,330)
Net Cash Provided by Operating Activities	$ 511,263	$ 1,564,575
Cash Flows from Capital and Related Financing Activities:		
Acquisition and Construction of Capital Assets	$ (312,609)	$ (2,266,475)
Sale of System Capacity	0	209,170
Loan Proceeds	269,167	2,024,554
Federal Grants	0	412,606
State Grants	0	96,344
Principal Paid	(781,050)	(655,000)
Interest Paid	(328,771)	(307,811)
Net Cash Provided (Used) for Capital and Related Financing Activities	$ (1,153,263)	$ (486,612)
Cash Flows from Investing Activities:		
Interest Received	$ 9,460	$ 29,874
Purchase of Investment Securities	(13,340)	(531,880)
Proceeds from Sale and Maturities of Investment Securities	5,542	44,476
Net Cash Provided (Used) by Investing Activities	$ 1,662	$ (457,530)
Net Increase (Decrease) in Cash and Cash Equivalents	$ (640,338)	$ 620,433
CASH AND CASH EQUIVALENTS - Beginning of Year	721,797	101,364
CASH AND CASH EQUIVALENTS - End of Year	$ 81,459	$ 721,797

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ 382,935	$ 571,635
Adjustments to Reconcile Operating Income To Net Cash Provided by Operating Activities		
Depreciation and Amortization	$ 883,472	$ 876,513
(Increase) Decrease in Current Assets		
Accounts Receivable	(170,737)	162,261
Due from Other Funds	0	249
Due from External Parties (Fiduciary Funds)	22,086	(22,086)
Inventory	3,751	27,364
Prepaid Expense	12,533	26,879
Increase (Decrease) in Current Liabilities		
Accounts Payable	(635,176)	14,868
Other Accrued Expenses	10,959	(66,031)
Utility Deposits	1,440	(710)
Due to Other Governments	0	(26,367)
Total Adjustments	$ 128,328	$ 992,940
NET CASH PROVIDED BY OPERATING ACTIVITIES	$ 511,263	$ 1,564,575

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
ADMINISTRATIVE			
Personal Services	$ 353,000	$ 357,157	$ 350,053
Employee Benefits	160,000	170,681	133,453
Office Supplies	8,800	24,251	11,472
Postage	21,000	8,021	19,160
Safety Supplies	4,800	4,913	865
Property Taxes	7,600	0	7,553
Contractual Services	56,000	60,134	46,870
Engineering Fees	18,000	6,360	0
Legal Fees	15,000	33,271	41,054
Audit	4,000	5,000	4,000
State Mandated Fees	20,000	23,782	21,579
Data Processing	55,000	55,000	55,000
Insurance	30,000	30,765	28,000
Dues and Publications	2,500	2,952	2,930
Repairs and Maintenance	500	1,104	464
Telephone	7,800	6,667	5,473
Alarm System	4,700	2,570	3,914
Travel and Education	12,500	9,947	8,236
Employee Safety	3,500	3,500	3,500
Bad Debt	1,000	0	0
Pubic Relations	2,500	3,707	3,505
Administration	220,000	220,000	201,900
	$ 1,008,200	$ 1,029,782	$ 948,981
BUILDINGS AND WATER TANK			
Personal Services	$ 7,900	$ 6,083	$ 3,633
Employee Benefits	1,600	1,987	1,076
Operating Supplies	14,500	10,717	14,819
Repairs and Maintenance	1,500	666	241
	$ 25,500	$ 19,453	$ 19,769

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
GENERAL STREET EXPENSE			
Personal Services	$ 800	$ 50	$ 98
Employee Benefits	400	16	43
Operating Supplies	4,000	461	16,381
Contractual Services	17,000	10,817	7,019
	$ 22,200	$ 11,344	$ 23,541
METER READING AND COLLECTION			
Personal Services	$ 14,500	$ 19,347	$ 41,366
Employee Benefits	6,700	8,664	18,020
Operating Supplies	300	0	0
	$ 21,500	$ 28,011	$ 59,386
CUSTOMER SERVICES			
Personal Services	$ 25,000	$ 22,618	$ 15,350
Employee Benefits	11,600	10,979	6,656
	$ 36,600	$ 33,597	$ 22,006
PUMPING STATION			
Personal Services	$ 4,700	$ 7,479	$ 3,451
Employee Benefits	2,200	2,699	1,375
Operating Supplies	8,500	8,980	11,980
Chemicals	28,500	28,649	27,049
Laboratory Control	20,000	21,593	15,660
Utilities	131,000	176,679	146,088
Repairs and Maintenance	2,500	578	1,808
	$ 197,400	$ 246,657	$ 207,411

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
MAINTENANCE - MAINS AND HYDRANTS			
Personal Services	$ 42,000	$ 44,325	$ 41,619
Employee Benefits	17,600	22,080	16,461
Operating Supplies	21,500	14,432	24,301
Contractual Services	7,500	3,505	2,578
	$ 88,600	$ 84,342	$ 84,959
MAINTENANCE - SERVICE CONNECTIONS			
Personal Services	$ 3,300	$ 9,712	$ 1,546
Employee Benefits	1,600	5,287	688
Operating Supplies	3,900	528	988
Repairs and Maintenance	800	0	0
	$ 9,600	$ 15,527	$ 3,222
METER - OPERATIONS			
Personal Services	$ 100,000	$ 99,476	$ 106,730
Employee Benefits	46,200	50,375	48,096
Operating Supplies	20,700	25,875	22,241
	$ 166,900	$ 175,726	$ 177,067
WELLS AND WELL FIELDS			
Personal Services	$ 4,700	$ 12,032	$ 3,346
Employee Benefits	2,200	6,625	1,360
Operating Supplies	4,500	8,138	13,328
Contractual Services	25,000	27,368	17,128
Repairs and Maintenance	12,800	2,404	10,778
	$ 49,200	$ 56,567	$ 45,940

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
NEW SERVICES			
Personal Services	$ 2,500	$ 1,804	$ 3,943
Employee Benefits	1,200	996	1,821
Operating Supplies	15,000	9,940	9,605
Contractual Services	1,200	1,980	1,636
	$ 19,900	$ 14,720	$ 17,005
PRELIMINARY TREATMENT			
Personal Services	$ 10,000	$ 18,030	$ 9,110
Employee Benefits	4,700	9,645	3,903
Operating Supplies	800	120	114
Utilities	2,500	3,147	2,896
Repairs and Maintenance	1,800	3,649	1,368
	$ 19,800	$ 34,591	$ 17,391
PRIMARY TREATMENT			
Personal Services	$ 10,000	$ 19,496	$ 10,423
Employee Benefits	4,700	10,424	4,495
Operating Supplies	2,000	120	114
Repairs and Maintenance	1,800	5,700	138
	$ 18,500	$ 35,740	$ 15,170
SECONDARY TREATMENT			
Personal Services	$ 12,000	$ 17,686	$ 8,859
Employee Benefits	5,600	9,279	3,732
Operating Supplies	1,200	120	114
Utilities	57,000	78,683	72,401
Repairs and Maintenance	3,800	7,433	1,583
	$ 79,600	$ 113,201	$ 86,689

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
TERTIARY TREATMENT			
Personal Services	$ 13,000	$ 18,331	$ 8,391
Employee Benefits	6,100	9,419	3,643
Operating Supplies	7,000	3,431	114
Utilities	36,000	55,760	49,176
Repairs and Maintenance	8,500	9,685	718
	$ 70,600	$ 96,626	$ 62,042
SLUDGE TREATMENT AND DISPOSAL			
Personal Services	$ 24,000	$ 21,875	$ 18,870
Employee Benefits	11,100	12,475	8,009
Operating Supplies	3,000	275	114
Laboratory Control	5,500	1,864	3,140
Injection Contract Costs	45,000	31,047	41,238
Utilities	20,000	17,935	20,556
Repairs and Maintenance	6,000	4,945	118
	$ 114,600	$ 90,416	$ 92,045
NUTRIENT REMOVAL			
Personal Services	$ 9,100	$ 12,917	$ 7,976
Employee Benefits	4,300	7,235	3,544
Operating Supplies	700	386	973
Chemicals	41,000	74,505	41,818
Repairs and Maintenance	4,900	9,817	6,727
	$ 60,000	$ 104,860	$ 61,038

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
EFFLUENT DISPOSAL			
Personal Services	$ 12,000	$ 12,493	$ 9,062
Employee Benefits	5,600	6,883	3,862
Operating Supplies	2,400	3,063	2,967
Plant Lab Supplies	7,500	5,740	506
Chemicals	500	435	353
Laboratory Control	11,000	8,605	9,337
Utilities	11,500	15,737	14,480
Repairs and Maintenance	3,500	3,747	4,037
	$ 54,000	$ 56,703	$ 44,604
INDUSTRIAL SURVEILLANCE			
Personal Services	$ 10,400	$ 8,902	$ 10,349
Employee Benefits	4,900	5,222	4,630
Operating Supplies	1,000	1,765	740
Laboratory Control	4,000	1,613	2,151
Repairs and Maintenance	100	0	0
	$ 20,400	$ 17,502	$ 17,870
BUILDINGS AND GROUNDS			
Personal Services	$ 104,500	$ 102,020	$ 140,694
Employee Benefits	44,200	41,496	58,015
Operating Supplies	24,500	38,228	35,084
Utilities	15,000	15,930	13,221
Repairs and Maintenance	15,000	27,262	8,942
	$ 203,200	$ 224,936	$ 255,956

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
SANITARY SEWERS			
Personal Services	$ 30,000	$ 35,267	$ 20,706
Employee Benefits	13,900	16,253	8,853
Operating Supplies	10,000	15,798	5,699
Contractual Services	10,900	8,357	8,574
Repairs and Maintenance	1,000	630	0
	$ 65,800	$ 76,305	$ 43,832
LIFT STATIONS			
Personal Services	$ 18,100	$ 15,206	$ 18,359
Employee Benefits	8,400	8,361	8,076
Operating Supplies	9,500	3,406	11,974
Disposal Fees	1,700	1,446	1,288
Utilities	38,200	42,320	38,216
Repairs and Maintenance	12,000	14,702	18,850
	$ 87,900	$ 85,441	$ 96,763
VEHICLES - WATER			
Personal Services	$ 800	$ 125	$ 323
Employee Benefits	400	67	144
Operating Supplies	500	403	1,248
Fuel and Oil	8,200	14,961	14,202
Repairs and Maintenance	4,300	10,571	8,569
	$ 14,200	$ 26,127	$ 24,486

CITY OF CADILLAC, MICHIGAN
WATER AND SEWER FUND

SCHEDULE OF OPERATING EXPENSES BY DEPARTMENT
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
VEHICLES - DISTRIBUTION			
Personal Services	$ 800	$ 235	$ 0
Employee Benefits	400	159	0
Operating Supplies	2,000	3,178	3,222
Fuel and Oil	17,500	17,900	20,185
Repairs and Maintenance	15,000	12,613	17,321
	$ 35,700	$ 34,085	$ 40,728
LABORATORY			
Personal Services	$ 36,200	$ 39,938	$ 33,091
Employee Benefits	16,800	20,159	13,996
Operating Supplies	29,200	27,400	26,852
Repairs and Maintenance	7,700	4,859	3,480
Equipment Rental	1,000	481	522
Research and Development	2,500	1,061	844
	$ 93,400	$ 93,898	$ 78,785
OTHER EXPENSE			
Depreciation and Amortization	$ 1,245,000	$ 883,472	$ 912,113
TOTAL OPERATING EXPENSES	$ 3,828,300	$ 3,689,629	$ 3,458,799

CITY OF CADILLAC, MICHIGAN
BUILDING AUTHORITY OPERATING FUND

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
CURRENT ASSETS		
Cash	$ 38,962	$ 131,584
Investments	100,000	175
Accrued Interest	74	0
Total Current Assets	$ 139,036	$ 131,759
NONCURRENT ASSETS		
CAPITAL ASSETS		
Improvements Other Than Buildings	$ 90,445	$ 90,445
Buildings	1,735,427	1,735,427
	$ 1,825,872	$ 1,825,872
Less Accumulated Depreciation	607,051	570,643
Net Capital Assets	$ 1,218,821	$ 1,255,229
OTHER ASSETS		
Deferred Charge - Bond Issuance Costs	0	3,773
Total Noncurrent Assets	$ 1,218,821	$ 1,259,002
TOTAL ASSETS	$ 1,357,857	$ 1,390,761

	2013	2012
LIABILITIES		
CURRENT LIABILITIES		
Accounts Payable	$ 1,051	$ 8,649
Accrued Interest	4,658	6,095
Current Portion of Revenue Bonds	130,000	125,000
Total Current Liabilities	$ 135,709	$ 139,744
LONG-TERM LIABILITIES		
1999 Revenue Refunding Bonds	275,000	405,000
TOTAL LIABILITIES	$ 410,709	$ 544,744
NET POSITION		
Net Investment in Capital Assets	$ 813,821	$ 725,229
Unrestricted	133,327	120,788
TOTAL NET POSITION	$ 947,148	$ 846,017

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CITY OF CADILLAC, MICHIGAN
BUILDING AUTHORITY OPERATING FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Building Rental	$ 195,870	$ 193,704
OPERATING EXPENSES		
Contractual Services	$ 15,121	$ 28,413
Audit	900	800
Insurance	1,348	0
Building Maintenance	8,694	11,894
Utilities	3,094	3,037
Depreciation and Amortization	40,181	38,451
Administration	5,000	5,000
Total Operating Expenses	$ 74,338	$ 87,595
Operating Income (Loss)	$ 121,532	$ 106,109
NONOPERATING REVENUES (EXPENSES)		
Interest Revenue	$ 7	$ 24
Interest Expense	(20,408)	(26,042)
Total Nonoperating Revenues (Expenses)	$ (20,401)	$ (26,018)
Change in Net Position	$ 101,131	$ 80,091
TOTAL NET POSITION - Beginning of Year	846,017	765,926
TOTAL NET POSITION - End of Year	$ 947,148	$ 846,017

CITY OF CADILLAC, MICHIGAN
BUILDING AUTHORITY OPERATING FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Customers	$ 195,870	$ 193,704
Cash Payments to Suppliers for Goods and Services	(41,755)	(40,836)
Net Cash Provided (Used) by Operating Activities	$ 154,115	$ 152,868
Cash Flows from Capital and Related Financing Activities:		
Principal Paid	$ (125,000)	$ (115,000)
Interest Paid	(21,845)	(27,365)
Net Cash Provided (Used) for Capital and Related Financing Activities	$ (146,845)	$ (142,365)
Cash Flows from Investing Activities:		
Interest Received	$ 7	$ 24
Purchase of Investment Securities	(99,899)	0
Net Cash Provided (Used) by Investing Activities	$ (99,892)	$ 24
Net Increase (Decrease) in Cash and Cash Equivalents	$ (92,622)	$ 10,527
CASH AND CASH EQUIVALENTS - Beginning of Year	131,584	121,057
CASH AND CASH EQUIVALENTS - End of Year	$ 38,962	$ 131,584

CITY OF CADILLAC, MICHIGAN
BUILDING AUTHORITY OPERATING FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ 121,532	$ 106,109
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:		
Depreciation and Amortization	$ 40,181	$ 38,451
Increase (Decrease) in Current Liabilities		
Accounts Payable	(7,598)	8,308
Total Adjustments	$ 32,583	$ 46,759
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ 154,115	$ 152,868

CITY OF CADILLAC, MICHIGAN
NONMAJOR GOVERNMENTAL FUNDS - BY FUND TYPE

COMBINING BALANCE SHEET
JUNE 30, 2013

	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS
ASSETS			
Cash	$ 215,462	$ 143,747	$ 158,456
Investments	1,109,959	79,536	418,762
Receivables			
Accounts	83	0	0
Taxes	229	0	0
Mortgages and Notes	114,100	0	0
Accrued Interest	2,246	948	4,941
Special Assessments			
Current	0	5,371	18,322
Deferred	0	10,516	69,416
Due from Other Funds	0	1,857	0
Advance to Other Funds	300,000	0	0
TOTAL ASSETS	$ 1,742,079	$ 241,975	$ 669,897
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE			
LIABILITIES			
Accounts Payable	$ 28,462	$ 0	$ 0
Accrued Expenditures	633	0	0
Due to Other Funds	0	0	1,724
Total Liabilities	$ 29,095	$ 0	$ 1,724
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Installment Notes and Mortgages	$ 59,472	$ 0	$ 0
Unavailable Revenue - Personal Property Taxes	179	0	0
Unavailable Revenue -Special Assessment	0	10,516	69,416
Total Deferred Inflows of Resources	$ 59,651	$ 10,516	$ 69,416
FUND BALANCE			
Nonspendable	$ 354,627	$ 0	$ 0
Restricted	143,842	231,459	177,305
Assigned	1,154,864	0	421,452
Total Fund Balance	$ 1,653,333	$ 231,459	$ 598,757
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE	$ 1,742,079	$ 241,975	$ 669,897

PERMANENT FUNDS	TOTALS
$ 148,347	$ 666,012
958,063	2,566,320
0	83
0	229
0	114,100
0	8,135
0	23,693
0	79,932
0	1,857
0	300,000
$ 1,106,410	$ 3,760,361

$ 0	$ 28,462
0	633
0	1,724
$ 0	$ 30,819

$ 0	$ 59,472
0	179
0	79,932
$ 0	$ 139,583

$ 756,666	$ 1,111,293
349,744	902,350
0	1,576,316
$ 1,106,410	$ 3,589,959

$ 1,106,410	$ 3,760,361

CITY OF CADILLAC, MICHIGAN
NONMAJOR GOVERNMENTAL FUNDS - BY FUND TYPE

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS
REVENUES			
Taxes and Special Assessments	$ 125,119	$ 5,370	$ 27,075
Contributions from Local Units	0	30,700	0
Charges for Services	54,666	0	0
Interest and Rents	39,903	3,965	7,351
Gain (Loss) on Investments	0	0	0
Other Revenue	17,295	0	0
Total Revenues	$ 236,983	$ 40,035	$ 34,426
EXPENDITURES			
General Government	$ 149,665	$ 0	$ 0
Culture and Recreation	52,240	0	0
Community and Economic Development	46,750	0	0
Capital Outlay	0	0	138,359
Debt Service	0	177,516	17,721
Total Expenditures	$ 248,655	$ 177,516	$ 156,080
Excess (Deficiency) of Revenues Over Expenditures	$ (11,672)	$ (137,481)	$ (121,654)
OTHER FINANCING SOURCES (USES)			
Transfers In	$ 85,000	$ 124,500	$ 0
Transfers Out	0	0	0
Total Other Financing Sources (Uses)	$ 85,000	$ 124,500	$ 0
Net Change in Fund Balances	$ 73,328	$ (12,981)	$ (121,654)
FUND BALANCES - Beginning of Year	1,580,005	244,440	720,411
FUND BALANCES - End of Year	$ 1,653,333	$ 231,459	$ 598,757

PERMANENT FUNDS	TOTALS
$ 0	$ 157,564
0	30,700
0	54,666
29,940	81,159
(45,257)	(45,257)
12,175	29,470
$ (3,142)	$ 308,302
$ 1,600	$ 151,265
0	52,240
0	46,750
0	138,359
0	195,237
$ 1,600	$ 583,851
$ (4,742)	$ (275,549)
$ 0	$ 209,500
(10,000)	(10,000)
$ (10,000)	$ 199,500
$ (14,742)	$ (76,049)
1,121,152	3,666,008
$ 1,106,410	$ 3,589,959

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NONMAJOR SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, capital projects, or permanent funds) that are legally restricted or assigned to expenditures for specified purposes. The accounting for this group of funds is on the modified accrual basis.

Nonmajor Special Revenue Funds in the City of Cadillac include:

Cemetery Operating Fund - This fund records the financial activities of running the cemetery. Revenues from endowment funds supplement charges for services to finance these activities.

H.L. Green Operating Fund - This fund was established to account for the rental of the H.L. Green building until it was sold on a land contract.

Cadillac Development Fund - This fund was established with grant monies from an Urban Development Action Grant to assist in economic development. As loans are repaid, money is made available for new loans.

Naval Reserve Center Fund - This fund was established to account for the rental of the Naval Reserve Center.

Clam River Greenway Fund - This fund was established to account for the ecological and scenic development of the Clam River Greenway.

Milfoil Eradication Fund - This fund was established to account for milfoil eradication efforts in Lake Cadillac.

CITY OF CADILLAC, MICHIGAN
NONMAJOR SPECIAL REVENUE FUNDS

COMBINING BALANCE SHEET
JUNE 30, 2013

	CEMETERY OPERATING	H.L. GREEN OPERATING	CADILLAC DEVELOPMENT
ASSETS			
Cash	$ 14,639	$ 13,717	$ 112,598
Investments	0	102,182	905,595
Receivables			
Accounts	0	0	83
Taxes Receivable	0	0	0
Mortgages, Notes and Land Contracts	0	0	114,100
Accrued Interest	0	106	2,034
Advance to Other Funds	0	0	300,000
TOTAL ASSETS	$ 14,639	$ 116,005	$ 1,434,410
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES			
LIABILITIES			
Accounts Payable	$ 3,637	$ 0	$ 0
Accrued Expenditures	633	0	0
Total Liabilities	$ 4,270	$ 0	$ 0
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Installment Notes and Mortgages	$ 0	$ 0	$ 59,472
Unavailable Revenue - Personal Property Taxes	0	0	0
Total Deferred Inflows of Resources	$ 0	$ 0	$ 59,472
FUND BALANCES			
Nonspendable:			
Notes Receivable	$ 0	$ 0	$ 54,627
Advances	0	0	300,000
Restricted:			
Capital Improvements	10,369	0	0
Parks and Recreation	0	0	0
Milfoil Eradication	0	0	0
Assigned:			
H.L. Green Building Operations	0	116,005	0
Future Economic Development Loans	0	0	1,020,311
Roof Replacement	0	0	0
Total Fund Balances	$ 10,369	$ 116,005	$ 1,374,938
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	$ 14,639	$ 116,005	$ 1,434,410

NAVAL RESERVE CENTER	CLAM RIVER GREENWAY	MILFOIL ERADICATION	TOTALS
$ 18,692	$ 19,053	$ 36,763	$ 215,462
0	0	102,182	1,109,959
0	0	0	83
0	0	229	229
0	0	0	114,100
0	0	106	2,246
0	0	0	300,000
$ 18,692	$ 19,053	$ 139,280	$ 1,742,079
$ 144	$ 0	$ 24,681	$ 28,462
0	0	0	633
$ 144	$ 0	$ 24,681	$ 29,095
$ 0	$ 0	$ 0	$ 59,472
0	0	179	179
$ 0	$ 0	$ 179	$ 59,651
$ 0	$ 0	$ 0	$ 54,627
0	0	0	300,000
0	0	0	10,369
0	19,053	0	19,053
0	0	114,420	114,420
0	0	0	116,005
0	0	0	1,020,311
18,548	0	0	18,548
$ 18,548	$ 19,053	$ 114,420	$ 1,653,333
$ 18,692	$ 19,053	$ 139,280	$ 1,742,079

CITY OF CADILLAC, MICHIGAN
NONMAJOR SPECIAL REVENUE FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	CEMETERY OPERATING	H.L. GREEN OPERATING	CADILLAC DEVELOPMENT
REVENUES			
Property Taxes	$ 0	$ 0	$ 0
Charges for Services	54,666	0	0
Interest and Rents	1	198	23,933
Other Revenue	0	17,295	0
Total Revenues	$ 54,667	$ 17,493	$ 23,933
EXPENDITURES			
General Government	$ 129,692	$ 0	$ 0
Cultural and Recreation	0	0	0
Community and Economic Development	0	500	46,250
Total Expenditures	$ 129,692	$ 500	$ 46,250
Excess (Deficiency) of Revenues Over Expenditures	$ (75,025)	$ 16,993	$ (22,317)
OTHER FINANCING SOURCES (USES)			
Transfers In	85,000	0	0
Net Change in Fund Balances	$ 9,975	$ 16,993	$ (22,317)
FUND BALANCES - Beginning of Year	394	99,012	1,397,255
FUND BALANCES - End of Year	$ 10,369	$ 116,005	$ 1,374,938

NAVAL RESERVE CENTER	CLAM RIVER GREENWAY	MILFOIL ERADICATION	TOTALS
$ 0	$ 0	$ 125,119	$ 125,119
0	0	0	54,666
15,370	2	399	39,903
0	0	0	17,295
$ 15,370	$ 2	$ 125,518	$ 236,983
$ 19,973	$ 0	$ 0	$ 149,665
0	0	52,240	52,240
0	0	0	46,750
$ 19,973	$ 0	$ 52,240	$ 248,655
$ (4,603)	$ 2	$ 73,278	$ (11,672)
0	0	0	85,000
$ (4,603)	$ 2	$ 73,278	$ 73,328
23,151	19,051	41,142	1,580,005
$ 18,548	$ 19,053	$ 114,420	$ 1,653,333

CITY OF CADILLAC, MICHIGAN
CEMETERY OPERATING FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 14,639	$ 4,223
Due from Other Funds	0	5,800
Prepaid Expenditures	0	1,150
TOTAL ASSETS	$ 14,639	$ 11,173
LIABILITIES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 3,637	$ 4,751
Accrued Expenditures	633	649
Due to Other Funds	0	5,379
Total Liabilities	$ 4,270	$ 10,779
FUND BALANCE		
Nonspendable:		
Prepaid Expenditures	$ 0	$ 1,150
Restricted:		
Capital Improvements	10,369	9,978
Unassigned	0	(10,734)
Total Fund Balance	$ 10,369	$ 394
TOTAL LIABILITIES AND FUND BALANCE	$ 14,639	$ 11,173

CITY OF CADILLAC, MICHIGAN
CEMETERY OPERATING FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Charges for Services			
Sale of Lots and Burial Rights	$ 9,800	$ 12,175	$ 7,025
Grave Openings and Storage	33,000	37,480	40,855
Foundations and Miscellaneous	8,400	5,011	7,673
Interest and Rents	0	1	0
Total Revenues	$ 51,200	$ 54,667	$ 55,553
EXPENDITURES			
General Government			
Personal Services	$ 64,500	$ 54,798	$ 58,985
Employee Benefits	24,200	25,359	25,519
Operating Supplies	12,000	13,872	15,363
Contractual Services	0	1,025	0
Audit	500	500	500
Insurance	0	500	0
Travel and Education	400	339	243
Utilities	11,900	10,805	11,519
Repairs and Maintenance	5,300	6,791	4,075
Equipment Rental	4,300	4,268	4,973
Capital Outlay	11,000	11,435	11,016
Total Expenditures	$ 134,100	$ 129,692	$ 132,193
Excess (Deficiency) of Revenues Over Expenditures	$ (82,900)	$ (75,025)	$ (76,640)
OTHER FINANCING SOURCES			
Transfers In			
General Fund	$ 75,000	$ 75,000	$ 75,000
Cemetery Perpetual Care Fund	10,000	10,000	0
Total Other Financing Sources	$ 85,000	$ 85,000	$ 75,000
Net Change in Fund Balance	$ 2,100	$ 9,975	$ (1,640)
FUND BALANCE - Beginning of Year	394	394	2,034
FUND BALANCE - End of Year	$ 2,494	$ 10,369	$ 394

CITY OF CADILLAC, MICHIGAN
H.L. GREEN OPERATING FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 13,717	$ 99,012
Investment	102,182	0
Receivable		
Accrued Interest	106	0
Note Receivable	0	17,295
TOTAL ASSETS	$ 116,005	$ 116,307
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Loan Receivable	0	17,295
FUND BALANCE		
Assigned:		
H.L. Green Building Operations	116,005	99,012
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 116,005	$ 116,307

CITY OF CADILLAC, MICHIGAN
H.L. GREEN OPERATING FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Interest and Rents			
Interest on Installment Note	$ 600	$ 198	$ 971
Other Revenue			
Note Principal Collections	17,300	17,295	26,530
Total Revenues	17,900	17,493	27,501
EXPENDITURES			
Community and Economic Development			
Audit	500	500	500
Excess (Deficiency) of Revenues Over Expenditures	$ 17,400	$ 16,993	$ 27,001
FUND BALANCE - Beginning of Year	99,012	99,012	72,011
FUND BALANCE - End of Year	$ 116,412	$ 116,005	$ 99,012

CITY OF CADILLAC, MICHIGAN
CADILLAC DEVELOPMENT FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 112,598	$ 48,470
Investments	905,595	931,686
Receivables		
Accounts	83	0
Notes	54,627	65,809
Mortgages	59,473	59,472
Accrued Interest	2,034	1,224
Advance to Other Funds	300,000	350,000
Prepaid Expenditures	0	66
TOTAL ASSETS	$ 1,434,410	$ 1,456,727
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Installment Notes and Mortgages	$ 59,472	$ 59,472
FUND BALANCE		
Nonspendable:		
Prepaid Expenditures	$ 0	$ 66
Notes Receivable	54,627	65,809
Advances	300,000	350,000
Assigned:		
Future Economic Development Loans	1,020,311	981,380
Total Fund Balance	$ 1,374,938	$ 1,397,255
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 1,434,410	$ 1,456,727

CITY OF CADILLAC, MICHIGAN
CADILLAC DEVELOPMENT FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Interest and Rents			
Interest on Investments	$ 32,000	$ 23,933	$ 23,477
Other Revenue			
Loan Principal Collections	0	0	400
Total Revenues	$ 32,000	$ 23,933	$ 23,877
EXPENDITURES			
Community and Economic Development			
Personal Services	$ 25,000	$ 24,184	$ 24,088
Employee Benefits	9,700	9,173	9,073
Audit	700	700	700
Office Supplies	400	18	0
Postage	500	0	0
Data Processing	0	0	2,000
Administrative	12,000	12,000	19,100
Travel and Education	500	0	0
Dues and Publications	600	0	125
Contractual Services	2,500	175	0
Total Expenditures	$ 51,900	$ 46,250	$ 55,086
Excess (Deficiency) of Revenues Over Expenditures	$ (19,900)	$ (22,317)	$ (31,209)
FUND BALANCE - Beginning of Year	1,397,255	1,397,255	1,428,464
FUND BALANCE - End of Year	$ 1,377,355	$ 1,374,938	$ 1,397,255

CITY OF CADILLAC, MICHIGAN
NAVAL RESERVE CENTER FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 18,692	$ 23,781
LIABILITIES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 144	$ 630
FUND BALANCE		
Assigned:		
Roof Replacement	18,548	23,151
TOTAL LIABILITIES AND FUND BALANCE	$ 18,692	$ 23,781

CITY OF CADILLAC, MICHIGAN
NAVAL RESERVE CENTER FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Interest and Rents			
Interest	$ 100	$ 2	$ 9
Rents	7,000	15,368	10,265
Total Revenues	$ 7,100	$ 15,370	$ 10,274
EXPENDITURES			
General Government			
Audit	$ 500	$ 500	$ 500
Insurance	700	1,373	500
Utilities	17,500	16,762	15,647
Building Maintenance	5,500	1,338	7,245
Total Expenditures	$ 24,200	$ 19,973	$ 23,892
Excess (Deficiency) of Revenues Over Expenditures	$ (17,100)	$ (4,603)	$ (13,618)
FUND BALANCE - Beginning of Year	23,151	23,151	36,769
FUND BALANCE - End of Year	$ 6,051	$ 18,548	$ 23,151

CITY OF CADILLAC, MICHIGAN
CLAM RIVER GREENWAY FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 19,053	$ 19,051
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted:		
Parks and Recreation	19,053	19,051
TOTAL LIABILITIES AND FUND BALANCE	$ 19,053	$ 19,051

CITY OF CADILLAC, MICHIGAN
CLAM RIVER GREENWAY FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

YEAR ENDED JUNE 30,

	2013	2012
REVENUES		
Interest and Rents		
Interest	$ 2	$ 5
EXPENDITURES		
Cultural and Recreation		
Construction	0	0
Excess (Deficiency) of Revenues Over Expenditures	$ 2	$ 5
FUND BALANCE - Beginning of Year	19,051	19,046
FUND BALANCE - End of Year	$ 19,053	$ 19,051

CITY OF CADILLAC, MICHIGAN
MILFOIL ERADICATION FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 36,763	$ 75,319
Investments	102,182	31
Receivable		
Taxes	229	250
Accrued Interest	106	0
Due from Other Funds	0	707
TOTAL ASSETS	$ 139,280	$ 76,307
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 24,681	$ 34,997
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Personal Property Taxes	$ 179	$ 168
FUND BALANCE		
Restricted:		
Milfoil Eradication	$ 114,420	$ 41,142
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 139,280	$ 76,307

CITY OF CADILLAC, MICHIGAN
MILFOIL ERADICATION FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Taxes			
Property Taxes	$ 119,000	$ 125,119	$ 128,393
Interest and Rents			
Interest	500	399	476
Total Revenues	$ 119,500	$ 125,518	$ 128,869
EXPENDITURES			
Cultural and Recreation			
Operating Supplies	$ 1,500	$ 110	$ 0
Audit	500	500	500
Contracted Services	117,500	51,630	93,669
Total Expenditures	$ 119,500	$ 52,240	$ 94,169
Excess (Deficiency) of Revenues Over Expenditures	$ 0	$ 73,278	$ 34,700
FUND BALANCE - Beginning of Year	41,142	41,142	6,442
FUND BALANCE - End of Year	$ 41,142	$ 114,420	$ 41,142

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NONMAJOR DEBT SERVICE FUNDS

Nonmajor Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general obligation bond principal, interest, and related costs from governmental resources and special assessment bond principal and interest from special assessment levies when the City is obligated in some manner for the payment. The accounting for this group of funds is on the modified accrual basis.

The purpose of the bonds which the various debt service funds are paying are as follows:

1997 Building Authority Debt Retirement Fund - A 1998 Building Authority Bond issue to construct parking lots.

2000 Special Assessment Debt Retirement Fund - To pay the property owner's share of the cost of public improvements in certain special assessment districts.

2000 Michigan Transportation Fund Debt Retirement Fund - To pay the City's share of the cost of street improvements.

2002 Special Assessment Debt Retirement Fund - To pay the property owner's share of the cost of street improvements.

2004 Capital Improvement Bond Debt Retirement Fund - A 2004 General Obligation Bond issue to acquire and construct various street improvements.

CITY OF CADILLAC, MICHIGAN
NON-MAJOR DEBT SERVICE FUNDS

COMBINING BALANCE SHEET
JUNE 30, 2013

	1997 BUILDING AUTHORITY	2000 SPECIAL ASSESSMENT	2000 MICHIGAN TRANSPORTATION FUND
ASSETS			
Cash	$ 1,541	$ 126,043	$ 3,886
Investments	0	79,536	0
Receivables			
Accrued Interest	0	280	0
Special Assessments			
Current	0	2,193	0
Deferred	0	2,066	0
Due from Other Funds	0	0	0
TOTAL ASSETS	$ 1,541	$ 210,118	$ 3,886
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE			
LIABILITIES	$ 0	$ 0	$ 0
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Special Assessment	$ 0	$ 2,066	$ 0
FUND BALANCES			
Restricted:			
Debt Service	$ 1,541	$ 208,052	$ 3,886
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 1,541	$ 210,118	$ 3,886

2002 SPECIAL ASSESSMENT	2004 CAPITAL IMPROVEMENT BOND	TOTALS
$ 8,753	$ 3,524	$ 143,747
0	0	79,536
668	0	948
3,178	0	5,371
8,450	0	10,516
1,857	0	1,857
$ 22,906	$ 3,524	$ 241,975
$ 0	$ 0	$ 0
$ 8,450	$ 0	$ 10,516
$ 14,456	$ 3,524	$ 231,459
$ 22,906	$ 3,524	$ 241,975

CITY OF CADILLAC, MICHIGAN
NON-MAJOR DEBT SERVICE FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	1997 BUILDING AUTHORITY	2000 SPECIAL ASSESSMENT	2000 MICHIGAN TRANSPORTATION FUND
REVENUES			
Taxes and Special Assessments	$ 0	$ 2,192	$ 0
Contributions from Local Units	30,700	0	0
Interest and Rents	0	2,768	0
Total Revenues	$ 30,700	$ 4,960	$ 0
EXPENDITURES			
Debt Service			
Principal Retirement	$ 30,000	$ 10,000	$ 30,000
Interest and Fiscal Charges	788	1,105	4,985
Office Supplies	0	0	0
Audit	0	600	500
Total Expenditures	$ 30,788	$ 11,705	$ 35,485
Excess (Deficiency) of Revenues Over Expenditures	$ (88)	$ (6,745)	$ (35,485)
OTHER FINANCING SOURCES (USES)			
Transfers In	0	0	35,800
Net Change in Fund Balances	$ (88)	$ (6,745)	$ 315
FUND BALANCES - Beginning of Year	1,629	214,797	3,571
FUND BALANCES - End of Year	$ 1,541	$ 208,052	$ 3,886

2002 SPECIAL ASSESSMENT	2004 CAPITAL IMPROVEMENT BOND	TOTALS
$ 3,178	$ 0	$ 5,370
0	0	30,700
1,197	0	3,965
$ 4,375	$ 0	$ 40,035
$ 10,000	$ 65,000	$ 145,000
1,213	22,190	30,281
35	0	35
600	500	2,200
$ 11,848	$ 87,690	$ 177,516
$ (7,473)	$ (87,690)	$ (137,481)
0	88,700	124,500
$ (7,473)	$ 1,010	$ (12,981)
21,929	2,514	244,440
$ 14,456	$ 3,524	$ 231,459

CITY OF CADILLAC, MICHIGAN
1997 BUILDING AUTHORITY DEBT RETIREMENT FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 1,541	$ 1,629
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted:		
Debt Service	1,541	1,629
TOTAL LIABILITIES AND FUND BALANCE	$ 1,541	$ 1,629

CITY OF CADILLAC, MICHIGAN
1997 BUILDING AUTHORITY DEBT RETIREMENT FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Contributions from Local Units	$ 30,700	$ 30,700	$ 33,700
EXPENDITURES			
Debt Service			
Principal Retirement	$ 30,000	$ 30,000	$ 30,000
Interest and Fiscal Charges	1,300	788	2,655
Audit	500	0	500
Total Expenditures	$ 31,800	$ 30,788	$ 33,155
Excess (Deficiency) of Revenues Over Expenditures	$ (1,100)	$ (88)	$ 545
FUND BALANCE - Beginning of Year	1,629	1,629	1,084
FUND BALANCE - End of Year	$ 529	$ 1,541	$ 1,629

CITY OF CADILLAC, MICHIGAN
2000 SPECIAL ASSESSMENT DEBT RETIREMENT FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 126,043	$ 786
Investments	79,536	216,541
Receivables		
Accrued Interest	280	623
Special Assessments - Current	2,193	2,192
Special Assessments - Deferred	2,066	4,259
TOTAL ASSETS	$ 210,118	$ 224,401
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES		
Due to Other Funds	$ 0	$ 5,345
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Special Assessment	2,066	4,259
FUND BALANCE		
Restricted:		
Debt Service	208,052	214,797
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 210,118	$ 224,401

CITY OF CADILLAC, MICHIGAN
2000 SPECIAL ASSESSMENT DEBT RETIREMENT FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Taxes and Special Assessments			
Special Assessments	$ 2,200	$ 2,192	$ 3,798
Interest and Rents			
Interest on Investments	2,000	2,480	0
Interest on Assessments	300	288	432
Total Revenues	$ 4,500	$ 4,960	$ 4,230
EXPENDITURES			
Debt Service			
Principal Retirement	$ 10,000	$ 10,000	$ 5,000
Interest and Fiscal Charges	1,700	1,105	4,231
Audit	600	600	600
Total Expenditures	$ 12,300	$ 11,705	$ 9,831
Excess (Deficiency) of Revenues Over Expenditures	$ (7,800)	$ (6,745)	$ (5,601)
OTHER FINANCING SOURCES (USES)			
Transfers In (Out)			
1997 Special Assessment Debt Fund	0	0	121,186
Net Change in Fund Balance	(7,800)	(6,745)	115,585
FUND BALANCE - Beginning of Year	214,797	214,797	99,212
FUND BALANCE - End of Year	$ 206,997	$ 208,052	$ 214,797

CITY OF CADILLAC, MICHIGAN
2000 MICHIGAN TRANSPORTATION FUND DEBT RETIREMENT FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 3,886	$ 3,571
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted:		
Debt Service	3,886	3,571
TOTAL LIABILITIES AND FUND BALANCE	$ 3,886	$ 3,571

CITY OF CADILLAC, MICHIGAN
2000 MICHIGAN TRANSPORTATION FUND DEBT RETIREMENT FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES	$ 0	$ 0	$ 0
EXPENDITURES			
Debt Service			
Principal Retirement	$ 30,000	$ 30,000	$ 25,000
Interest and Fiscal Charges	5,300	4,985	6,498
Audit	500	500	500
Total Expenditures	$ 35,800	$ 35,485	$ 31,998
Excess (Deficiency) of Revenues Over Expenditures	$ (35,800)	$ (35,485)	$ (31,998)
OTHER FINANCING SOURCES (USES)			
Transfers In (Out)			
1996 MTF Debt Retirement Fund	0	0	782
Local Street Fund	35,800	35,800	32,300
Total Other Financing Sources (Uses)	$ 35,800	35,800	33,082
Net Change in Fund Balance	$ 0	$ 315	$ 1,084
FUND BALANCE - Beginning of Year	3,571	3,571	2,487
FUND BALANCE - End of Year	$ 3,571	$ 3,886	$ 3,571

CITY OF CADILLAC, MICHIGAN
2002 SPECIAL ASSESSMENT DEBT RETIREMENT FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 8,753	$ 16,417
Receivables		
Accrued Interest	668	854
Special Assessments - Current	3,178	3,179
Special Assessments - Deferred	8,450	11,628
Due from Other Funds	1,857	1,479
TOTAL ASSETS	$ 22,906	$ 33,557
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Special Assessment	$ 8,450	$ 11,628
FUND BALANCE		
Restricted:		
Debt Service	$ 14,456	$ 21,929
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 22,906	$ 33,557

CITY OF CADILLAC, MICHIGAN
2002 SPECIAL ASSESSMENT DEBT RETIREMENT FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Taxes and Special Assessments			
Special Assessments	$ 3,100	$ 3,178	$ 2,328
Interest and Rents			
Interest on Assessments	600	1,197	961
Total Revenues	$ 3,700	$ 4,375	$ 3,289
EXPENDITURES			
Debt Service			
Principal Retirement	$ 10,000	$ 10,000	$ 30,000
Interest and Fiscal Charges	1,500	1,213	2,126
Office Supplies	0	35	0
Audit	600	600	600
Total Expenditures	$ 12,100	$ 11,848	$ 32,726
Net Change in Fund Balance	$ (8,400)	$ (7,473)	$ (29,437)
FUND BALANCE - Beginning of Year	21,929	21,929	51,366
FUND BALANCE - End of Year	$ 13,529	$ 14,456	$ 21,929

CITY OF CADILLAC, MICHIGAN
2004 CAPITAL IMPROVEMENT BONDS DEBT RETIREMENT FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 3,524	$ 2,514
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted:		
Debt Service	3,524	2,514
TOTAL LIABILITIES AND FUND BALANCE	$ 3,524	$ 2,514

CITY OF CADILLAC, MICHIGAN
2004 CAPITAL IMPROVEMENT BONDS DEBT RETIREMENT FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES	$ 0	$ 0	$ 0
EXPENDITURES			
Debt Service			
Principal Retirement	$ 65,000	$ 65,000	$ 65,000
Interest and Fiscal Charges	23,200	22,190	24,416
Audit	500	500	500
Total Expenditures	$ 88,700	$ 87,690	$ 89,916
Excess (Deficiency) of Revenues Over Expenditures	$ (88,700)	$ (87,690)	$ (89,916)
OTHER FINANCING SOURCES (USES)			
Transfers In (Out)			
Major Street Fund	$ 18,600	$ 18,600	$ 18,100
Local Street Fund	70,100	70,100	72,400
Total Other Financing Sources (Uses)	$ 88,700	$ 88,700	$ 90,500
Net Change in Fund Balance	$ 0	$ 1,010	$ 584
FUND BALANCE - Beginning of Year	2,514	2,514	1,930
FUND BALANCE - End of Year	$ 2,514	$ 3,524	$ 2,514

NONMAJOR CAPITAL PROJECTS FUNDS

Nonmajor Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). The accounting for this group of funds is on the modified accrual basis.

Industrial Park Fund - The purpose is the acquisition and development of a 240 acre tract of land into an industrial park for light manufacturing companies. Part of the development costs of 95.5 acres have been through a Small Cities Grant from the State of Michigan Department of Commerce.

Special Assessments Capital Projects Fund - The purpose is to account for preliminary and construction work on projects that are subsequently paid from special assessments.

CITY OF CADILLAC, MICHIGAN
NONMAJOR CAPITAL PROJECTS FUNDS

COMBINING BALANCE SHEET
JUNE 30, 2013

	INDUSTRIAL PARK	SPECIAL ASSESSMENTS CAPITAL PROJECTS	TOTALS
ASSETS			
Cash	$ 2,490	$ 155,966	$ 158,456
Investments	418,762	0	418,762
Receivables			
Accrued Interest	200	4,741	4,941
Special Assessments - Current	0	18,322	18,322
Special Assessments - Deferred	0	69,416	69,416
TOTAL ASSETS	$ 421,452	$ 248,445	$ 669,897
LIABILITITES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE			
LIABILITIES			
Due to Other Funds	$ 0	$ 1,724	$ 1,724
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Special Assessment	$ 0	$ 69,416	$ 69,416
FUND BALANCES			
Restricted for:			
Special Assessment Project Construction	0	177,305	177,305
Assigned for:			
Industrial Development	421,452	0	421,452
Total Fund Balance	$ 421,452	$ 177,305	$ 598,757
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE	$ 421,452	$ 248,445	$ 669,897

CITY OF CADILLAC, MICHIGAN
NONMAJOR CAPITAL PROJECTS FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	INDUSTRIAL PARK	SPECIAL ASSESSMENTS CAPITAL PROJECTS	TOTALS
REVENUES			
Taxes and Special Assessments	$ 0	$ 27,075	$ 27,075
Interest and Rents	2,166	5,185	7,351
Total Revenues	$ 2,166	$ 32,260	$ 34,426
EXPENDITURES			
Capital Outlay	$ 2,250	$ 136,109	$ 138,359
Debt Service	17,721	0	17,721
Total Expenditures	$ 19,971	$ 136,109	$ 156,080
Excess (Deficiency) of Revenues Over Expenditures	$ (17,805)	$ (103,849)	$ (121,654)
FUND BALANCES - Beginning of Year	439,257	281,154	720,411
FUND BALANCES - End of Year	$ 421,452	$ 177,305	$ 598,757

CITY OF CADILLAC, MICHIGAN
INDUSTRIAL PARK FUND

COMPARATIVE BALANCE SHEET
JUNE 30, 2013

	2013	2012
ASSETS		
Cash	$ 2,490	$ 21,752
Investments	418,762	417,505
Accrued Interest	200	0
TOTAL ASSETS	$ 421,452	$ 439,257
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Assigned for Industrial Development	421,452	439,257
TOTAL LIABILITIES AND FUND BALANCE	$ 421,452	$ 439,257

CITY OF CADILLAC, MICHIGAN
INDUSTRIAL PARK FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Interest and Rents			
Interest	$ 4,000	$ 2,166	$ 3,610
Other Revenue			
Sale of Property	35,000	0	0
Total Revenues	$ 39,000	$ 2,166	$ 3,610
EXPENDITURES			
Capital Outlay			
Contracted Services	$ 0	$ 0	$ 250
Fees and Commissions	3,500	1,450	0
Property Taxes	2,000	0	1,664
Audit	800	800	800
Debt Service			
Principal Payments	17,800	17,721	17,721
Total Expenditures	$ 24,100	$ 19,971	$ 20,435
Excess (Deficiency) of Revenues Over Expenditures	$ 14,900	$ (17,805)	$ (16,825)
FUND BALANCE - Beginning of Year	439,257	439,257	456,082
FUND BALANCE - End of Year	$ 454,157	$ 421,452	$ 439,257

CITY OF CADILLAC, MICHIGAN
SPECIAL ASSESSMENTS CAPITAL PROJECTS FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 155,966	$ 235,645
Receivables		
Accrued Interest	4,741	7,284
Special Assessments - Current	18,322	39,571
Special Assessments - Deferred	69,416	96,409
TOTAL ASSETS	$ 248,445	$ 378,909
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES		
Due to Other Funds	$ 1,724	$ 1,346
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Special Assessment	$ 69,416	$ 96,409
FUND BALANCE		
Restricted for Special Assessment Project Construction	$ 177,305	$ 281,154
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 248,445	$ 378,909

CITY OF CADILLAC, MICHIGAN
SPECIAL ASSESSMENTS CAPITAL PROJECTS FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Taxes and Special Assessments			
Special Assessments	$ 21,000	$ 27,075	$ 44,853
Interest and Rents			
Interest on Assessments	5,500	5,160	7,699
Interest on Investments	500	25	59
Total Revenues	$ 27,000	$ 32,260	$ 52,611
EXPENDITURES			
Capital Outlay			
Construction	290,000	134,609	0
Audit	1,500	1,500	1,400
Total Expenditures	$ 291,500	$ 136,109	$ 1,400
Excess (Deficiency) of Revenues Over Expenditures	$ (264,500)	$ (103,849)	$ 51,211
FUND BALANCE - Beginning of Year	281,154	281,154	229,943
FUND BALANCE - End of Year	$ 16,654	$ 177,305	$ 281,154

NONMAJOR PERMANENT FUNDS

Nonmajor Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the City's programs.

In this category, the City of Cadillac administers the transactions of the:

Cemetery Perpetual Care Fund - Perpetual care of a cemetery lot is part of the purchase price. This principal amount is an endowment and the investment income is used to maintain the cemetery operation.

Capital Projects Trust Fund - The gain from the sale of the City's investment in an electric cogeneration plant has been set aside as an endowment for capital projects. Investment earnings from the endowment will be used for capital projects as deemed appropriate by the City Council.

CITY OF CADILLAC, MICHIGAN
NONMAJOR PERMANENT FUNDS

COMBINING BALANCE SHEET
JUNE 30, 2013

	CEMETERY PERPETUAL CARE	CAPITAL PROJECTS TRUST	TOTALS
ASSETS			
Cash	$ 96,253	$ 52,094	$ 148,347
Investments	420,875	537,188	958,063
TOTAL ASSETS	$ 517,128	$ 589,282	$ 1,106,410
LIABILITIES AND FUND BALANCES			
LIABILITIES	$ 0	$ 0	$ 0
FUND BALANCES			
Nonspendable:			
Trust Funds	$ 245,000	$ 0	$ 245,000
Capital Projects Endowment	0	511,666	511,666
Restricted for:			
Cemetery Perpetual Care	272,128	0	272,128
Capital Projects	0	77,616	77,616
Total Fund Balances	$ 517,128	$ 589,282	$ 1,106,410
TOTAL LIABILITIES AND FUND BALANCES	$ 517,128	$ 589,282	$ 1,106,410

CITY OF CADILLAC, MICHIGAN
NONMAJOR PERMANENT FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	CEMETERY PERPETUAL CARE	CAPITAL PROJECTS TRUST	TOTALS
REVENUES			
Interest and Rents			
Interest	$ 13,049	$ 16,891	$ 29,940
Gain (Loss) on Investments	(7,466)	(37,791)	(45,257)
Other Revenues	12,175	0	12,175
Total Revenues	$ 17,758	$ (20,900)	$ (3,142)
EXPENDITURES			
General Government			
Audit	1,100	500	1,600
Excess (Deficiency) of Revenues Over Expenditures	$ 16,658	$ (21,400)	$ (4,742)
OTHER FINANCING SOURCES (USES)			
Transfers In (Out)			
Cemetery Operating	(10,000)	0	(10,000)
Net Change in Fund Balance	$ 6,658	$ (21,400)	$ (14,742)
FUND BALANCES - Beginning of Year	510,470	610,682	1,121,152
FUND BALANCES - End of Year	$ 517,128	$ 589,282	$ 1,106,410

CITY OF CADILLAC, MICHIGAN
CEMETERY PERPETUAL CARE FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 96,253	$ 95,167
Investments	420,875	415,303
TOTAL ASSETS	$ 517,128	$ 510,470
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Nonspendable, Trust Funds	245,000	245,000
Restricted for Cemetery Perpetual Care	272,128	265,470
Total Fund Balances	517,128	510,470
TOTAL LIABILITIES AND FUND BALANCE	$ 517,128	$ 510,470

CITY OF CADILLAC, MICHIGAN
CEMETERY PERPETUAL CARE FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
YEAR ENDED JUNE 30,

	2013	2012
REVENUES		
Interest and Rents		
Interest	$ 13,049	$ 13,791
Gain (Loss) on Investments	(7,466)	(34,628)
Other Revenue		
Perpetual Care of Lots	12,175	7,675
Total Revenues	$ 17,758	$ (13,162)
EXPENDITURES		
General Government		
Audit	1,100	1,100
Excess (Deficiency) of Revenues Over Expenditures	$ 16,658	$ (14,262)
OTHER FINANCING SOURCES (USES)		
Transfers In (Out)		
Cemetery Operating	(10,000)	0
Net Change in Fund Balance	$ 6,658	$ (14,262)
FUND BALANCE - Beginning of Year	510,470	524,732
FUND BALANCE - End of Year	$ 517,128	$ 510,470

CITY OF CADILLAC, MICHIGAN
CAPITAL PROJECTS TRUST FUND

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 52,094	$ 52,588
Investments	537,188	558,094
TOTAL ASSETS	$ 589,282	$ 610,682
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Nonspendable, Capital Projects Endowment	511,666	511,666
Restricted for Capital Projects	77,616	99,016
Total Fund Balances	589,282	610,682
TOTAL LIABILITIES AND FUND BALANCE	$ 589,282	$ 610,682

CITY OF CADILLAC, MICHIGAN
CAPITAL PROJECTS TRUST FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE
YEAR ENDED JUNE 30,

	2013	2012
REVENUES		
Interest and Rents		
Interest	$ 16,891	$ 30,473
Gain (Loss) on Investments	(37,791)	17,527
Total Revenues	$ (20,900)	$ 48,000
EXPENDITURES		
General Government		
Audit	500	500
Excess (Deficiency) of Revenues Over Expenditures	$ (21,400)	$ 47,500
OTHER FINANCING SOURCES (USES)		
Transfers (Out)		
Major Street Fund	0	(25,000)
Net Change in Fund Balance	$ (21,400)	$ 22,500
FUND BALANCE - Beginning of Year	610,682	588,182
FUND BALANCE - End of Year	$ 589,282	$ 610,682

NONMAJOR PROPRIETARY FUND

Proprietary funds are used to account for the acquisition, operation and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges. The significant characteristic of Proprietary Funds is that the accounting system must make it possible to show whether the activity is operated at a profit or loss, similar to comparable private enterprises. Thus, the reports of proprietary funds are self-contained and creditors, legislators or the general public can evaluate the performance of the municipal enterprise on the same basis as they can evaluate the performance of investor-owned enterprises in the same industry.

Automobile Parking System Fund - This fund accounts for operations of the on-street and off-street parking facilities within the City.

CITY OF CADILLAC, MICHIGAN
AUTOMOBILE PARKING SYSTEM

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
CURRENT ASSETS		
Cash	$ 17,042	$ 16,341
Investments	124,688	126,563
Accrued Interest Receivable	519	0
Prepaid Expense	0	22
Total Current Assets	$ 142,249	$ 142,926
NONCURRENT ASSETS		
CAPITAL ASSETS		
Land	$ 249,221	$ 249,221
Land Improvements	561,820	561,820
	$ 811,041	$ 811,041
Less Accumulated Depreciation	267,781	251,028
Net Capital Assets	$ 543,260	$ 560,013
TOTAL ASSETS	$ 685,509	$ 702,939
LIABILITIES		
CURRENT LIABILITIES		
Other Accrued Expenses	$ 0	$ 0
NET POSITION		
Net Investment in Capital Assets	$ 543,260	$ 560,013
Unrestricted	142,249	142,926
TOTAL NET POSITION	$ 685,509	$ 702,939

CITY OF CADILLAC, MICHIGAN
AUTOMOBILE PARKING SYSTEM

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Charges for Services		
Parking Lot Assessments	$ 35,967	$ 0
Parking Violations	220	448
Courtesy Parking	1,345	1,114
Total Operating Revenues	$ 37,532	$ 1,562
OPERATING EXPENSES		
Personal Services	$ 3,329	$ 3,295
Employee Benefits	1,815	1,725
Office Supplies	0	163
Audit	700	700
Data Processing	0	1,500
Depreciation	16,753	16,754
Snow Removal		
Personal Services	8,634	5,528
Employee Benefits	4,477	2,696
Operating Supplies	79	232
Equipment Rental	20,141	12,679
Lot Maintenance		
Personal Services	330	97
Employee Benefits	240	62
Equipment Rental	363	74
Total Operating Expenses	$ 56,861	$ 45,505
Operating Income (Loss)	$ (19,329)	$ (43,943)
NONOPERATING REVENUES (EXPENSES)		
Interest Revenue	1,899	577
Change in Net Position	$ (17,430)	$ (43,366)
TOTAL NET POSITION - Beginning of Year	702,939	746,305
TOTAL NET POSITION - End of Year	$ 685,509	$ 702,939

CITY OF CADILLAC, MICHIGAN
AUTOMOBILE PARKING SYSTEM

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Customers	$ 37,532	$ 1,562
Cash Payments to Suppliers for Goods and Services	(27,793)	(19,848)
Cash Payments to Employees for Services	(12,293)	(9,030)
Net Cash Provided (Used) by Operating Activities	$ (2,554)	$ (27,316)
Cash Flows from Investing Activities:		
Interest Received	$ 1,380	$ 793
Purchase of Investment Securities	0	(782)
Proceeds from Sale and Maturities of Investment Securities	1,875	0
Net Cash Provided (Used) by Investing Activities	$ 3,255	$ 11
Net Increase (Decrease) in Cash and Cash Equivalents	$ 701	$ (27,305)
CASH AND CASH EQUIVALENTS - Beginning of Year	16,341	43,646
CASH AND CASH EQUIVALENTS - End of Year	$ 17,042	$ 16,341
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ (19,329)	$ (43,943)
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:		
Depreciation	$ 16,753	$ 16,754
(Increase) Decrease in Current Assets		
Prepaid Expense	22	(17)
Increase (Decrease) in Current Liabilities		
Other Accrued Expenses	0	(110)
Total Adjustments	$ 16,775	$ 16,627
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ (2,554)	$ (27,316)

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INTERNAL SERVICE FUNDS

Internal service funds are established to finance and account for services and/or commodities furnished by a designated program to other programs within the City. Since the services and commodities are supplied exclusively to programs under the City's jurisdiction, they are distinguishable from those services which are rendered to the public in general and which are accounted for in general, special revenue or enterprise funds.

The City of Cadillac Central Stores and Municipal Garage Fund, Information Technology Fund, Self-Insurance Fund and Safety Fund make up the internal service funds category.

Central Stores and Municipal Garage Fund - Operates the motor pool for the City.

Information Technology Fund - Provides computer services to the various other funds that use the City's network.

Self-Insurance Fund - Is a self-funded account that provides for hospitalization and life insurance for municipal employees at a limited amount of risk to the City.

Safety Fund - This fund was created to educate and encourage safety throughout the City organizations.

CITY OF CADILLAC, MICHIGAN
INTERNAL SERVICE FUNDS

COMBINING STATEMENT OF NET POSITION
JUNE 30, 2013

	CENTRAL STORES AND MUNICIPAL GARAGE	INFORMATION TECHNOLOGY
ASSETS		
Cash	$ 13,555	$ 163,494
Investments	0	0
Receivables (Net, Where Applicable, of Allowances for Uncollectibles)		
Accounts	10,222	0
Accrued Interest	0	0
Inventory, At Cost	74,494	0
Prepaid Expenses	0	0
Capital Assets (Net of Accumulated Depreciation)	546,153	239,946
TOTAL ASSETS	$ 644,424	$ 403,440
.		
LIABILITIES		
CURRENT LIABILITIES		
Accounts Payable	$ 46,545	$ 422
Other Accrued Expenses	43,557	2,535
Total Current Liabilities	$ 90,102	$ 2,957
LONG-TERM LIABILITIES		
Advance from Other Funds	300,000	0
TOTAL LIABILITIES	$ 390,102	$ 2,957
NET POSITION		
Net Investment in Capital Assets	$ 546,153	$ 239,946
Restricted for:		
Retirees' Life Insurance	0	0
Employees' Life and Health Insurance	0	0
Unrestricted (Deficit)	(291,831)	160,537
TOTAL NET POSITION	$ 254,322	$ 400,483

SELF-INSURANCE	SAFETY	TOTALS
$ 28,318	$ 8,530	$ 213,897
1,017,646	0	1,017,646
41,293	0	51,515
14,444	0	14,444
0	0	74,494
86,099	0	86,099
0	0	786,099
$ 1,187,800	$ 8,530	$ 2,244,194
$ 72,531	$ 0	$ 119,498
0	0	46,092
$ 72,531	$ 0	$ 165,590
0	0	300,000
$ 72,531	$ 0	$ 465,590
$ 0	$ 0	$ 786,099
168,866	0	168,866
946,403	0	946,403
0	8,530	(122,764)
$ 1,115,269	$ 8,530	$ 1,778,604

CITY OF CADILLAC, MICHIGAN
INTERNAL SERVICE FUNDS

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30, 2013

	CENTRAL STORES AND MUNICIPAL GARAGE	INFORMATION TECHNOLOGY
OPERATING REVENUES		
Charges for Services	$ 502,793	$ 239,000
Other Revenue	0	0
Total Operating Revenues	$ 502,793	$ 239,000
OPERATING EXPENSES		
Personal Services	$ 109,756	$ 8,875
Contractual Services	97,207	75,929
Supplies	125,936	4,492
Utilities	22,370	6,426
Depreciation	102,509	48,246
Employee Benefits	77,727	3,648
Benefit Payments	0	0
Equipment Rental	8,829	0
Administrative	20,000	30,000
Total Operating Expenses	$ 564,334	$ 177,616
Operating Income (Loss)	$ (61,541)	$ 61,384
NONOPERATING REVENUES (EXPENSES)		
Gain on Sale of Capital Assets	$ 5,968	$ 0
Interest Revenue	1	14
Interest Expense	(18,616)	0
Total Nonoperating Revenues (Expenses)	$ (12,647)	$ 14
Changes in Net Position	$ (74,188)	$ 61,398
TOTAL NET POSITION - Beginning of Year	328,510	339,085
TOTAL NET POSITION - End of Year	$ 254,322	$ 400,483

SELF-INSURANCE	SAFETY	TOTALS
$ 976,331	$ 11,500	$ 1,729,624
118,579	0	118,579
$ 1,094,910	$ 11,500	$ 1,848,203
$ 0	$ 2,865	$ 121,496
24,337	3,420	200,893
0	1,756	132,184
0	0	28,796
0	0	150,755
0	0	81,375
1,127,212	0	1,127,212
0	0	8,829
0	0	50,000
$ 1,151,549	$ 8,041	$ 1,901,540
$ (56,639)	$ 3,459	$ (53,337)
$ 0	$ 0	5,968
7,962	0	7,977
0	0	(18,616)
$ 7,962	$ 0	$ (4,671)
$ (48,677)	$ 3,459	$ (58,008)
1,163,946	5,071	1,836,612
$ 1,115,269	$ 8,530	$ 1,778,604

CITY OF CADILLAC, MICHIGAN
INTERNAL SERVICE FUNDS

COMBINING STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2013

	CENTRAL STORES AND MUNICIPAL GARAGE	INFORMATION TECHNOLOGY
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Interfund Services Provided and Used	$ 508,233	$ 239,000
Cash Payments to Suppliers for Goods and Services	(302,819)	(120,631)
Cash Payments to Employees for Services	(104,615)	(8,546)
Net Cash Provided (Used) by Operating Activities	$ 100,799	$ 109,823
Cash Flows from Capital and Related Financing Activities:		
Payment on Advance	$ (50,000)	$ 0
Interest Paid	(18,616)	0
Acquisition and Construction of Capital Assets	(28,673)	(66,388)
Proceeds from Sales of Capital Assets	5,968	0
Net Cash Provided (Used) for Capital and Related Financing Activities	$ (91,321)	$ (66,388)
Cash Flows from Investing Activities:		
Interest Received	$ 1	$ 14
Proceeds from Sale and Maturities of Investment Securities	0	0
Net Cash Provided (Used) for Investing Activities	$ 1	$ 14
Net Increase (Decrease) in Cash and Cash Equivalents	$ 9,479	$ 43,449
CASH AND CASH EQUIVALENTS - Beginning of Year	4,076	120,045
CASH AND CASH EQUIVALENTS - End of Year	$ 13,555	$ 163,494

SELF-INSURANCE	SAFETY	TOTALS
$ 1,053,617	$ 11,500	$ 1,812,350
(1,163,431)	(5,417)	(1,592,298)
0	(2,865)	(116,026)
$ (109,814)	$ 3,218	$ 104,026
$ 0	$ 0	$ (50,000)
0	0	(18,616)
0	0	(95,061)
0	0	5,968
$ 0	$ 0	$ (157,709)
$ 1,776	$ 0	$ 1,791
123,485	0	123,485
$ 125,261	$ 0	$ 125,276
$ 15,447	$ 3,218	$ 71,593
12,871	5,312	142,304
$ 28,318	$ 8,530	$ 213,897

CITY OF CADILLAC, MICHIGAN
INTERNAL SERVICE FUNDS

COMBINING STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2013

	CENTRAL STORES AND MUNICIPAL GARAGE	INFORMATION TECHNOLOGY
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ (61,541)	$ 61,384
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities		
Depreciation	$ 102,509	$ 48,246
(Increase) Decrease in Current Assets		
Accounts Receivable	61	0
Due from Other Funds	5,379	0
Inventory	14,901	0
Prepaid Expense	12,501	23
Increase (Decrease) in Current Liabilities		
Accounts Payable	21,848	(159)
Other Accrued Expenses	5,141	329
Total Adjustments	$ 162,340	$ 48,439
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ 100,799	$ 109,823

SELF-INSURANCE	SAFETY	TOTALS
$ (56,639)	$ 3,459	$ (53,337)
$ 0	$ 0	$ 150,755
(41,293)	0	(41,232)
0	0	5,379
0	0	14,901
(17,659)	0	(5,135)
5,777	(241)	27,225
0	0	5,470
$ (53,175)	$ (241)	$ 157,363
$ (109,814)	$ 3,218	$ 104,026

CITY OF CADILLAC, MICHIGAN
CENTRAL STORES AND MUNICIPAL GARAGE FUND

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
CURRENT ASSETS		
Cash	$ 13,555	$ 4,076
Receivables		
Accounts	10,222	10,283
Due from Other Funds	0	5,379
Inventory, at Cost	74,494	89,395
Prepaid Expense	0	12,501
Total Current Assets	$ 98,271	$ 121,634
CAPITAL ASSETS		
Land and Land Improvements	$ 93,971	$ 93,971
Buildings	478,181	478,181
Machinery and Equipment	1,699,264	1,670,591
	$ 2,271,416	$ 2,242,743
Less Accumulated Depreciation	1,725,263	1,622,754
Net Capital Assets	$ 546,153	$ 619,989
TOTAL ASSETS	$ 644,424	$ 741,623

	2013	2012
LIABILITIES		
CURRENT LIABILITIES		
Accounts Payable	$ 46,545	$ 24,697
Other Accrued Expenses	43,557	38,416
Total Current Liabilities	$ 90,102	$ 63,113
LONG-TERM LIABILITIES		
Advance from Other Funds	300,000	350,000
TOTAL LIABILITIES	$ 390,102	$ 413,113
NET POSITION		
Net Investment in Capital Assets	$ 546,153	$ 619,989
Unrestricted (Deficit)	(291,831)	(291,479)
TOTAL NET POSITION	$ 254,322	$ 328,510

CITY OF CADILLAC, MICHIGAN
CENTRAL STORES AND MUNICIPAL GARAGE FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Charges for Services		
Services and Materials	$ 29,283	$ 22,312
Equipment Rentals	473,510	428,689
Total Operating Revenues	$ 502,793	$ 451,001
OPERATING EXPENSES		
Salaries and Wages	$ 100,182	$ 99,657
Employee Benefits	71,551	56,150
Contractual Services	130	5,674
Operating Supplies	115,825	118,473
Audit	2,500	2,800
Data Processing	10,000	13,500
Insurance	11,293	16,200
Property Taxes	0	2,000
Travel and Education	6,961	6,678
Utilities	22,370	20,194
Equipment Maintenance	61,236	14,417
Equipment Rental	944	1,195
Employee Safety	2,500	3,731
Depreciation	102,509	111,734
Outside Work		
Salaries and Wages	9,574	9,150
Employee Benefits	6,176	4,489
Contractual Services	113	475
Operating Supplies	10,111	2,778
Equipment Maintenance	2,474	952
Equipment Rental	7,885	7,538
Administrative	20,000	30,100
Total Operating Expenses	$ 564,334	$ 527,885
Operating Income (Loss)	$ (61,541)	$ (76,884)

CITY OF CADILLAC, MICHIGAN
CENTRAL STORES AND MUNICIPAL GARAGE FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
NONOPERATING REVENUES (EXPENSES)		
Gain on Sale of Capital Assets	$ 5,968	$ 135
Interest Revenue	1	0
Interest Expense	(18,616)	(18,616)
Total Nonoperating Revenues (Expenses)	$ (12,647)	$ (18,481)
Change in Net Position	$ (74,188)	$ (95,365)
TOTAL NET POSITION - Beginning of Year	328,510	423,875
TOTAL NET POSITION - End of Year	$ 254,322	$ 328,510

CITY OF CADILLAC, MICHIGAN
CENTRAL STORES AND MUNICIPAL GARAGE FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Interfund Services Provided and Used	$ 508,233	$ 459,546
Cash Payments to Suppliers for Goods and Services	(302,819)	(295,342)
Cash Payments to Employees for Services	(104,615)	(118,617)
Net Cash Provided (Used) by Operating Activities	$ 100,799	$ 45,587
Cash Flows from Capital and Related Financing Activities		
Payment on Advance	$ (50,000)	$ 0
Interest Paid	(18,616)	(37,232)
Acquisition and Construction of Capital Assets	(28,673)	(7,480)
Proceeds from Sales of Capital Assets	5,968	135
Net Cash Provided (Used) for Capital and Related Financing Activities	$ (91,321)	$ (44,577)
Cash Flows from Investing Activities:		
Interest Received	$ 1	$ 0
Proceeds from Sale of Investment Securities	0	0
Net Cash Provided (Used) By Investing Activities	$ 1	$ 0
Net Increase (Decrease) in Cash and Cash Equivalents	$ 9,479	$ 1,010
CASH AND CASH EQUIVALENTS - Beginning of Year	4,076	3,066
CASH AND CASH EQUIVALENTS - End of Year	$ 13,555	$ 4,076

CITY OF CADILLAC, MICHIGAN
CENTRAL STORES AND MUNICIPAL GARAGE FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ (61,541)	$ (76,884)
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities		
Depreciation	$ 102,509	$ 111,734
(Increase) Decrease in Current Assets		
Accounts Receivable	61	(2,071)
Due from Other Funds	5,379	10,616
Inventory	14,901	(11,067)
Prepaid Expense	12,501	13,785
Increase (Decrease) in Current Liabilities		
Accounts Payable	21,848	9,284
Accrued Expenses	5,141	(9,810)
Total Adjustments	$ 162,340	$ 122,471
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ 100,799	$ 45,587

CITY OF CADILLAC, MICHIGAN
INFORMATION TECHNOLOGY FUND

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
CURRENT ASSETS		
Cash	$ 163,494	$ 120,045
Prepaid Expense	0	23
Total Current Assets	$ 163,494	$ 120,068
CAPITAL ASSETS		
Furniture, Fixtures and Equipment	$ 988,192	$ 980,805
Less Accumulated Depreciation	748,246	759,001
Net Capital Assets	$ 239,946	$ 221,804
TOTAL ASSETS	$ 403,440	$ 341,872
LIABILITIES		
CURRENT LIABILITIES		
Accounts Payable	$ 422	$ 581
Other Accrued Expenses	2,535	2,206
TOTAL LIABILITIES	$ 2,957	$ 2,787
NET POSITION		
Net Investment in Capital Assets	$ 239,946	$ 221,804
Unrestricted	160,537	117,281
TOTAL NET POSITION	$ 400,483	$ 339,085

CITY OF CADILLAC, MICHIGAN
INFORMATION TECHNOLOGY FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Interdepartmental Billings	$ 239,000	$ 255,000
OPERATING EXPENSES		
Salaries and Wages	$ 8,875	$ 8,562
Employee Benefits	3,648	3,455
Audit	700	700
Insurance	1,010	300
Computer Programming	73,204	134,914
Telephone	6,426	468
Travel and Education	0	82
Office Supplies	4,492	7,274
Depreciation	48,246	60,617
Repairs and Maintenance	1,015	10,728
Administrative	30,000	30,000
Total Operating Expenses	$ 177,616	$ 257,100
Operating Income (Loss)	$ 61,384	$ (2,100)
NONOPERATING REVENUES (EXPENSES)		
Interest Revenue	14	16
Change in Net Position	$ 61,398	$ (2,084)
TOTAL NET POSITION - Beginning of Year	339,085	341,169
TOTAL NET POSITION - End of Year	$ 400,483	$ 339,085

CITY OF CADILLAC, MICHIGAN
INFORMATION TECHNOLOGY FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Interfund Services Provided and Used	$ 239,000	$ 255,000
Cash Payments to Suppliers for Goods and Services	(120,631)	(195,177)
Cash Payments to Employees for Services	(8,546)	(8,527)
Net Cash Provided (Used) by Operating Activities	$ 109,823	$ 51,296
Cash Flows from Capital and Related Financing Activities:		
Acquisition and Construction of Capital Assets	$ (66,388)	$ (7,828)
Cash Flows from Investing Activities:		
Interest Received	$ 14	$ 16
Net Increase (Decrease) in Cash and Cash Equivalents	$ 43,449	$ 43,484
CASH AND CASH EQUIVALENTS - Beginning of Year	120,045	76,561
CASH AND CASH EQUIVALENTS - End of Year	$ 163,494	$ 120,045
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ 61,384	$ (2,100)
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities		
Depreciation	$ 48,246	$ 60,617
(Increase) Decrease in Current Assets		
Prepaid Expense	23	283
Increase (Decrease) in Current Liabilities		
Accounts Payable	(159)	(7,539)
Other Accrued Expenses	329	35
Total Adjustments	$ 48,439	$ 53,396
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ 109,823	$ 51,296

CITY OF CADILLAC, MICHIGAN
SELF-INSURANCE FUND

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
CURRENT ASSETS		
Cash	$ 28,318	$ 12,871
Investments	1,017,646	1,141,131
Receivables		
Accounts	41,293	0
Accrued Interest	14,444	8,258
Prepaid Expenses	86,099	68,440
TOTAL ASSETS	$ 1,187,800	$ 1,230,700
LIABILITIES		
Accounts Payable	$ 72,531	$ 66,754
NET POSITION		
Restricted for:		
Retirees' Life Insurance	$ 168,866	$ 173,866
Employees' Life and Health Insurance	946,403	990,080
TOTAL NET POSITION	$ 1,115,269	$ 1,163,946

CITY OF CADILLAC, MICHIGAN
SELF-INSURANCE FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Charges for Services		
Employer Contributions	$ 976,331	$ 872,309
Other Revenue	118,579	108,542
Total Operating Revenues	$ 1,094,910	$ 980,851
OPERATING EXPENSES		
Contractual Services		
Administration	$ 24,337	$ 24,011
Benefit Payments		
Insurance Premiums	930,877	850,370
Medical Claims	136,335	105,620
Other Benefits	60,000	60,000
Total Operating Expenses	$ 1,151,549	$ 1,040,001
Operating Income (Loss)	$ (56,639)	$ (59,150)
NONOPERATING REVENUES		
Interest Income	7,962	4,562
Change in Net Position	$ (48,677)	$ (54,588)
TOTAL NET POSITION - Beginning of Year	1,163,946	1,218,534
TOTAL NET POSITION - End of Year	$ 1,115,269	$ 1,163,946

CITY OF CADILLAC, MICHIGAN
SELF-INSURANCE FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Interfund Services Provided and Used	$ 1,053,617	$ 980,851
Cash Payments to Suppliers for Goods and Services	(1,163,431)	(1,106,864)
Net Cash Provided (Used) by Operating Activities	$ (109,814)	$ (126,013)
Cash Flows from Investing Activities:		
Interest Received	$ 1,776	$ 2,774
Proceeds from Sale and Maturities of Investment Securities	123,485	97,229
Net Cash Provided (Used) by Investing Activities	$ 125,261	$ 100,003
Net Increase (Decrease) in Cash and Cash Equivalents	$ 15,447	$ (26,010)
CASH AND CASH EQUIVALENTS - Beginning of Year	12,871	38,881
CASH AND CASH EQUIVALENTS - End of Year	$ 28,318	$ 12,871
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ (56,639)	$ (59,150)
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities		
(Increase) Decrease in Current Assets		
Prepaid Expenses	$ (17,659)	$ (4,492)
Accounts Receivable	(41,293)	0
Increase (Decrease) in Current Liabilities		
Accounts Payable	5,777	(62,371)
Total Adjustments	$ (53,175)	$ (66,863)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ (109,814)	$ (126,013)

CITY OF CADILLAC, MICHIGAN
SAFETY FUND

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 8,530	$ 5,312
LIABILITIES		
Accounts Payable	0	241
NET POSITION		
Unrestricted	$ 8,530	$ 5,071

CITY OF CADILLAC, MICHIGAN
SAFETY FUND

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Interdepartmental Billings	$ 11,500	$ 11,300
OPERATING EXPENSES		
Salaries and Wages	$ 2,500	$ 2,596
Employee Benefits	365	397
Operating Supplies	1,756	2,703
Dues and Publications	350	295
Audit	500	500
Travel and Education	2,570	1,403
Total Operating Expenses	$ 8,041	$ 7,894
Operating Income (Loss)	$ 3,459	$ 3,406
TOTAL NET POSITION - Beginning of Year	5,071	1,665
TOTAL NET POSITION - End of Year	$ 8,530	$ 5,071

CITY OF CADILLAC, MICHIGAN
SAFETY FUND

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities:		
Cash Received from Interfund Services Provided and Used	$ 11,500	$ 11,300
Cash Payments to Suppliers for Goods and Services	(5,417)	(5,629)
Cash Payments to Employees for Services	(2,865)	(2,993)
Net Cash Provided (Used) by Operating Activities	$ 3,218	$ 2,678
CASH AND CASH EQUIVALENTS - Beginning of Year	5,312	2,634
CASH AND CASH EQUIVALENTS - End of Year	$ 8,530	$ 5,312
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income (Loss)	$ 3,459	$ 3,406
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities		
Increase (Decrease) in Current Liabilities		
Accounts Payable	(241)	(728)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ 3,218	$ 2,678

PENSION TRUST FUND

The Policemen and Firemen Retirement System accounts for assets of the government's public safety employees pension plan which is required to be held in trust for the members and beneficiaries.

CITY OF CADILLAC, MICHIGAN
POLICEMEN AND FIREMEN RETIREMENT SYSTEM

COMPARATIVE STATEMENT OF FIDUCIARY NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
ASSETS		
Cash	$ 326,356	$ 457,306
Investments		
Municipal Employees' Retirement System	7,944,702	7,098,566
Due from Other Funds	400,296	232,158
Prepaid Expenses	4,100	0
TOTAL ASSETS	$ 8,675,454	$ 7,788,030
LIABILITIES	0	0
NET POSITION		
Held in Trust for Employees' Pension Benefits	$ 8,675,454	$ 7,788,030

CITY OF CADILLAC, MICHIGAN
POLICEMEN AND FIREMEN RETIREMENT SYSTEM

COMPARATIVE STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
ADDITIONS		
Contributions		
Employer	$ 651,762	$ 666,098
Employee	38,710	43,916
Total Contributions	$ 690,472	$ 710,014
Investment Income		
Interest and Dividend Income	$ 45	$ 151
Net Appreciation (Depreciation) in the Fair Value of Plan Investments	849,864	20,033
Investment Expenses	(7,363)	(9,939)
Net Investment Income (Loss)	$ 842,546	$ 10,245
Total Additions (Deletions)	$ 1,533,018	$ 720,259
DEDUCTIONS		
Benefit Payments		
Retirement	$ 639,494	$ 625,919
Administrative Expenses		
Contracted Services		
Actuarial and Audit Fees	6,100	7,000
Total Deductions	$ 645,594	$ 632,919
Net Increase (Decrease) in Plan Net Position	$ 887,424	$ 87,340
NET POSITION HELD IN TRUST FOR PENSION BENEFITS		
Beginning of Year	7,788,030	7,700,690
End of Year	$ 8,675,454	$ 7,788,030

AGENCY FUND

The Current Tax Collection Fund functions as the property tax collection agent for the area schools and county.

CITY OF CADILLAC, MICHIGAN
CURRENT TAX COLLECTION FUND

STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
YEAR ENDED JUNE 30, 2013

	BALANCE 7/1/2012	ADDITIONS	DEDUCTIONS	BALANCE 6/30/2013
ASSETS				
Cash	$ 613,330	$ 8,066,818	$ 8,623,284	$ 56,864
Due from Other Governments	4,290	0	0	4,290
TOTAL ASSETS	$ 617,620	$ 8,066,818	$ 8,623,284	$ 61,154
LIABILITIES				
Due to Other Governments	$ 223,926	$ 8,066,818	$ 8,236,553	$ 54,191
Due to Other Funds	393,694	6,830	393,561	6,963
TOTAL LIABILITIES	$ 617,620	$ 8,073,648	$ 8,630,114	$ 61,154

COMPONENT UNITS

MAJOR COMPONENT UNIT

L.D.F.A. Operating Fund - This fund was established to operate the groundwater cleanup facility located in the industrial park.

L.D.F.A. Capital Projects Fund - This fund was established to provide a source of revenue for the L.D.F.A. to undertake various capital and public infrastructure improvements within the L.D.F.A. district.

L.D.F.A. Utilities Fund - This fund was established to provide water utility services to the cogeneration plant located within the boundaries of the L.D.F.A.

NONMAJOR COMPONENT UNITS

Downtown Development Authority- This fund is designed to assist in the economic growth of the central business district from parking plans to mall development. A 2 mill maximum tax levy can be levied by the board when needed.

D.D.A. Capital Projects Fund - This fund was established to provide a source of revenue for the D.D.A. to undertake various capital and public infrastructure improvements within the D.D.A. district.

Economic Development Corporation - This fund was established to act as an economic development corporation for the City of Cadillac in accordance with State law.

Brownfield Redevelopment Authority - This fund identifies contaminated sites and remediates them, and provides financing to do so. This fund was established pursuant to Michigan Public Act 381 of 1996.

CITY OF CADILLAC, MICHIGAN
MAJOR AND NONMAJOR COMPONENT UNITS

COMBINING BALANCE SHEET
JUNE 30, 2013

	MAJOR L.D.F.A.	TOTAL NONMAJOR COMPONENT UNITS	TOTALS
ASSETS			
CURRENT ASSETS			
Cash	$ 143,507	$ 286,115	$ 429,622
Investments	2,476,342	152,067	2,628,409
Receivables			
Accounts	3,595	0	3,595
Taxes	0	185	185
Accrued Interest	13,472	0	13,472
Total Current Assets	$ 2,636,916	$ 438,367	$ 3,075,283
CAPITAL ASSETS			
Investment in System	$ 226,767	$ 0	$ 226,767
Less Accumulated Depreciation	81,989	0	81,989
Net Capital Assets	$ 144,778	$ 0	$ 144,778
TOTAL ASSETS	$ 2,781,694	$ 438,367	$ 3,220,061
LIABILITIES AND EQUITY			
LIABILITIES			
Accounts Payable	$ 12,009	$ 800	$ 12,809
Accrued Expenditures	396	215	611
Total Liabilities	$ 12,405	$ 1,015	$ 13,420
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Personal Property Taxes	$ 0	$ 172	$ 172
EQUITY			
Net Position			
Invested in Capital Assets	$ 144,778	$ 0	$ 144,778
Unrestricted	278,753	0	278,753
Fund Balance			
Restricted for:			
Capital Projects	850,449	230,972	1,081,421
Ground Water Clean-up	1,495,309	0	1,495,309
Economic Development	0	206,208	206,208
Total Net Position/Fund Balance	$ 2,769,289	$ 437,180	$ 3,206,469
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND EQUITY	$ 2,781,694	$ 438,367	$ 3,220,061

CITY OF CADILLAC, MICHIGAN
MAJOR AND NONMAJOR GOVERNMENTAL COMPONENT UNITS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	MAJOR L.D.F.A.	TOTAL NONMAJOR COMPONENT UNITS	TOTALS
REVENUES			
State Grants	$ 0	$ 37,255	$ 37,255
Taxes	118,642	150,319	268,961
Interest and Rents	26,654	955	27,609
Other Revenues	0	6,530	6,530
Total Revenues	$ 145,296	$ 195,059	$ 340,355
EXPENDITURES			
Economic Development	$ 0	$ 65,720	$ 65,720
Public Works	237,296	0	237,296
Intergovernmental Expenditures	0	30,700	30,700
Debt Service	0	16,369	16,369
Total Expenditures	$ 237,296	$ 112,789	$ 350,085
Net Change in Fund Balance	$ (92,000)	$ 82,270	$ (9,730)
FUND BALANCES - Beginning of Year	2,437,758	354,910	2,792,668
FUND BALANCES - End of Year	$ 2,345,758	$ 437,180	$ 2,782,938

CITY OF CADILLAC, MICHIGAN
L.D.F.A. GOVERNMENTAL FUNDS

COMBINING BALANCE SHEET
JUNE 30, 2013

	OPERATING FUND	CAPITAL PROJECTS FUND	UTILITIES FUND	TOTAL
ASSETS				
CURRENT ASSETS				
Cash	$ 18,777	$ 99,876	$ 24,854	$ 143,507
Investments	1,477,592	749,062	249,688	2,476,342
Receivables				
Accounts	0	0	3,595	3,595
Accrued Interest	11,345	1,511	616	13,472
Total Current Assets	$ 1,507,714	$ 850,449	$ 278,753	$ 2,636,916
CAPITAL ASSETS				
Investment in System	$ 0	$ 0	$ 226,767	$ 226,767
Less Accumulated Depreciation	0	0	81,989	81,989
Net Capital Assets	$ 0	$ 0	$ 144,778	$ 144,778
TOTAL ASSETS	$ 1,507,714	$ 850,449	$ 423,531	$ 2,781,694
LIABILITIES AND EQUITY				
LIABILITIES				
Accounts Payable	$ 12,009	$ 0	$ 0	$ 12,009
Accrued Expenditures	396	0	0	396
Total Liabilities	$ 12,405	$ 0	$ 0	$ 12,405
EQUITY				
Net Position				
Net Investment in Capital Assets	$ 0	$ 0	$ 144,778	$ 144,778
Unrestricted	0	0	278,753	278,753
Fund Balance				
Restricted for:				
Capital Projects	0	850,449	0	850,449
Ground Water Cleanup	1,495,309	0	0	1,495,309
Total Net Position/Fund Balance	$ 1,495,309	$ 850,449	$ 423,531	$ 2,769,289
TOTAL LIABILITIES AND EQUITY	$ 1,507,714	$ 850,449	$ 423,531	$ 2,781,694

CITY OF CADILLAC, MICHIGAN
L.D.F.A. GOVERNMENTAL FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	OPERATING FUND	CAPITAL PROJECTS FUND	TOTAL
REVENUES			
Taxes	$ 0	$ 118,642	$ 118,642
Interest and Rents	18,388	8,266	26,654
Total Revenues	$ 18,388	$ 126,908	$ 145,296
EXPENDITURES			
Public Works	236,796	500	237,296
Excess (Deficiency) of Revenues Over Expenditures	$ (218,408)	$ 126,408	$ (92,000)
FUND BALANCE - Beginning of Year	1,713,717	724,041	2,437,758
FUND BALANCE - End of Year	$ 1,495,309	$ 850,449	$ 2,345,758

CITY OF CADILLAC, MICHIGAN
L.D.F.A. OPERATING FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 18,777	$ 50,344
Investments	1,477,592	1,654,092
Receivables		
Accrued Interest	11,345	19,388
TOTAL ASSETS	$ 1,507,714	$ 1,723,824
LIABILITIES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 12,009	$ 9,799
Accrued Expenditures	396	308
Total Liabilities	$ 12,405	$ 10,107
FUND BALANCE		
Restricted for Groundwater Cleanup	1,495,309	1,713,717
TOTAL LIABILITIES AND FUND BALANCE	$ 1,507,714	$ 1,723,824

CITY OF CADILLAC, MICHIGAN
L.D.F.A. OPERATING FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Taxes and Special Assessments			
Groundwater Cleanup Special Assessment	$ 219,000	$ 0	$ 209,766
Interest and Rents			
Interest	25,000	18,388	21,418
Total Revenues	$ 244,000	$ 18,388	$ 231,184
EXPENDITURES			
Public Works			
Personal Services	$ 18,500	$ 13,851	$ 19,857
Employee Benefits	9,000	8,323	8,835
Audit	900	900	900
Legal Fees	9,500	0	0
Supplies	14,700	5,575	14,810
Contractual Services	135,000	42,865	47,826
Heat, Light and Power	130,000	157,606	146,261
Equipment Maintenance	15,500	7,676	7,431
Total Expenditures	$ 333,100	$ 236,796	$ 245,920
Excess (Deficiency) of Revenues Over Expenditures	$ (89,100)	$ (218,408)	$ (14,736)
FUND BALANCE - Beginning of Year	1,713,717	1,713,717	1,728,453
FUND BALANCE - End of Year	$ 1,624,617	$ 1,495,309	$ 1,713,717

CITY OF CADILLAC, MICHIGAN
L.D.F.A. CAPITAL PROJECTS FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 99,876	$ 6,911
Investments	749,062	617,000
Due from Other Governments	0	98,869
Receivables		
Accrued Interest	1,511	1,261
TOTAL ASSETS	$ 850,449	$ 724,041
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted for Capital Projects	850,449	724,041
TOTAL LIABILITIES AND FUND BALANCE	$ 850,449	$ 724,041

CITY OF CADILLAC, MICHIGAN
L.D.F.A. CAPITAL PROJECTS FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE
YEAR ENDED JUNE 30,

	2013	2012
REVENUES		
Taxes		
Property Taxes	$ 118,642	$ 98,869
Interest and Rents		
Interest	8,266	12,277
Total Revenues	$ 126,908	$ 111,146
EXPENDITURES		
Audit	500	500
Excess (Deficiency) of Revenues Over Expenditures	$ 126,408	$ 110,646
FUND BALANCE - Beginning of Year	724,041	613,395
FUND BALANCE - End of Year	$ 850,449	$ 724,041

CITY OF CADILLAC, MICHIGAN
L.D.F.A. UTILITIES FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE STATEMENT OF NET POSITION
JUNE 30,

	2013	2012
ASSETS		
CURRENT ASSETS		
Cash	$ 24,854	$ 128,181
Investments	249,688	129,364
Receivables		
Accounts	3,595	3,092
Accrued Interest	616	527
Total Current Assets	$ 278,753	$ 261,164
CAPITAL ASSETS		
Investment in System	$ 226,767	$ 226,767
Less Accumulated Depreciation	81,989	77,454
Net Capital Assets	$ 144,778	$ 149,313
TOTAL ASSETS	$ 423,531	$ 410,477
LIABILITIES		
CURRENT LIABILITIES		
Accrued Expenditures	$ 0	$ 0
NET POSITION		
Net Investment in Capital Assets	$ 144,778	$ 149,313
Unrestricted	278,753	261,164
TOTAL NET POSITION	$ 423,531	$ 410,477

CITY OF CADILLAC, MICHIGAN
L.D.F.A. UTILITIES FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
YEAR ENDED JUNE 30,

	2013	2012
OPERATING REVENUES		
Water Charges to Customers	$ 17,860	$ 18,127
OPERATING EXPENSES		
Personal Services	$ 793	$ 2,317
Employee Benefits	452	1,058
Audit	400	400
Depreciation	4,535	4,535
Total Operating Expenses	$ 6,180	$ 8,310
Operating Income (Loss)	$ 11,680	$ 9,817
NON-OPERATING REVENUES (EXPENSES)		
Interest Revenue	1,374	1,483
Change in Net Position	$ 13,054	$ 11,300
NET POSITION - Beginning of Year	410,477	399,177
NET POSITION - End of Year	$ 423,531	$ 410,477

CITY OF CADILLAC, MICHIGAN
L.D.F.A. UTILITIES FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30,

	2013	2012
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash Flows from Operating Activities		
Cash Received from Customers	$ 17,357	$ 18,557
Cash Payments to Suppliers for Goods and Services	(400)	(400)
Cash Payments to Employees for Services	(1,245)	(3,518)
Net Cash Provided by Operating Activities	$ 15,712	$ 14,639
Cash Flows from Investing Activities		
Interest Received	$ 1,285	$ 1,550
Purchase of Investment Securities	(120,324)	0
Proceeds from Sales and Maturities	0	48,030
Net Cash Provided (Used) by Investing Activities	$ (119,039)	$ 49,580
Net Increase (Decrease) in Cash and Cash Equivalents	$ (103,327)	$ 64,219
CASH AND CASH EQUIVALENTS - Beginning of Year	128,181	63,962
CASH AND CASH EQUIVALENTS - End of Year	$ 24,854	$ 128,181
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating Income	$ 11,680	$ 9,817
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:		
Depreciation	$ 4,535	$ 4,535
(Increase) Decrease in Current Assets		
Accounts Receivable	(503)	430
Increase (Decrease) in Current Liabilities		
Other Accrued Expenses	0	(143)
Total Adjustments	$ 4,032	$ 4,822
NET CASH PROVIDED BY OPERATING ACTIVITIES	$ 15,712	$ 14,639

CITY OF CADILLAC, MICHIGAN
NONMAJOR GOVERNMENTAL COMPONENT UNITS

COMBINING BALANCE SHEET
JUNE 30, 2013

	DOWNTOWN DEVELOPMENT AUTHORITY	ECONOMIC DEVELOPMENT CORPORATION	BROWNFIELD REDEVELOPMENT AUTHORITY	TOTALS
ASSETS				
Cash	$ 87,805	$ 1,167	$ 197,143	$ 286,115
Investment	152,067	0	0	152,067
Receivables				
Taxes	185	0	0	185
TOTAL ASSETS	$ 240,057	$ 1,167	$ 197,143	$ 438,367
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE				
LIABILITIES				
Accounts Payable	$ 800	$ 0	$ 0	$ 800
Accrued Expenditures	215	0	0	215
Total Liabilities	$ 1,015	$ 0	$ 0	$ 1,015
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue - Personal Property Taxes	$ 172	$ 0	$ 0	$ 172
FUND BALANCE				
Restricted for Economic Development	$ 7,898	$ 1,167	$ 197,143	$ 206,208
Restricted for Capital Projects	230,972	0	0	230,972
Total Fund Balance	$ 238,870	$ 1,167	$ 197,143	$ 437,180
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE	$ 240,057	$ 1,167	$ 197,143	$ 438,367

CITY OF CADILLAC, MICHIGAN
NONMAJOR GOVERNMENTAL COMPONENT UNITS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	DOWNTOWN DEVELOPMENT AUTHORITY	ECONOMIC DEVELOPMENT CORPORATION	BROWNFIELD REDEVELOPMENT AUTHORITY	TOTALS
REVENUES				
State Grants	$ 0	$ 0	$ 37,255	$ 37,255
Taxes	141,273	0	9,046	150,319
Interest and Rents	949	0	6	955
Other Revenues	6,530	0	0	6,530
Total Revenues	$ 148,752	$ 0	$ 46,307	$ 195,059
EXPENDITURES				
Economic Development	$ 44,749	$ 0	$ 20,971	$ 65,720
Intergovernmental	30,700	0	0	30,700
Debt Service	16,369	0	0	16,369
Total Expenditures	$ 91,818	$ 0	$ 20,971	$ 112,789
Net Change in Fund Balance	$ 56,934	$ 0	$ 25,336	$ 82,270
FUND BALANCES - Beginning of Year	181,936	1,167	171,807	354,910
FUND BALANCES - End of Year	$ 238,870	$ 1,167	$ 197,143	$ 437,180

CITY OF CADILLAC, MICHIGAN
DOWNTOWN DEVELOPMENT AUTHORITY FUNDS

COMBINING BALANCE SHEET
JUNE 30, 2013

	OPERATING FUND	CAPITAL PROJECTS FUND	TOTAL
ASSETS			
Cash	$ 8,900	$ 78,905	$ 87,805
Investment	0	152,067	152,067
Receivables			
Taxes	185	0	185
TOTAL ASSETS	$ 9,085	$ 230,972	$ 240,057
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE			
LIABILITIES			
Accounts Payable	$ 800	$ 0	$ 800
Accrued Expenditures	215	0	215
Total Liabilities	$ 1,015	$ 0	$ 1,015
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Personal Property Taxes	$ 172	$ 0	$ 172
FUND BALANCE			
Restricted for Economic Development	$ 7,898	$ 0	$ 7,898
Restricted for Capital Projects	0	230,972	230,972
Total Fund Balance	$ 7,898	$ 230,972	$ 238,870
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 9,085	$ 230,972	$ 240,057

CITY OF CADILLAC, MICHIGAN
DOWNTOWN DEVELOPMENT AUTHORITY FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2013

	OPERATING FUND	CAPITAL PROJECTS FUND	TOTAL
REVENUES			
Taxes	$ 30,890	$ 110,383	$ 141,273
Interest and Rents	86	863	949
Other Revenues	6,530	0	6,530
Total Revenues	$ 37,506	$ 111,246	$ 148,752
EXPENDITURES			
Economic Development	$ 44,249	$ 500	$ 44,749
Intergovernmental Expenditures	0	30,700	30,700
Debt Service	0	16,369	16,369
Total Expenditures	$ 44,249	$ 47,569	$ 91,818
Excess (Deficiency) of Revenues Over Expenditures	$ (6,743)	$ 63,677	$ 56,934
FUND BALANCES - Beginning of Year	14,641	167,295	181,936
FUND BALANCES - End of Year	$ 7,898	$ 230,972	$ 238,870

CITY OF CADILLAC, MICHIGAN
DOWNTOWN DEVELOPMENT AUTHORITY
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 8,900	$ 20,327
Taxes Receivable	185	196
Due from Other Governments	0	185
Prepaid Expenditures	0	49
TOTAL ASSETS	$ 9,085	$ 20,757
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE		
LIABILITIES		
Accounts Payable	$ 800	$ 5,794
Accrued Expenditures	215	148
Total Liabilities	$ 1,015	$ 5,942
DEFERRED INFLOWS OF RESOURCES		
Unavailable revenue - Personal Property Taxes	$ 172	$ 174
FUND BALANCE		
Nonspendable, Prepaid Expenditures	$ 0	$ 49
Restricted for Economic Development	7,898	14,592
Total Fund Balance	$ 7,898	$ 14,641
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	$ 9,085	$ 20,757

CITY OF CADILLAC, MICHIGAN
DOWNTOWN DEVELOPMENT AUTHORITY
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Taxes			
Property Tax	$ 30,000	$ 30,890	$ 29,770
Interest and Rents			
Interest	200	86	124
Other Revenues			
DEQ Management Fee	5,000	5,000	5,000
Contributions from Private Sources	3,000	1,530	1,515
Total Revenues	$ 38,200	$ 37,506	$ 36,409
EXPENDITURES			
Economic Development			
Personal Services	$ 20,500	$ 19,511	$ 18,976
Employee Benefits	7,000	6,859	6,719
Audit	900	900	900
Contractual Services	6,500	14,847	13,239
Postage	100	0	0
Printing and Publishing	500	0	45
Office Supplies	200	432	195
Travel and Education	200	200	200
Downtown Marketing	1,000	1,500	0
Total Expenditures	$ 36,900	$ 44,249	$ 40,274
Excess (Deficiency) of Revenues Over Expenditures	$ 1,300	$ (6,743)	$ (3,865)
FUND BALANCE - Beginning of Year	14,641	14,641	18,506
FUND BALANCE - End of Year	$ 15,941	$ 7,898	$ 14,641

CITY OF CADILLAC, MICHIGAN
D.D.A. CAPITAL PROJECTS FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 78,905	$ 11,811
Investments	152,067	51,143
Due from Other Governments	0	104,341
TOTAL ASSETS	$ 230,972	$ 167,295
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted for Capital Projects	230,972	167,295
TOTAL LIABILITIES AND FUND BALANCE	$ 230,972	$ 167,295

CITY OF CADILLAC, MICHIGAN
D.D.A. CAPITAL PROJECTS FUND
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
Taxes			
Property Taxes	$ 105,000	$ 110,383	$ 104,341
Interest and Rents			
Interest	500	863	1,170
Total Revenues	$ 105,500	$ 111,246	$ 105,511
EXPENDITURES			
Economic Development			
Audit	$ 500	$ 500	$ 500
Contracted Services	10,000	0	2,805
Intergovernmental Expenditures			
Public Works	33,631	30,700	33,700
Debt Service			
Principal	15,000	15,000	15,000
Interest	1,369	1,369	1,825
Total Expenditures	$ 60,500	$ 47,569	$ 53,830
Excess (Deficiency) of Revenues Over Expenditures	$ 45,000	$ 63,677	$ 51,681
FUND BALANCE - Beginning of Year	167,295	167,295	115,614
FUND BALANCE - End of Year	$ 212,295	$ 230,972	$ 167,295

CITY OF CADILLAC, MICHIGAN
ECONOMIC DEVELOPMENT CORPORATION
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 1,167	$ 1,167
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted for Economic Development	1,167	1,167
TOTAL LIABILITIES AND FUND BALANCE	$ 1,167	$ 1,167

CITY OF CADILLAC, MICHIGAN
ECONOMIC DEVELOPMENT CORPORATION
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE
YEAR ENDED JUNE 30,

	2013	2012
REVENUES	$ 0	$ 0
EXPENDITURES	0	0
Excess (Deficiency) of Revenues Over Expenditures	$ 0	$ 0
FUND BALANCE - Beginning of Year	1,167	1,167
FUND BALANCE - End of Year	$ 1,167	$ 1,167

CITY OF CADILLAC, MICHIGAN
BROWNFIELD REDEVELOPMENT AUTHORITY
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

COMPARATIVE BALANCE SHEET
JUNE 30,

	2013	2012
ASSETS		
Cash	$ 197,143	$ 162,562
Due from Other Governments	0	9,245
TOTAL ASSETS	$ 197,143	$ 171,807
LIABILITIES AND FUND BALANCE		
LIABILITIES	$ 0	$ 0
FUND BALANCE		
Restricted for Economic Development	197,143	171,807
TOTAL LIABILITIES AND FUND BALANCE	$ 197,143	$ 171,807

CITY OF CADILLAC, MICHIGAN
BROWNFIELD REDEVELOPMENT AUTHORITY
A COMPONENT UNIT OF THE CITY OF CADILLAC, MICHIGAN

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2013
WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2012

	2013		2012
	BUDGET	ACTUAL	ACTUAL
REVENUES			
State Grants			
Brownfield Redevelopment Grant	$ 0	$ 37,255	$ 0
Taxes			
Property Taxes	30,000	9,046	9,245
Interest and Rents			
Interest on Investments	500	6	48
Total Revenues	$ 30,500	$ 46,307	$ 9,293
EXPENDITURES			
Economic Development			
Contracted Services	30,000	20,471	156,169
Audit	500	500	800
Total Expenditures	$ 30,500	$ 20,971	$ 156,969
Excess (Deficiency) of Revenues Over Expenditures	$ 0	$ 25,336	$ (147,676)
OTHER FINANCING SOURCES (USES)			
Loan Proceeds	0	0	143,324
Net Change in Fund Balance	$ 0	$ 25,336	$ (4,352)
FUND BALANCE - Beginning of Year	171,807	171,807	176,159
FUND BALANCE - End of Year	$ 171,807	$ 197,143	$ 171,807

CITY OF CADILLAC, MICHIGAN

2000 MICHIGAN TRANSPORTATION FUND BONDS
JUNE 30, 2013

TITLE OF ISSUE	2000 Michigan Transportation Fund Bonds	
PURPOSE	To defray part of the cost of constructing street improvements in the City of Cadillac pursuant to the provisions of Act 175, Public Acts of Michigan, 1952, as amended	
DATE OF ISSUE	June 1, 2000	
AMOUNT OF ISSUE		$ 300,000
AMOUNT REDEEMED		
Prior to Current Period	$ 200,000	
During Current Period	30,000	230,000
BALANCE OUTSTANDING - June 30, 2013		$ 70,000

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
October 1, 2013	5.55 %	$ 35,000	$ 1,943	$ 36,943
April 1, 2014			971	971
October 1, 2014	5.55 %	35,000	971	35,971
		$ 70,000	$ 3,885	$ 73,885

CITY OF CADILLAC, MICHIGAN

1997 BUILDING AUTHORITY BONDS
JUNE 30, 2013

TITLE OF ISSUE	City of Cadillac Building Authority 1997 Building Authority Bonds	
PURPOSE	Paying all or part of the cost of public parking lot improvements in the City of Cadillac	
DATE OF ISSUE	December 1, 1997	
AMOUNT OF ISSUE		$ 310,000
AMOUNT REDEEMED		
Prior to Current Period	$ 280,000	
During Current Period	30,000	310,000
BALANCE OUTSTANDING - June 30, 2013		$ 0

CITY OF CADILLAC, MICHIGAN

2004 GENERAL OBLIGATION CAPITAL IMPROVEMENT BONDS
JUNE 30, 2013

TITLE OF ISSUE	City of Cadillac 2004 General Obligation Capital Improvement Bonds	
PURPOSE	For the purpose of paying all or part of acquiring and constructing various street improvements in the City, including all related appurtenances and attachments pursuant to Act 34, Public Acts of Michigan 2001	
DATE OF ISSUE	November 1, 2004	
AMOUNT OF ISSUE		$ 995,000
AMOUNT REDEEMED		
Prior to Current Period	$ 405,000	
During Current Period	65,000	470,000
BALANCE OUTSTANDING - June 30, 2013		$ 525,000

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
September 1, 2013	3.65 %	$ 65,000	$ 10,414	$ 75,414
March 1, 2014			9,228	9,228
September 1, 2014	3.75 %	70,000	9,228	79,228
March 1, 2015			7,915	7,915
September 1, 2015	3.85 %	70,000	7,915	77,915
March 1, 2016			6,568	6,568
September 1, 2016	3.95 %	75,000	6,568	81,568
March 1, 2017			5,086	5,086
September 1, 2017	4.05 %	80,000	5,086	85,086
March 1, 2018			3,466	3,466
September 1, 2018	4.15 %	80,000	3,466	83,466
March 1, 2019			1,806	1,806
September 1, 2019	4.25 %	85,000	1,806	86,806
		$ 525,000	$ 78,552	$ 603,552

CITY OF CADILLAC, MICHIGAN

2000 SPECIAL ASSESSMENT LIMITED TAX BONDS
JUNE 30, 2013

TITLE OF ISSUE	City of Cadillac 2000 Special Assessment Limited Tax Bonds		
PURPOSE	Paying the cost of public improvements in certain Special Assessment Districts in the City of Cadillac		
DATE OF ISSUE	June 1, 2000		
AMOUNT OF ISSUE			$ 210,000
AMOUNT REDEEMED			
Prior to Current Period		$ 190,000	
During Current Period		10,000	200,000
BALANCE OUTSTANDING - June 30, 2013			$ 10,000

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
October 1, 2013	5.55 %	$ 5,000	$ 277	$ 5,277
April 1, 2014			139	139
October 1, 2014	5.55 %	5,000	139	5,139
		$ 10,000	$ 555	$ 10,555

CITY OF CADILLAC, MICHIGAN

2002 SPECIAL ASSESSMENT LIMITED TAX BONDS
JUNE 30, 2013

TITLE OF ISSUE	2002 Special Assessment Limited Tax Bonds	
PURPOSE	For the purpose of constructing public improvements in certain Special Assessment Districts in the City of Cadillac	
DATE OF ISSUE	June 1, 2002	
AMOUNT OF ISSUE		$ 325,000
AMOUNT REDEEMED		
Prior to Current Period	$ 300,000	
During Current Period	10,000	310,000
BALANCE OUTSTANDING - June 30, 2013		$ 15,000

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
October 1, 2013	4.75 %	$ 5,000	$ 367	$ 5,367
April 1, 2014			248	248
October 1, 2014	4.90 %	5,000	248	5,248
April 1, 2015			125	125
October 1, 2015	5.00 %	5,000	125	5,125
		$ 15,000	$ 1,113	$ 16,113

CITY OF CADILLAC, MICHIGAN

1999 WATER SUPPLY AND WASTEWATER SYSTEM REVENUE AND REVENUE REFUNDING BONDS
JUNE 30, 2013

TITLE OF ISSUE	City of Cadillac Water Supply and Wastewater System Revenue and Revenue Refunding Bonds, Series 1999
PURPOSE	To finance the cost of (1) acquiring and constructing additions, extensions and improvements to the City's water supply and wastewater system, (2) refunding the City's Water Supply and Wastewater System Revenue Bonds, Series 1989, maturing in the years 2000, 2001 and 2008 on September 1, 1999, (3) refunding the City's Water Supply and Wastewater System Revenue Bonds, Series 1993, maturing in the years 2000 through and including 2008 on September 1, 1999, and (4) paying certain expenses relating to the issuance of the Bonds
DATE OF ISSUE	May 5, 1999

AMOUNT OF ISSUE		$ 2,110,000
AMOUNT REDEEMED		
Prior to Current Period	$ 1,045,000	
During Current Period	5,000	1,050,000
BALANCE OUTSTANDING - June 30, 2013		$ 1,060,000

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
September 1, 2013	4.70 %	$ 130,000	$ 25,370	$ 155,370
March 1, 2014			22,315	22,315
September 1, 2014	4.70 %	135,000	22,315	157,315
March 1, 2015			19,142	19,142
September 1, 2015	4.70 %	145,000	19,142	164,142
March 1, 2016			15,735	15,735
September 1, 2016	4.70 %	150,000	15,735	165,735
March 1, 2017			12,210	12,210
September 1, 2017	4.85 %	160,000	12,210	172,210
March 1, 2018			8,330	8,330
September 1, 2018	4.90 %	165,000	8,330	173,330
March 1, 2019			4,287	4,287
September 1, 2019	4.90 %	175,000	4,287	179,287
		$ 1,060,000	$ 189,408	$ 1,249,408

CITY OF CADILLAC, MICHIGAN

2001 WATER AND SEWER REVENUE AND REVENUE REFUNDING BONDS
JUNE 30, 2013

TITLE OF ISSUE	City of Cadillac Water and Sewer Revenue and Revenue Refunding Bonds, Series 2001	
PURPOSE	To finance the cost of (1) acquiring and constructing additions, extensions and improvements to the City's water supply and sewer system, (2) refunding the City's Water Supply and Wastewater System Revenue Bonds, Series 1995, maturing in the years 2008 through and including 2012 on August 22, 2001, and (3) paying certain expenses relating to the issuance of the Bonds	
DATE OF ISSUE	August 1, 2001	
AMOUNT OF ISSUE		$ 5,215,000
AMOUNT REDEEMED		
Prior to Current Period	$ 1,520,000	
During Current Period	505,000	2,025,000
BALANCE OUTSTANDING - June 30, 2013		$ 3,190,000

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
September 1, 2013	4.60 %	$ 80,000	$ 80,929	$ 160,929
March 1, 2014			79,089	79,089
September 1, 2014	4.75 %	85,000	79,089	164,089
March 1, 2015			77,070	77,070
September 1, 2015	4.80 %	100,000	77,070	177,070
March 1, 2016			74,670	74,670
September 1, 2016	5.00 %	100,000	74,670	174,670
March 1, 2017			72,170	72,170
September 1, 2017	5.00 %	100,000	72,170	172,170
March 1, 2018			69,670	69,670
September 1, 2018	5.00 %	105,000	69,670	174,670
March 1, 2019			67,045	67,045
September 1, 2019	5.10 %	115,000	67,045	182,045

CITY OF CADILLAC, MICHIGAN

2001 WATER AND SEWER REVENUE AND REVENUE REFUNDING BONDS
JUNE 30, 2013

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
March 1, 2020			64,112	64,112
September 1, 2020	5.10 %	305,000	64,112	369,112
March 1, 2021			56,335	56,335
September 1, 2021	5.10 %	320,000	56,335	376,335
March 1, 2022			48,175	48,175
September 1, 2022	5.125 %	340,000	48,175	388,175
March 1, 2023			39,463	39,463
September 1, 2023	5.125 %	355,000	39,463	394,463
March 1, 2024			30,366	30,366
September 1, 2024	5.125 %	375,000	30,366	405,366
March 1, 2025			20,756	20,756
September 1, 2025	5.125 %	395,000	20,756	415,756
March 1, 2026			10,634	10,634
September 1, 2026	5.125 %	415,000	10,634	425,634
		$ 3,190,000	$ 1,500,039	$ 4,690,039

CITY OF CADILLAC, MICHIGAN

2007 WASTEWATER SYSTEM JUNIOR LIEN REVENUE BONDS
JUNE 30, 2013

TITLE OF ISSUE	2007 Wastewater System Junior Lien Revenue Bonds	
PURPOSE	To finance the cost of (1) acquiring and constructing additions, extensions, and improvements to the City's wastewater system and (2) paying certain expenses related to the issuance of bonds	
DATE OF ISSUE	September 20, 2007	
AMOUNT OF ISSUE		$ 3,865,205
AMOUNT REDEEMED		
Prior to Current Period	$ 505,000	
During Current Period	175,000	680,000
BALANCE OUTSTANDING - June 30, 2013		$ 3,185,205

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
October 1, 2013	1.625 %	$ 175,000	$ 25,880	$ 200,880
April 1, 2014			24,458	24,458
October 1, 2014	1.625 %	180,000	24,458	204,458
April 1, 2015			22,995	22,995
October 1, 2015	1.625 %	180,000	22,995	202,995
April 1, 2016			21,533	21,533
October 1, 2016	1.625 %	185,000	21,533	206,533
April 1, 2017			20,030	20,030
October 1, 2017	1.625 %	190,000	20,030	210,030
April 1, 2018			18,486	18,486
October 1, 2018	1.625 %	190,000	18,486	208,486
April 1, 2019			16,942	16,942
October 1, 2019	1.625 %	195,000	16,942	211,942
April 1, 2020			15,358	15,358
October 1, 2020	1.625 %	195,000	15,358	210,358
April 1, 2021			13,774	13,774
October 1, 2021	1.625 %	200,000	13,774	213,774

CITY OF CADILLAC, MICHIGAN

2007 WASTEWATER SYSTEM JUNIOR LIEN REVENUE BONDS
JUNE 30, 2013

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
April 1, 2022			12,149	12,149
October 1, 2022	1.625 %	205,000	12,149	217,149
April 1, 2023			10,483	10,483
October 1, 2023	1.625 %	205,000	10,483	215,483
April 1, 2024			8,817	8,817
October 1, 2024	1.625 %	210,000	8,817	218,817
April 1, 2025			7,111	7,111
October 1, 2025	1.625 %	215,000	7,111	222,111
April 1, 2026			5,364	5,364
October 1, 2026	1.625 %	220,000	5,364	225,364
April 1, 2027			3,577	3,577
October 1, 2027	1.625 %	220,000	3,577	223,577
April 1, 2028			1,789	1,789
October 1, 2028	1.625 %	220,205	1,789	221,994
		$ 3,185,205	$ 431,612	$ 3,616,817

CITY OF CADILLAC, MICHIGAN

2011 DRINKING WATER REVOLVING FUND LOAN
JUNE 30, 2013

TITLE OF ISSUE	2011 DRINKING WATER REVOLVING FUND LOAN		
PURPOSE	To finance the cost of (1) acquiring and constructing additions, extensions, and improvements to the City's wastewater system and (2) paying certain expenses related to the issuance of bonds		
DATE OF ISSUE	September 23, 2011		
AMOUNT OF ISSUE			$ 2,293,721
AMOUNT REDEEMED			
Prior to Current Period		$ 0	
During Current Period		96,050	96,050
BALANCE OUTSTANDING - June 30, 2013			$ 2,197,671

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
October 1, 2013	2.500 %		$ 27,471	$ 27,471
April 1, 2014		$ 95,000	27,471	122,471
October 1, 2014	2.500 %		26,283	26,283
April 1, 2015		100,000	26,283	126,283
October 1, 2015	2.500 %		25,033	25,033
April 1, 2016		100,000	25,033	125,033
October 1, 2016	2.500 %		23,783	23,783
April 1, 2017		105,000	23,783	128,783
October 1, 2017	2.500 %		22,471	22,471
April 1, 2018		105,000	22,471	127,471
October 1, 2018	2.500 %		21,158	21,158
April 1, 2019		110,000	21,158	131,158
October 1, 2019	2.500 %		19,783	19,783
April 1, 2020		115,000	19,783	134,783
October 1, 2020	2.500 %		18,346	18,346
April 1, 2021		115,000	18,346	133,346
October 1, 2021	2.500 %		16,908	16,908

CITY OF CADILLAC, MICHIGAN

2011 DRINKING WATER REVOLVING FUND LOAN
JUNE 30, 2013

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
April 1, 2022		120,000	16,908	136,908
October 1, 2022	2.500 %		15,408	15,408
April 1, 2023		120,000	15,408	135,408
October 1, 2023	2.500 %		13,908	13,908
April 1, 2024		125,000	13,908	138,908
October 1, 2024	2.500 %		12,345	12,345
April 1, 2025		125,000	12,345	137,345
October 1, 2025	2.500 %		10,783	10,783
April 1, 2026		130,000	10,783	140,783
October 1, 2026	2.500 %		9,158	9,158
April 1, 2027		135,000	9,158	144,158
October 1, 2027	2.500 %		7,471	7,471
April 1, 2028		135,000	7,471	142,471
October 1, 2028	2.500 %		5,783	5,783
April 1, 2029		140,000	5,783	145,783
October 1, 2029	2.500 %		4,033	4,033
April 1, 2030		145,000	4,033	149,033
October 1, 2030	2.500 %		2,221	2,221
April 1, 2031		150,000	2,221	152,221
October 1, 2031	2.500 %		346	346
April 1, 2032		27,671	346	28,017
		$ 2,197,671	$ 565,384	$ 2,735,584

CITY OF CADILLAC, MICHIGAN

1999 BUILDING AUTHORITY REFUNDING BONDS
JUNE 30, 2013

TITLE OF ISSUE	1999 Building Authority Refunding Bonds		
PURPOSE	For the purpose of advance refunding the 1994 Building Authority Bonds dated December 1, 1994 maturing in the years 2006 through and including 2015 on October 1, 1999		
DATE OF ISSUE	February 2, 1999		
AMOUNT OF ISSUE			$ 1,265,000
AMOUNT REDEEMED			
Prior to Current Period		$ 735,000	
During Current Period		125,000	860,000
BALANCE OUTSTANDING - June 30, 2013			$ 405,000

DUE DATES	INTEREST RATES	REQUIREMENTS PRINCIPAL	INTEREST	TOTAL
October 1, 2013	4.60 %	$ 130,000	$ 9,315	$ 139,315
April 1, 2014			6,325	6,325
October 1, 2014	4.60 %	135,000	6,325	141,325
April 1, 2015			3,220	3,220
October 1, 2015	4.60 %	140,000	3,220	143,220
		$ 405,000	$ 28,405	$ 433,405

CITY OF CADILLAC, MICHIGAN
PRIMARY GOVERNMENT

STATEMENT OF 2012 TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES COLLECTED	TAXES RETURNED DELINQUENT
Wexford County	$ 229,695,053	6.7797	$ 1,557,239	$ 1,481,568	$ 75,671
Wexford County - Public Safety	229,695,053	0.9500	218,193	203,380	14,813
Cadillac Area Public Schools					
Operating	94,944,517	18.0000	1,767,741	1,640,048	127,693
Operating Comm PPT	7,567,400	6.0000	0	0	0
Debt Retirement	229,749,684	2.9000	666,241	627,488	38,753
State Education Tax	194,619,353	6.0000	1,167,709	1,100,908	66,801
Wexford-Missaukee Intermediate School District	229,497,053	5.9419	1,363,623	1,271,059	92,564
Cadillac-Wexford Transit Authority	229,695,053	0.6000	137,809	128,453	9,356
Cadillac-Wexford Public Library	229,695,053	0.7500	172,255	160,561	11,694
Wexford County Council on Aging	229,695,053	1.0000	229,688	214,093	15,595
City of Cadillac					
General Fund	229,695,053	13.9473	3,203,600	3,048,317	155,283
Policemen and Firemen Retirement System	229,695,053	2.6000	597,199	568,253	28,946
Public Improvement Special Assessments			90,947	80,227	10,720
Lake Cad Inv Spec	229,695,053	0.5000	114,840	109,274	5,566
Water and Sewer Delinquent Accounts			19,415	13,500	5,915
Unpaid Invoices			3,886	2,340	1,546
Administration Fees			123,921	116,309	7,612
			$ 11,434,306	$ 10,765,778	$ 668,528

CITY OF CADILLAC, MICHIGAN
LOCAL DEVELOPMENT FINANCE AUTHORITY

STATEMENT OF 2012 TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES RETURNED DELINQUENT	TAXES COLLECTED	LESS TAXES CAPTURED BY LDFA	NET COLLECTIONS DUE TO UNITS
Wexford County	$ 1,733,732	6.7797	$ 11,754	$ 0	$ 11,754	$ (11,754)	$ 0
Wexford County - Public Safety	1,733,732	0.9500	1,647	0	1,647	(1,647)	0
Cadillac Area Public Schools							
Operating	1,733,732	18.0000	31,207	0	31,207	0	31,207
Debt Retirement	1,733,732	2.9000	5,028	0	5,028	0	5,028
State Education Tax	1,733,732	6.0000	10,402	0	10,402	0	10,402
Wexford-Missaukee Intermediate							
School District	1,733,732	5.9419	10,302	0	10,302	0	10,302
Cadillac-Wexford Transit Authority	1,733,732	0.6000	1,040	0	1,040	(1,040)	0
Cadillac-Wexford Public Library	1,733,732	0.7500	1,300	0	1,300	(1,300)	0
Wexford County Council on Aging	1,733,732	1.0000	1,734	0	1,734	(1,734)	0
Local Development Finance Authority							
Capture	(1,733,732)	27.1270	0	0	0	47,031	47,031
City of Cadillac							
General Fund	1,733,732	13.9473	24,181	0	24,181	(24,181)	0
Lake Cad Inv Spec	1,733,732	0.5000	867	0	867	(867)	0
Policemen and Firemen							
Retirement System	1,733,732	2.6000	4,508	0	4,508	(4,508)	0
			$ 103,970	$ 0	$ 103,970	$ 0	$ 103,970

CITY OF CADILLAC, MICHIGAN
DOWNTOWN DEVELOPMENT AUTHORITY

STATEMENT OF 2012 TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES RETURNED DELINQUENT	TAXES COLLECTED	LESS TAXES CAPTURED BY DDA	NET COLLECTIONS DUE TO UNITS
Wexford County	$ 15,726,283	6.7797	$ 106,619	$ 11,053	$ 95,566	$ (27,588)	$ 67,978
Wexford County - Public Safety	15,726,283	0.9500	14,940	1,549	13,391	(3,866)	9,525
Cadillac Area Public Schools							
Operating	15,726,283	18.0000	283,073	29,345	253,728	0	253,728
Debt Retirement	15,726,283	2.9000	45,606	4,728	40,878	0	40,878
State Education Tax	15,726,283	6.0000	94,358	9,782	84,576	0	84,576
School District	15,726,283	5.9419	93,444	9,687	83,757	0	83,757
Cadillac-Wexford Transit Authority	15,726,283	0.6000	9,436	978	8,458	(2,441)	6,017
Cadillac-Wexford Public Library	15,726,283	0.7500	11,795	1,223	10,572	(3,052)	7,520
Wexford County Council on Aging	15,726,283	1.0000	15,726	1,630	14,096	(4,069)	10,027
Downtown Development Authority							
Special Assessments	15,726,283	1.9548	30,512	3,163	27,349	0	27,349
Capture	(4,069,133)	27.6270	0	0	0	110,383	110,383
City of Cadillac							
Lake Cad Inv Spec	15,726,283	0.5000	7,863	815	7,048	(2,035)	5,013
General Fund	15,726,283	13.9473	219,339	22,738	196,601	(56,752)	139,849
Policemen and Firemen Retirement System	15,726,283	2.6000	40,888	4,239	36,649	(10,580)	26,069
			$ 973,599	$ 100,930	$ 872,669	$ 0	$ 872,669

CITY OF CADILLAC, MICHIGAN
BROWNFIELD REDEVELOPMENT DISTRICT

STATEMENT OF 2012 TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES RETURNED DELINQUENT	TAXES COLLECTED	LESS TAXES CAPTURED BY BROWNFIELD	NET COLLECTIONS DUE TO UNITS
Wexford County	$ 54,631	6.7797	$ 370	$ 0	$ 370	$ (370)	$ 0
Wexford County - Public Safety	54,631	0.9500	52	0	52	(52)	0
Cadillac Area Public Schools							
Operating	252,631	18.0000	4,547	0	4,547	(4,547)	0
State Education Tax	252,631	6.0000	1,516	0	1,516	(1,516)	0
Wexford-Missaukee Intermediate							
School District	252,631	5.9419	1,501	0	1,501	(1,501)	0
Cadillac-Wexford Transit Authority	54,631	0.6000	33	0	33	(33)	0
Cadillac-Wexford Public Library	54,631	0.7500	41	0	41	(41)	0
Wexford County Council on Aging	54,631	1.0000	55	0	55	(55)	0
Brownfield Redevelopment District							
Intermediated School Capture	252,631	5.9419	0	0	0	1,501	1,501
Cadillac Area Public Schools Capture	252,631	18.0000	0	0	0	4,547	4,547
State Education Tax	252,631	6.0000	0	0	0	1,516	1,516
Lake Cad Inv Spec	54,631	0.5000	0	0	0	27	27
All Other Captures	54,631	27.1270	0	0	0	1,455	1,455
City of Cadillac							
General Fund	54,631	13.9473	762	0	762	(762)	0
Lake Cad Inv Spec	54,631	0.5000	27	0	27	(27)	0
Policemen and Firemen							
Retirement System	54,631	2.6000	142	0	142	(142)	0
			$ 9,046	$ 0	$ 9,046	$ 0	$ 9,046

CITY OF CADILLAC, MICHIGAN
PRIMARY GOVERNMENT

STATEMENT OF 2012 INDUSTRIAL FACILITIES TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES COLLECTED	TAXES RETURNED DELINQUENT
Wexford County	$ 17,164,797	3.38985	$ 58,186	$ 58,186	$ 0
Wexford County - Public Safety	17,164,797	0.4750	8,152	8,072	80
Cadillac Area Public Schools					
Operating (State Share)					
After Proposal A	4,851,097	9.00000	43,659	43,288	371
Debt Retirement	17,164,797	1.45000	24,888	24,765	123
State Education Tax	4,851,097	6.00000	29,107	29,107	0
Wexford-Missaukee Intermediate District					
State Share	17,164,797	2.97095	50,996	50,494	502
Cadillac-Wexford Transit Authority	17,164,797	0.30000	5,150	5,099	51
Cadillac-Wexford Public Library	17,164,797	0.37500	6,436	6,373	63
Wexford County Council on Aging	17,164,797	0.50000	8,583	8,498	85
City of Cadillac					
General Fund	17,164,797	6.97365	119,699	119,699	0
Lake Treatment	17,164,797	0.25000	4,291	4,291	0
Policemen and Firemen					
Retirement System	17,164,797	1.30000	22,314	22,314	0
			$ 381,461	$ 380,186	$ 1,275

CITY OF CADILLAC, MICHIGAN
LOCAL DEVELOPMENT FINANCE AUTHORITY
STATEMENT OF 2012 INDUSTRIAL FACILITIES TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES RETURNED DELINQUENT	TAXES COLLECTED	LESS TAXES CAPTURED BY LDFA	NET COLLECTIONS DUE TO UNITS
Wexford County	$ 5,279,725	3.38985	$ 17,897	$ 0	$ 17,897	$ (17,897)	$ 0
Wexford County - Public Safety	5,279,725	0.47500	2,508	0	2,508	(2,508)	0
Cadillac Area Public Schools							
Operating (State Share)							
After Proposal A	5,279,725	9.00000	47,518	0	47,518	0	47,518
Debt Retirement	5,279,725	1.45000	7,656	0	7,656	0	7,656
State Education Tax	5,279,725	6.00000	31,678	0	31,678	0	31,678
Wexford-Missaukee Intermediate District							
State Share	5,279,725	2.97095	15,686	0	15,686	0	15,686
Cadillac-Wexford Transit Authority	5,279,725	0.30000	1,584	0	1,584	(1,584)	0
Cadillac-Wexford Public Library	5,279,725	0.37500	1,980	0	1,980	(1,980)	0
Wexford County Council on Aging	5,279,725	0.50000	2,640	0	2,640	(2,640)	0
Local Development Finance							
Authority Capture						71,612	71,612
City of Cadillac							
General Fund	5,279,725	6.97365	36,819	0	36,819	(36,819)	0
Lake Treatment	5,279,725	0.25000	1,320	0	1,320	(1,320)	0
Policemen and Firemen							
Retirement System	5,279,725	1.30000	6,864	0	6,864	(6,864)	0
			$ 174,150	$ 0	$ 174,150	$ 0	$ 174,150

CITY OF CADILLAC, MICHIGAN
PRIMARY GOVERNMENT

STATEMENT OF 2012 OBSOLETE PROPERTIES TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES RETURNED DELINQUENT	TAXES COLLECTED
Wexford County	$ 265,200	6.7797	$ 1,798	$ 668	$ 1,130
Wexford County - Public Safety	265,200	0.9500	252	94	158
Cadillac Area Public Schools					
Operating	231,709	18.00000	4,196	1,773	2,423
Operating	171,400	9.00000	1,571	0	1,571
Debt Retirement	403,109	2.90000	1,169	286	883
State Education Tax	231,709	6.00000	1,399	591	808
State Education Tax	171,400	3.00000	524	0	524
Wexford-Missaukee Intermediate School District	265,200	5.94190	1,576	585	991
Cadillac-Wexford Transit Authority	265,200	0.60000	159	59	100
Cadillac-Wexford Public Library	265,200	0.75000	199	74	125
Wexford County Council on Aging	265,200	1.00000	265	98	167
City of Cadillac					
General Fund	265,200	13.94730	3,699	1,374	2,325
Policemen and Firemen Retirement System	265,200	2.60000	690	256	434
Lake Cad Inv Spec	265,200	0.50000	132	49	83
Downtown Development Authority	53,900	1.95480	105	0	105
Public Improvements Special Assessments			583	0	583
Administration Fees			119	59	60
			$ 18,436	$ 5,966	$ 12,470

CITY OF CADILLAC, MICHIGAN
PRIMARY GOVERNMENT

STATEMENT OF 2012 DNR/PILT TAX ROLL
JUNE 30, 2013

	TAXABLE VALUATION	MILLS LEVIED	TAXES ASSESSED	TAXES RETURNED DELINQUENT	TAXES COLLECTED
Wexford County	$ 694,707	8.0893	$ 5,620	$ 0	$ 5,620
Wexford County - Public Safety		0.9500	0	0	0
Cadillac Area Public Schools					
Operating		18.00000	0	0	0
Debt Retirement	694,707	3.90000	2,709	0	2,709
State Education Tax		6.00000	0	0	0
Wexford-Missaukee Intermediate School District	694,707	5.98530	4,158	0	4,158
Cadillac-Wexford Transit Authority	694,707	0.39600	275	0	275
Cadillac-Wexford Public Library	694,707	0.68250	474	0	474
Wexford County Council on Aging	694,707	0.99420	691	0	691
City of Cadillac					
General Fund	694,707	13.94730	9,689	0	9,689
Policemen and Firemen Retirement System	694,707	1.80000	1,250	0	1,250
Downtown Development Authority		1.95480	0	0	0
			$ 24,866	$ 0	$ 24,866

STATISTICAL SECTION

This part of the City of Cadillac's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

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Financial Trends 220-225

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

Revenue Capacity 226-229

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

Debt Capacity 230-234

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

Demographic and Economic Information 235-236

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

Operating Information 237-239

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Other Schedules 240-256

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

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CITY OF CADILLAC, MICHIGAN
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental Activities										
Net Investment in Capital Assets	$ 11,190	$ 11,980	$ 12,563	$ 13,560	$ 13,847	$ 13,453	$ 13,608	$ 13,114	$ 12,618	$ 12,131
Restricted for Specific Purpose	495	457	792	1,162	1,360	1,383	1,398	3,202	2,744	2,688
Restricted for Specific Purpose, Temporarily Restricted	-	-	-	-	-	-	293	366	364	349
Restricted for Specific Purpose, Permanently Restricted	-	-	-	-	-	-	757	757	757	756
Unrestricted	6,826	6,537	5,907	5,534	6,052	6,202	4,802	3,071	3,404	3,498
Total Governmental Activities Net Position	$ 18,511	$ 18,974	$ 19,262	$ 20,256	$ 21,259	$ 21,038	$ 20,858	$ 20,510	$ 19,887	$ 19,422
Business-Type Activities										
Net Investment in Capital Assets	$ 11,219	$ 11,317	$ 11,404	$ 11,610	$ 12,457	$ 12,667	$ 12,698	$ 12,789	$ 13,558	$ 13,560
Restricted for Specific Purpose	1,964	2,048	1,656	1,799	1,490	1,318	1,332	1,350	1,363	671
Unrestricted	2,114	1,756	2,384	2,772	2,376	2,292	2,422	2,447	2,661	3,457
Total Business-Type Activities Net Position	$ 15,297	$ 15,121	$ 15,444	$ 16,181	$ 16,323	$ 16,277	$ 16,452	$ 16,586	$ 17,582	$ 17,688
Primary Government										
Net Investment in Capital Assets	$ 22,409	$ 23,297	$ 23,967	$ 25,170	$ 26,304	$ 26,120	$ 26,306	$ 25,903	$ 26,176	$ 25,691
Restricted for Specific Purpose	2,459	2,505	2,448	2,961	2,850	2,701	2,730	4,552	4,107	3,359
Restricted for Specific Purpose, Temporarily Restricted	-	-	-	-	-	-	293	366	364	349
Restricted for Specific Purpose, Permanently Restricted	-	-	-	-	-	-	757	757	757	756
Unrestricted	8,940	8,293	8,291	8,306	8,428	8,494	7,224	5,518	6,065	6,955
Total Primary Government Net Position	$ 33,808	$ 34,095	$ 34,706	$ 36,437	$ 37,582	$ 37,315	$ 37,310	$ 37,096	$ 37,469	$ 37,110

CITY OF CADILLAC, MICHIGAN
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Expenses										
Governmental Activities:										
General Government	$ 1,672	$ 1,695	$ 2,313	$ 1,829	$ 1,642	$ 1,854	$ 1,888	$ 1,746	$ 1,796	$ 1,862
Public Safety	2,908	3,322	3,403	3,449	3,434	3,296	3,305	3,427	3,236	3,224
Public Works	2,340	2,300	1,834	2,473	2,817	3,131	2,667	2,634	2,513	2,456
Recreation and Culture	214	285	417	448	476	514	453	421	538	520
Redevelopment and Housing	56	119	51	0	12	0	0	0	0	0
Economic Development/Assistance	268	85	74	404	239	236	237	255	244	198
Intergovernmental	97	100	0	0	0	0	0	0	0	0
Interest on Long-Term Debt	176	61	118	107	128	78	65	55	47	39
Total Governmental Activities Expenses	$ 7,731	$ 7,967	$ 8,210	$ 8,710	$ 8,748	$ 9,109	$ 8,615	$ 8,538	$ 8,374	$ 8,299
Business-Type Activities:										
Water and Sewer	$ 3,312	$ 3,473	$ 3,605	$ 3,623	$ 3,785	$ 3,916	$ 3,857	$ 3,823	$ 3,767	$ 4,025
Building Authority Operating	144	143	131	134	139	129	113	107	114	95
Automobile Parking System	48	50	48	57	56	52	46	56	45	57
Total Business-Type Activities Expenses	$ 3,504	$ 3,666	$ 3,784	$ 3,814	$ 3,980	$ 4,097	$ 4,016	$ 3,986	$ 3,926	$ 4,177
Total Primary Government Expenses	$ 11,235	$ 11,633	$ 11,994	$ 12,524	$ 12,728	$ 13,206	$ 12,631	$ 12,524	$ 12,300	$ 12,476
Program Revenues										
Governmental Activities:										
Charges For Services:										
General Government	$ 405	$ 416	$ 464	$ 459	$ 507	$ 472	$ 441	$ 377	$ 482	$ 472
Public Safety	767	374	401	470	287	299	295	282	266	258
Public Works	0	389	490	533	594	597	585	579	547	527
Recreation and Culture	0	0	0	0	0	0	0	1	2	1
Operating Grants and Contributions	1,072	970	1,031	1,113	1,065	994	983	1,059	1,119	1,193
Capital Grants and Contributions	905	739	505	1,316	1,250	360	332	104	269	47
Total Governmental Activities Program Revenues	$ 3,149	$ 2,888	$ 2,891	$ 3,891	$ 3,703	$ 2,722	$ 2,636	$ 2,402	$ 2,685	$ 2,498

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Business-Type Activities:										
Charges for Services:										
Water and Sewer System	$ 3,258	$ 3,395	$ 3,670	$ 3,735	$ 3,771	$ 3,660	$ 3,882	$ 3,823	$ 3,995	$ 4,073
Building Authority Operating	196	196	196	196	197	196	196	196	194	196
Automobile Parking System	44	46	50	49	49	47	47	36	1	37
Operating Grants and Contributions	0	14	0	0	0	0	0	0	0	0
Capital Grants and Contributions	213	0	76	410	0	0	0	0	509	0
Total Business-Type Activities Program Revenues	$ 3,711	$ 3,651	$ 3,992	$ 4,390	$ 4,017	$ 3,903	$ 4,125	$ 4,055	$ 4,699	$ 4,306
Total Primary Government Program Revenues	$ 6,860	$ 6,539	$ 6,883	$ 8,281	$ 7,720	$ 6,625	$ 6,761	$ 6,457	$ 7,384	$ 6,804
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Property Taxes	$ 3,547	$ 3,667	$ 4,188	$ 4,364	$ 4,553	$ 4,714	$ 4,753	$ 4,681	$ 4,443	$ 4,339
State Shared Revenue - Unrestricted	1,147	1,066	1,055	1,043	1,014	1,021	873	896	896	924
Investment Earnings - Unrestricted	135	182	215	271	263	169	146	203	103	62
Gain (Loss) on Sale of Capital Assets	(2)	16	134	109	0	235	8	2	3	7
Other	8	14	14	25	71	27	19	5	16	4
Transfers	0	0	0	0	0	0	0	0	0	0
Special Items	0	212	0	0	0	0	0	0	0	0
Total Governmental Activities	$ 4,835	$ 5,157	$ 5,606	$ 5,812	$ 5,901	$ 6,166	$ 5,799	$ 5,787	$ 5,461	$ 5,336
Business-Type Activities										
Investment Earnings - Unrestricted	66	90	115	161	104	148	66	65	15	13
Gain (Loss) on Sale of Capital Assets	(36)	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	209	0
Transfers	0	0	0	0	0	0	0	0	0	0
Total Business-Type Activities	$ 30	$ 90	$ 115	$ 161	$ 104	$ 148	$ 66	$ 65	$ 224	$ 13
Total Primary Government	$ 4,865	$ 5,247	$ 5,721	$ 5,973	$ 6,005	$ 6,314	$ 5,865	$ 5,852	$ 5,685	$ 5,349
Change in Net Position										
Governmental Activities	$ 253	$ 78	$ 287	$ 993	$ 855	$ (221)	$ (180)	$ (348)	$ (228)	$ (465)
Business-Type Activities	237	75	323	737	142	(45)	175	134	996	142
Total Primary Government	$ 490	$ 153	$ 610	$ 1,730	$ 997	$ (266)	$ (5)	$ (214)	$ 768	$ (323)

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CITY OF CADILLAC, MICHIGAN
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

	Fiscal Year									
	2004	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
General Fund										
Reserved	$ 338,335	$ 143,221	$ 170,765	$ 93,586	$ 125,961	$ 218,008	$ 205,112			
Unreserved	$ 1,022,612	$ 1,159,268	$ 1,365,783	$ 1,724,440	$ 1,899,984	$ 2,140,207	$ -			
Unreserved, Designated, reported in General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,885,301			
Unreserved, Undesignated, reported in General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ 526,092			
Nonspendable								$ 91,453	$ 36,033	$ -
Restricted								$ 58,273	$ 42,884	$ 56,855
Committed								$ 1,574,414	$ -	$ -
Assigned								$ 201,647	$ 1,782,955	$ 1,622,467
Unassigned								$ 509,256	$ 320,880	$ 480,251
Total General Fund	$ 1,360,947	$ 1,302,489	$ 1,536,548	$ 1,818,026	$ 2,025,945	$ 2,358,215	$ 2,616,505	$ 2,435,043	$ 2,182,752	$ 2,159,573
All Other Governmental Funds										
Reserved	$ 2,096,445	$ 2,053,122	$ 2,189,636	$ 2,546,390	$ 2,417,486	$ 2,041,213	$ 2,543,844			
Unreserved, reported in Special Revenue Funds	$ 2,159,694	$ 2,593,396	$ 2,115,529	$ 1,933,446	$ 1,711,208	$ 1,882,372	$ -			
Unreserved, Designated, reported in Special Rev. Funds	$ -	$ -	$ -	$ -	$ -	$ -	$ 289,601			
Unreserved, Undesignated, reported in Special Rev. Funds	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,074,744			
Nonspendable								$ 1,195,312	$ 759,938	$ 1,111,293
Restricted								$ 1,188,188	$ 1,314,116	$ 1,358,831
Committed								$ -	$ -	$ -
Assigned								$ 1,555,880	$ 1,958,609	$ 1,576,316
Unassigned								$ (8,072)	$ (10,734)	$ -
Total All Other Governmental Funds	$ 4,256,139	$ 4,646,518	$ 4,305,165	$ 4,479,836	$ 4,128,694	$ 3,923,585	$ 3,908,189	$ 3,931,308	$ 4,021,929	$ 4,046,440
Total Fund Balance	$ 5,617,086	$ 5,949,007	$ 5,841,713	$ 6,297,862	$ 6,154,639	$ 6,281,800	$ 6,524,694	$ 6,366,351	$ 6,204,681	$ 6,206,013

Note: GASB Statement Number 54 redefined how the components of fund balance are reported. Under GASB Statement 54, the total amount reported as fund balance remains unchanged; the components, or categories, of fund balance have been redefined to further reflect the purpose for which fund balance can be spent. The information presented on this chart is derived from data reported in accordance with the prior reporting model and data reported following GASB Statement Number 54, which took effect for statements for periods beginning after June 15, 2010. Upon redefinition of Committed Fund Balance, items reported as Committed in fiscal 2011 were redefined as Assigned in fiscal year 2012.

CITY OF CADILLAC, MICHIGAN
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Revenues										
Taxes and Special Assessments	$ 3,752,186	$ 3,851,994	$ 4,353,294	$ 4,600,263	$ 4,785,912	$ 4,914,529	$ 4,856,424	$ 4,756,554	$ 4,616,673	$ 4,496,524
Licenses and Permits	1,390	1,160	1,345	1,730	1,210	2,050	1,275	765	109,775	122,102
Federal Grants	132,878	551,158	286,568	618,992	1,161,824	360,784	268,668	111,133	72,656	42,314
State Grants	2,271,457	1,975,966	2,062,398	2,423,778	1,937,266	2,114,947	1,745,491	1,833,017	2,003,498	1,883,928
Contributions from Local Units	210,905	290,625	223,321	219,612	205,298	208,397	212,273	206,991	205,615	227,103
Charges for Services	919,017	921,931	1,086,646	1,195,636	1,142,942	1,123,134	1,068,709	1,013,530	979,459	943,558
Fines and Forfeits	36,247	35,306	28,110	28,546	29,083	39,802	41,874	37,966	20,001	14,887
Interest and Rents	208,833	249,077	282,366	337,882	320,498	225,652	196,738	173,363	128,240	108,040
Gain (Loss) on Investments	124,939	28,978	56,275	173,057	(115,439)	(323,017)	65,613	37,501	(17,101)	(45,257)
Other Revenue	577,932	350,624	492,252	507,353	476,811	699,996	366,995	351,383	349,441	90,447
Total Revenues	$ 8,235,784	$ 8,256,819	$ 8,872,575	$10,106,849	$ 9,945,405	$ 9,366,274	$ 8,824,060	$ 8,522,203	$ 8,468,257	$ 7,883,646
Expenditures										
General Government	$ 1,892,716	$ 1,674,851	$ 1,691,254	$ 1,929,941	$ 1,756,290	$ 1,817,527	$ 1,859,669	$ 1,640,771	$ 1,672,482	$ 1,734,475
Public Safety	2,824,591	3,132,114	3,612,327	3,328,541	3,439,788	3,309,811	3,433,573	3,709,362	3,196,361	3,256,156
Public Works	2,115,134	2,621,945	2,337,285	2,733,378	3,483,417	2,168,283	2,105,374	2,049,646	2,175,179	1,903,925
Redevelopment and Housing	57,426	119,110	51,964	0	0	0	0	0	0	0
Community & Economic Development	257,993	73,528	57,593	384,223	270,559	225,467	219,194	234,664	226,141	184,069
Capital Outlay	271,730	122,759	127,120	29,536	106,876	360,950	3,761	3,815	4,114	138,359
Culture and Recreation	354,368	418,927	268,500	469,798	267,288	572,740	278,232	389,069	343,517	340,874
Debt Service										
Principal	313,679	322,404	395,443	325,082	310,971	324,082	287,832	272,729	218,832	188,832
Interest	102,365	101,871	116,395	98,785	90,532	74,404	62,104	51,326	43,904	32,631
Other Charges	6,040	26,002	5,240	5,650	4,770	4,809	4,200	4,200	3,300	2,235
Intergovernmental	309,852	306,387	316,748	372,116	358,137	381,040	327,227	324,964	351,006	100,758
Total Expenditures	$ 8,505,894	$ 8,919,898	$ 8,979,869	$ 9,677,050	$10,088,628	$ 9,239,113	$ 8,581,166	$ 8,680,546	$ 8,234,836	$ 7,882,314

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Other Financing Sources (Uses)										
Transfers In	$ 765,974	$ 716,087	$ 817,632	$ 1,045,678	$ 947,915	$ 1,090,500	$ 906,181	$ 839,922	$ 819,768	$ 649,500
Transfers Out	(765,974)	(716,087)	(817,632)	(1,045,678)	(947,915)	(1,090,500)	(906,181)	(839,922)	(819,768)	(649,500)
Bond Proceeds	0	995,000	0	0	0	0	0	0	0	0
Loan Proceeds	307,000	0	0	26,350	0	0	0	0	0	0
Total Other Financing Sources (Uses)	$ 307,000	$ 995,000	$ 0	$ 26,350	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Net Change in Fund Balances	$ 36,890	$ 331,921	$ (107,294)	$ 456,149	$ (143,223)	$ 127,161	$ 242,894	$ (158,343)	$ 233,421	$ 1,332
Debt Service as a percentage of non-capital expenditures	5.54%	5.71%	6.45%	5.23%	4.66%	4.53%	4.33%	3.92%	3.40%	2.96%

CITY OF CADILLAC, MICHIGAN
TAXABLE VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS

Fiscal Year Ended June 30,	Real Property Valuation	Personal Property Valuation	Total Taxable Valuation	Estimated Actual Value	Ratio of Total Assessed to Total Estimated Actual Value	Total Direct Tax Rate
2004	$ 168,351,258	$ 43,240,100	$ 211,591,358	$ 508,916,600	41.58%	15.5473
2005	178,282,339	41,399,800	219,682,139	544,632,400	40.34%	15.7473
2006	184,439,086	44,135,005	228,574,091	572,365,010	39.94%	15.7473
2007	194,615,475	40,780,000	235,395,475	595,311,200	39.54%	16.6473
2008	206,863,302	40,257,800	247,121,102	609,799,600	40.52%	16.7473
2009	215,265,242	41,430,900	256,696,142	616,444,056	41.64%	16.5473
2010	220,244,714	41,262,800	261,507,514	608,556,400	42.97%	16.5473
2011	214,108,421	42,873,550	256,981,971	565,558,400	45.44%	16.5473
2012	202,455,519	50,840,200	253,295,719	537,969,400	47.08%	17.0473
2013	196,431,899	50,777,800	247,209,699	516,593,200	47.85%	17.0473

Source: *City of Cadillac Treasurer's Office*

Note: Property in the City is reassessed each year. Property is assessed at 50% of estimated actual value. Due to State legislation, however, annual increases in taxable value are limited to 5% or a state-determined rate of inflation, whichever is less. When homes are sold, taxable values are then "uncapped" and brought up to their assessed value. Tax rates are per $1,000 of taxable value. Valuations based on Ad Valorem Parcels.

CITY OF CADILLAC, MICHIGAN
PROPERTY TAX RATES
DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS

	Direct Tax Rates				*Overlapping Tax Rates* [a]							
	City of Cadillac				*Wexford County*							
Fiscal Year	**General** [b]	**Police & Fire Retirement**	**Lake Cadillac Treatment**	**Total City**	**Wexford County** [c]	**Cadillac-Wexford Transit Authority**	**Council on Aging**	**Wexford County Library**	**Cadillac Area Public Schools** [d]	**Wexford Missaukee Intermediate Schools**	**State Education Tax**	**Total Direct & Overlapping Rates**
2004	13.9473	1.6000	N/A	**15.5473**	8.1040	0.3910	0.9872	0.6838	21.3005	6.0003	5.0000	**58.0141**
2005	13.9473	1.8000	N/A	**15.7473**	8.0893	0.3960	0.9942	0.6825	21.4505	5.9853	6.0000	**59.3451**
2006	13.9473	1.8000	N/A	**15.7473**	8.0665	0.3948	0.9913	0.6805	21.4505	5.9614	6.0000	**59.2923**
2007	13.9473	2.7000	N/A	**16.6473**	8.0797	0.6000	0.9976	0.6785	20.5505	5.9419	6.0000	**59.4955**
2008	13.9473	2.8000	N/A	**16.7473**	8.0797	0.6000	0.9976	0.6785	20.9000	5.9419	6.0000	**59.9450**
2009	13.9473	2.6000	N/A	**16.5473**	8.2797	0.6000	0.9976	0.7500	20.9000	5.9419	6.0000	**60.0165**
2010	13.9473	2.6000	N/A	**16.5473**	8.2797	0.6000	1.0000	0.7500	20.9000	5.9419	6.0000	**60.0189**
2011	13.9473	2.6000	N/A	**16.5473**	8.2297	0.6000	1.0000	0.7500	20.9000	5.9419	6.0000	**59.9689**
2012	13.9473	2.6000	0.5000	**17.0473**	8.2297	0.6000	1.0000	0.7500	20.9000	5.9419	6.0000	**60.4689**
2013	13.9473	2.6000	0.5000	**17.0473**	7.7297	0.6000	1.0000	0.7500	20.9000	5.9419	6.0000	**59.9689**

Source: *City of Cadillac Treasurer's Office*

[a] Overlapping rates are those of local and county governments that apply to property owners within the City of Cadillac.

[b] City general operating tax rate is limited to 15.0 mills per the city charter.

[c] Includes Wexford County operating rate and if applicable Wexford County extra voted rate(s).

[d] Includes Cadillac Area Public Schools operating rate and school debt rate.

CITY OF CADILLAC, MICHIGAN
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

	2013			*2004*		
Taxpayer	**Taxable Value**	**Rank**	**Percentage of Total City Taxable Value [a]**	**Taxable Value**	**Rank**	**Percentage of Total City Taxable Value [b]**
Cadillac Renewable Energy [c]	$ 13,946,500	1	5.64%	$ 13,358,600	2	6.08%
Cadillac Casting [d]	10,559,900	2	4.27%	15,529,500	1	7.07%
Paulstra CRC Corporation	6,873,039	3	2.78%	2,887,900	10	1.31%
Consumers Energy	6,342,144	4	2.57%	5,343,854	5	2.43%
Avon Protection	6,318,375	5	2.56%			
AAR Cadillac Manufacturing	5,051,500	6	2.04%	4,191,000	8	1.91%
Avon Automotive	4,899,200	7	1.98%			
Rexair, Inc.	4,729,809	8	1.91%	6,697,800	4	3.05%
Piranha Hose Products Inc.	4,573,726	9	1.85%			
FIAMM Technologies, Inc.	3,887,200	10	1.57%	5,054,200	6	2.30%
925 Frisbie Street LLC[e]				3,838,396	9	1.75%
Avon Rubber & Plastics				9,262,500	3	4.22%
Michigan Rubber				4,892,545	7	2.23%
Totals	$ 67,181,393		27.17%	$ 71,056,295		32.35%

Source: *City of Cadillac Treasurer's Office*

[a] Based on total taxable value of $247,209,699.

[b] Based on total taxable value of $219,682,139.

[c] Formerly Beaver MI Associates LTD Partnership.

[d] Formerly CMI Cast Parts.

[e] Formerly Four Winns Boats, LLC.

CITY OF CADILLAC, MICHIGAN
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal year of Levy		Collections in Subsequent Years	Total Collections to Date [a]	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2004	$ 3,481,675	$ 3,364,230	96.63%	$ 117,445	$ 3,481,675	100.00%
2005	3,648,449	3,529,267	96.73%	119,182	3,648,449	100.00%
2006	3,803,126	3,691,936	97.08%	111,190	3,803,126	100.00%
2007	4,109,224	3,952,750	96.19%	156,474	4,109,224	100.00%
2008	4,329,051	4,163,604	96.18%	165,447	4,329,051	100.00%
2009	4,426,255	4,233,403	95.64%	192,852	4,426,255	100.00%
2010	4,500,222	4,267,823	94.84%	232,400	4,500,222	100.00%
2011	4,408,769	4,167,763	94.53%	241,006	4,408,769	100.00%
2012	4,487,314	4,273,383	95.23%	213,931	4,487,314	100.00%
2013	4,409,413	4,190,778	95.04%	218,635	4,409,413	100.00%

Source: *City of Cadillac Treasurer's Office*

[a] In 1977 the Wexford County Treasurer began pooling all delinquent taxes together and financing delinquencies through bond sales. The proceeds from the bond sale are paid to the City giving the effect of 100% tax collection in a given year. The responsibility for the collection of the delinquent tax is shifted to the county treasurer.

CITY OF CADILLAC, MICHIGAN
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(amounts expressed in thousands, except per capita amount)

	Governmental Activities			*Business-Type Activities*				
Fiscal Year	**General Obligation Bonds**	**Special Assessment Bonds**	**Other Debt [2]**	**Water & Sewer Revenue Bonds**	**Building Authority Revenue Bonds**	**Total Primary Government**	**Percentage of Personal Income [1]**	**Per Capita [1]**
2004	785	925	831	7,975	1,365	11,881	5.13%	1,188
2005	1,665	775	562	7,640	1,275	11,917	5.01%	1,192
2006	1,525	625	455	7,290	1,180	11,075	4.47%	1,108
2007	1,395	485	924	6,925	1,080	10,809	4.38%	1,081
2008	1,260	365	810	7,851	975	11,261	4.30%	1,126
2009	1,115	260	733	9,712	870	12,690	4.88%	1,269
2010	980	170	265	9,400	760	11,575	4.42%	1,158
2011	840	100	202	8,775	645	10,562	3.59%	1,020
2012	720	45	158	10,145	530	11,598	N/A	1,120
2013	595	25	114	9,633	405	10,772	N/A	1,040

Note: Details regarding the City's outstanding debt can be found in the Notes to the financial statements.

[1] See the Schedule of Demographic and Economic Statistics in this section for personal income and population data.

[2] Other Debt includes City obligations to the State of Michigan for one community development loan and one internal loan.

CITY OF CADILLAC, MICHIGAN
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
(amounts expressed in thousands, except per capita amount)

Fiscal Year	General Obligation Bonds	Less: Amount Available in Debt Service Funds	Total	Percentage of Estimated Actual Taxable Value[1] of Property	Per Capita[2]
2004	785	10	775	0.366%	77.50
2005	1,665	9	1,656	0.754%	165.60
2006	1,525	6	1,519	0.665%	151.90
2007	1,395	5	1,390	0.590%	139.00
2008	1,260	4	1,256	0.508%	125.60
2009	1,115	4	1,111	0.433%	111.10
2010	980	3	977	0.374%	97.70
2011	840	3	837	0.326%	80.83
2012	720	2	718	0.283%	69.34
2013	595	2	593	0.240%	57.27

Note: Details regarding the City's outstanding debt can be found in the Notes to the financial statements.

[1] See the Schedule of Taxable Value and Estimated Actual Value of Taxable Property in this section for property value data.

[2] See the Schedule of Demographic and Economic Statistics in this section for personal income and population data.

CITY OF CADILLAC, MICHIGAN
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF JUNE 30, 2013
(dollars in thousands)

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable[1]	Estimated Share of Overlapping Debt
Debt repaid with property taxes:			
Wexford County	$ 4,645	26.65%	$ 1,238
Cadillac Area Public Schools	17,670	35.66%	6,301
Subtotal Overlapping Debt			$ 7,539
City of Cadillac Direct Debt			734
Total Direct and Overlapping Debt			$ 8,273

Sources: *Taxable value data used to estimate applicable percentages provided by the Wexford County Equalization Department. Debt outstanding data provided by each governmental unit.*

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Cadillac. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

[1] The percentage of overlapping debt applicable is estimated using taxable property values. Applicable percentages were estimated by determining the portion of each government's taxable value that is within the City of Cadillac's boundaries and then dividing it by the unit's total taxable value. Total taxable values of each unit are:

City of Cadillac Taxable Value:	***$247,209,699***
Wexford County Taxable Value:	***$927,644,521***
CAPS Taxable Value:	***$693,233,921***

CITY OF CADILLAC, MICHIGAN
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(amounts expressed in thousands)

	Fiscal Year									
	2004	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
Debt Limit	$ 22,085	$ 22,862	$ 23,652	$ 27,161	$ 24,712	$ 25,670	$ 26,151	$ 25,698	$ 25,330	$ 24,721
Total net debt applicable to limit	775	1,656	1,519	1,390	1,253	1,111	977	837	718	593
Legal debt margin	$ 21,310	$ 21,206	$ 22,133	$ 25,771	$ 23,459	$ 24,559	$ 25,174	$ 24,861	$ 24,612	$ 24,128
Total net debt applicable to the limit as a percentage of debt limit	3.51%	7.24%	6.42%	5.12%	5.07%	4.33%	3.74%	3.26%	2.83%	2.40%

Legal Debt Margin Calculation for Fiscal Year 2013

Taxable Value			$ 247,210
Statutory Debt Limit (10%) of total taxable value)			$ 24,721
Debt Applicable to Limit:			
Gross Bonded Debt and Other Long-Term Debt		10,772	
Less:			
Assets Available for Debt Service	2		
Bond Debt not Subject to Limit:			
Special Assessment Bonds	25		
Revenue Bonds	10,038		
Other Debt	114	10,179	
Total Amount of Debt Applicable to Debt Limit			593
Legal Debt Margin			$ 24,128

Note: Under State finance law, the City of Cadillac's outstanding general obligation debt should not exceed 10 percent of total taxable property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

CITY OF CADILLAC, MICHIGAN
PLEDGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)

	Water & Sewer Revenue Bonds						*Special Assessment Bonds*			
Fiscal Year	**Water & Sewer Revenue**	**Less: Operating Expenses**	**Net Available Revenue**	***Debt Service*** **Principal**	***Debt Service*** **Interest**	**Coverage**	**Special Assessment Collections**	***Debt Service*** **Principal**	***Debt Service*** **Interest**	**Coverage**
2004	3,321	2,193	1,128	330	399	1.55	293	196	56	1.16
2005	3,480	2,284	1,196	335	383	1.67	259	195	52	1.05
2006	3,777	2,460	1,317	350	366	1.84	206	161	38	1.04
2007	3,886	2,514	1,372	365	348	1.92	130	151	31	0.71
2008	3,869	2,662	1,207	385	330	1.69	150	131	25	0.96
2009	3,803	2,714	1,089	410	350	1.43	147	116	17	1.11
2010	3,945	2,627	1,318	595	350	1.39	121	90	12	1.19
2011	3,887	2,570	1,317	625	330	1.38	88	70	8	1.13
2012	4,218	2,546	1,672	655	308	1.74	60	55	7	0.97
2013	4,084	2,807	1,277	781	329	1.15	39	20	2	1.77

Note: Details regarding the City's outstanding debt can be found in the Notes to the financial statements. Water and Sewer revenues includes investment earnings. Operating expenses do not include interest, depreciation, or amortization expenses. Because many of the Special Assessment Bonds pay off in advance, the Coverage Ratio may fall below one.

CITY OF CADILLAC, MICHIGAN
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN CALENDAR YEARS

Fiscal Year	Population[1]	Personal Income (amounts expressed in thousands)	Per Capita Personal Income[2]	School Enrollment[3]	Local Unemployment Percentage Rate[4]	State Unemployment Percentage Rate[4]	Civilian Labor Force[4]
2004	10,000	231,600	23,160	3,674	8.2	7.0	21,553
2005	10,000	237,690	23,769	3,614	7.3	6.7	21,707
2006	10,000	247,540	24,754	3,479	7.9	7.1	22,088
2007	10,000	246,900	24,690	3,460	8.1	7.7	21,648
2008	10,000	262,170	26,217	3,381	11.2	8.9	21,563
2009	10,000	259,940	25,994	3,376	17.3	15.3	20,138
2010	10,000	261,920	26,192	3,334	15.3	13.0	19,161
2011	10,355	294,455	28,436	3,267	12.0	11.1	18,540
2012	10,355	N/A	N/A	3,262	9.8	9.3	18,960
2013	10,355	N/A	N/A	3,378	11.7	9.0	19,399

Data Sources:

[1] *Bureau of the Census*

[2] *Bureau of Economic Analysis*

[3] *School Districts*

[4] *Michigan Department of Labor & Economic Growth (Local unemployment and civilian labor force based on Wexford-Missaukee Labor Market Area; Personal and Per Capita income based on Cadillac Micropolitan Statistical Area)*

Note: Personal income information is a total for the year. Unemployment rate is a seasonally adjusted yearly average, when available. School enrollment is based on the school census at the start of the school year and includes public and private schools.

CITY OF CADILLAC, MICHIGAN
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

	2013			*2004*		
Employer	**Employees**	**Rank**	**Percentage of Total City Employment**	**Employees**	**Rank**	**Percentage of Total City Employment**
Manufacturer-Equipment	576	1	3.36%	394	8	2.01%
Healthcare	472	2	2.76%	560	4	2.86%
Manufacturer-Recreation	420	3	2.45%	750	2	3.83%
Manufacturer-Iron Casting	394	4	2.30%			
Supplier-Automotive	372	5	2.17%			
Education	286	6	1.67%	450	6	2.30%
Manufacturer-Protection Products	236	7	1.38%			
Manufacturer-Molded Products	211	8	1.23%	700	3	3.57%
Manufacturer-Home Cleaning Systen	188	9	1.10%	450	7	2.30%
Manufacturer-Automotive	140	10	0.82%	240	9	1.23%
Manufacturer-Molded Products				802	1	4.09%
Manufacturer-Automotive				540	5	2.76%
Senior Housing and Rehabilitation				220	10	1.12%
	3,295		19.24%	5,106		26.07%

Source: *Michigan Department of Technology, Management & Budget; Cadillac Area Chamber of Commerce*

Note: Percentage of Total City Employment is based on total employment in the Wexford-Missaukee labor market area.

CITY OF CADILLAC, MICHIGAN
FULL-TIME EQUIVALENT CITY EMPLOYEES BY FUNCTION
LAST TEN FISCAL YEARS

	Full-Time Equivalent Employees as of June 30,									
Function	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
General Government										
City Manager	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Administrative Services	0.90	0.90	0.90	0.90	0.90	0.80	0.98	1.22	1.22	1.22
Financial Services	1.94	1.94	1.94	1.94	1.94	2.25	2.25	2.25	2.25	2.25
Clerk/Treasurer	4.00	4.00	4.00	4.00	4.00	4.00	4.00	3.88	3.88	3.88
City Hall	1.90	1.30	1.30	1.30	1.30	1.10	1.28	1.28	1.30	1.00
City Engineer	2.41	2.41	2.41	2.41	2.41	2.41	2.51	1.79	1.79	1.79
Public Safety										
Police	17.15	18.41	18.41	18.41	17.41	17.06	16.41	16.91	16.91	17.36
Fire	11.50	11.50	11.50	11.50	11.50	11.85	11.85	11.85	11.85	11.50
Code Enforcement							0.40	0.50	0.50	0.50
Building Inspector	1.38	1.38	1.38	1.38	1.38	1.38	0.88	0.00	0.00	0.00
Planning/Zoning	1.21	1.21	1.21	1.21	1.21	1.21	1.21	1.21	1.21	1.21
Other										
Public Works	14.22	14.22	14.22	14.22	14.22	14.03	13.03	13.03	13.03	13.03
Data Processing	1.26	1.06	1.06	0.06	0.06	0.00	0.30	0.30	0.30	0.30
Auto Parking	0.35	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09
Water/Sewer	21.20	21.00	21.00	21.00	20.00	20.00	19.00	19.87	19.87	19.87
Community Development	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40
Cemetery	0.68	0.68	0.68	0.68	0.68	0.92	0.92	0.92	0.90	0.90
Total FTE	82.00	82.00	82.00	81.00	79.00	79.00	77.00	77.00	77.00	76.00

Source: *City of Cadillac Financial Services Department*

CITY OF CADILLAC, MICHIGAN
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS

	Fiscal Year									
	2004	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
Function										
Police										
Traffic Citations	1,530	1,468	1,257	1,015	1,479	1,177	815	640	688	N/A[1]
Fire										
Number of Fire Inspections	57	129	370	376	260	262	301	50	50	N/A[1]
Number of Fires Reported	54	64	51	55	41	42	38	51	38	N/A[1]
Number of EMT Runs	1,414	1,322	1,119	1,171	1,242	1,295	1,353	1,358	1,341	N/A[1]
Building Inspection										
Number of Permits Issued	525	466	403	316	274	250	108 [2]	0 [2]	0 [2]	N/A[1]
Water										
Total Customers	3,487	3,520	3,524	3,517	3,544	3,496	3,474	3,497	3,551	3,553
Average Daily Consumption (thousands of gallons)	2,155	2,252	2,310	2,564	2,302	2,261	2,150	2,102	1,896	2,040
Wastewater										
Total Customers	3,544	3,569	3,573	3,564	3,592	3,541	3,527	3,542	3,582	3,581
Average Daily Treatment (thousands of gallons)	2,103	2,173	2,098	2,467	2,215	2,100	1,860	2,118	1,561	2,625

[1] Public Safety statistics are kept on a calendar year basis and are therefore not yet available for 2012.

[2] Building Inspection Services were legally removed from the City and transferred to Wexford County during calendar year 2010.

Note: Indicators are not available for the general government function.

Source: *Various government departments*

CITY OF CADILLAC, MICHIGAN
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS

	Fiscal Year									
	2004	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
Function										
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Mobile Units	9	9	9	9	9	9	10	11	11	11
Fire										
Stations	1	1	1	1	1	1	1	1	1	1
Mobile Units	6	6	6	6	6	6	7	7	7	7
Culture and Recreation										
Parks Acreage	117	117	117	117	117	117	117	117	117	117
Parks	4	4	4	4	4	4	4	4	4	4
Streets										
Streets (Miles)	68	68	68	68	68	68	68	68	68	68
Street Lights	574	574	574	574	587	578	578	578	578	591
Water										
Fire Hydrants	455	454	454	458	477	482	482	482	483	483
Miles of Water Mains	63	63	64	64	74	74	74	74	75	75
Water Mains Replaced (Feet)	3,450	3,185	200[1]	2,360	620	1,900	1,070	1,500	2,110	1,000
Wastewater										
Miles of Sewer Mains	59	59	59	59	62	62	62	62	62	62
Feet of Sanitary Sewers										
Inspected with TV Cameras	2,949	3,380	1,900	1,350	2,550	810	690	600	1,084	1,000
Cleaned with Vacon									9,382	8,942

(1) Water mains replaced were low in 2006, but the main projects through the year, including North Boulevard, Paluster Street and Kenwood Street were all projects where a total of one mile of new water mains were added.

Note: Capital asset statistics are not available for the general government function.

Source: *Various City government departments*

CITY OF CADILLAC, MICHIGAN
MUNICIPAL EMPLOYEES RETIREMENT SYSTEM
COMPARATIVE SCHEDULE
LAST TEN FISCAL YEARS

FISCAL YEARS	ACTUARIAL ACCRUED LIABILITY	ASSETS ALLOCATED TO FUNDING	PERCENT FUNDED	UNFUNDED ACTUARIAL ACCRUED LIABILITY
2004	9,170,012	9,990,746	109.2	(820,734)
2005	9,727,339	10,274,211	105.6	(546,872)
2006	10,161,879	10,812,671	106.4	(650,792)

EMPLOYER CONTRIBUTIONS PERCENT OF PAYROLL		VALUATION PAYROLL	ACTIVE MEMBERS	RETIRANTS AND BENEFICIARIES	ACTIVE MEMBERS AVERAGE ANNUAL PAY	AGE	SERVICE
7.83		883,119	24	46	36,051	46.8	12.9
7.56	(2)	872,706	27				
8.34	(3)	129,730	4				
8.61	(4)	274,145	9				
7.17	(5)	96,440	1				
7.81	(6)	195,344	3				
7.93		856,613	23	46	37,997	48.1	13.9
7.63	(2)	872,436	25				
8.36	(3)	140,049	4				
8.63	(4)	293,606	9				
7.17	(5)	103,690	1				
7.80	(6)	203,413	3				
7.93		1,015,806	26	47	38,799	48.0	13.6
7.63	(2)	775,555	25				
8.36	(3)	144,512	4				
8.63	(4)	307,119	9				
7.17	(5)	108,458	1				
7.80	(6)	209,300	3				

CITY OF CADILLAC, MICHIGAN
MUNICIPAL EMPLOYEES RETIREMENT SYSTEM
COMPARATIVE SCHEDULE
LAST TEN FISCAL YEARS

FISCAL YEARS	ACTUARIAL ACCRUED LIABILITY	ASSETS ALLOCATED TO FUNDING	PERCENT FUNDED	UNFUNDED ACTUARIAL ACCRUED LIABILITY
2007	10,847,928	11,468,618	105.7	(620,690)
2008	11,538,051	11,561,995	100.2	(23,944)
2009	11,656,752	11,520,309	98.8	136,443
2010	11,896,112	11,570,167	97.3	325,945
2011	12,411,116	11,622,971	93.6	788,145
2012	12,815,528	11,554,072	90.2	1,261,456
2013	N/A	N/A	N/A	N/A

EMPLOYER CONTRIBUTIONS PERCENT OF PAYROLL		VALUATION PAYROLL	ACTIVE MEMBERS	RETIRANTS AND BENEFICIARIES	ACTIVE MEMBERS AVERAGE ANNUAL PAY	AGE	SERVICE
8.66		902,230	24	51	38,786	47.7	13.3
7.30	(2)	748,549	22				
8.31	(3)	138,907	4				
8.57	(4)	277,678	8				
7.17	(5)	111,015	1				
7.48	(6)	265,160	4				
8.65		1,034,034	26	55	39,254	47.5	12.7
7.96	(2)	807,111	23				
7.67	(3)	96,909	3				
8.20	(4)	295,894	9				
8.76	(5)	113,870	1				
8.45	(6)	203,683	3				
8.64		1,122,756	26	57	43,539	48.0	12.5
8.07	(2)	822,440	20				
7.38	(3)	150,043	4				
7.96	(4)	333,134	9				
10.31	(5)	93,462	1				
8.71	(6)	221,142	3				
8.46		1,006,384	24	63	41,575	47.8	12.5
8.14	(2)	831,440	21				
7.43	(3)	154,124	4				
7.96	(4)	271,107	7				
10.4	(5)	90,000	1				
8.89	(6)	141,434	2				
8.43		1,079,159	25	63	41,837	46.2	12.7
11.06	(2)	865,665	22				
11.22	(3)	154,124	4				
11.73	(4)	271,107	7				
0	(5)	90,000	1				
26.58	(6)	141,434	1				
9.17		953,736	22	60	41,958	47.1	12.1
12.73	(2)	844,810	22				
10.40	(3)	184,721	5				
13.56	(4)	228,754	7				
0.00	(5)	100,800	1				
22.55	(6)	146,345	2				
N/A		N/A		N/A	N/A	N/A	N/A

CITY OF CADILLAC, MICHIGAN
MUNICIPAL EMPLOYEES RETIREMENT SYSTEM
COMPARATIVE SCHEDULE
LAST TEN FISCAL YEARS

FISCAL YEARS	ACTUARIAL ACCRUED LIABILITY	ASSETS ALLOCATED TO FUNDING	PERCENT FUNDED	UNFUNDED ACTUARIAL ACCRUED LIABILITY

NOTES:

(1) The retirement board has implemented a program of contribution credits which give recognition to accelerated funding levels. Recent economic trends have produced a combination of high rates of investment return and moderating salary increments, which in turn have pushed funding levels significantly ahead of schedule. The retirement board believes that overly rapid funding rates are inconsistent with the basic financial objective of level percent of payroll contributions. The accelerated funding credit allows contributions to temporarily be lower than the regular contribution. The accelerated contribution would be a percentage of payroll, but because of the accelerated funding credit, the employer contribution rate was actually 0%.

Source:

Prior to 2011, data from Gabriel, Roeder, Smith & Company, Actuaries.

For 2012, data from actuaries employed by MERS.

EMPLOYER CONTRIBUTIONS PERCENT OF PAYROLL	VALUATION PAYROLL	ACTIVE MEMBERS	RETIRANTS AND BENEFICIARIES	ACTIVE MEMBERS AVERAGE		
				ANNUAL PAY	AGE	SERVICE

(2) Local 14317 includes additional negotiated benefit for the union.
(3) Separate benefits for Housing Commission.
(4) Separate benefits for Library.
(5) Separate benefits for City Manager.
(6) Separate benefits for Department Heads.

CITY OF CADILLAC, MICHIGAN
POLICEMEN AND FIREMEN RETIREMENT SYSTEM (1)
COMPARATIVE SCHEDULE
LAST TEN FISCAL YEARS

FISCAL YEARS	(2) ACTUARIAL ACCRUED LIABILITY	ASSETS ALLOCATED TO FUNDING	PERCENT FUNDED	UNFUNDED ACTUARIAL ACCRUED LIABILITY
2004	7,982,006	5,848,560	73.3	2,133,446
2005	8,519,041	5,865,340	68.8	2,653,701
2006	9,626,707	6,047,771	62.8	3,578,936
2007	9,992,478	6,604,109	66.1	3,388,369
2008	9,936,669	7,080,393	71.3	2,856,276
2009	9,985,089	6,549,608	65.6	3,435,481
2010	10,326,784	7,188,395	69.6	3,138,389
2011	10,852,937	7,989,372	73.6	2,863,565
2012	11,246,821	8,200,264	72.9	3,046,557
2013	N/A	N/A	N/A	N/A

NOTES:

(1) Program began in fiscal year 1978. A vote to add needed millage in addition to the charter maximum was approved November 10, 1977. Act 345 limits eligibility only to police officers and firefighters. The fund is managed by a local board of directors.

(2) Prior to 2009, data from Gabriel, Roeder, Smith and Co., Actuaries.
From 2009 forward, data from Rodwan Consulting Company, Actuarial Consultants.

(3) Police 28.26%, Fire 26.58% (Each group contributes 3% of salary to cover benefit enhancements.)

(4) Police 30.83%, Fire 31.51% (Each group contributes 3% of salary to cover benefit enhancements.)

(5) Police 38.39%, Fire 38.40% (Each group contributes 3% of salary to cover benefit enhancements.)

(6) Police 39.03%, Fire 38.15% (Each group contributes 3% of salary to cover benefit enhancements.)

EMPLOYER CONTRIBUTIONS PERCENT OF PAYROLL		VALUATION PAYROLL	ACTIVE MEMBERS	RETIRANTS AND BENEFICIARIES	AVERAGE ANNUAL PAY	AGE	SERVICE
27.61	(3)	1,391,450	27	27	51,535	41.2	12.6
31.10	(4)	1,446,234	27	30	53,564	41.6	13.1
38.39	(5)	1,437,073	27	28	53,225	42.6	14.1
38.68	(6)	1,482,941	27	28	54,924	42.1	13.7
32.71	(7)	1,389,958	25	32	55,598	40.0	11.7
41.11	(8)	1,399,695	24	32	58,321	41.0	12.8
35.63	(9)	1,585,519	27	32	58,723	39.7	12.2
33.93	(10)	1,544,766	26	33	59,414	39.3	12.4
31.71	(11)	1,600,665	26	31	61,564	40.5	13.3
N/A		N/A	N/A	N/A	N/A	N/A	N/A

(7) Police 34.41%, Fire 30.20% (Each group contributes 3% of salary to cover benefit enhancements.)

(8) Police 42.06%, Fire 39.58% (Each group contributes 3% of salary to cover benefit enhancements.)

(9) Police 37.10%, Fire 33.41% (Each group contributes 3% of salary to cover benefit enhancements.)

(10) Police 38.18%, Fire 28.03% (Each group contributes 3% of salary to cover benefit enhancements. Fire members hired after 7/6/2010 do not contribute.)

(11) Police 38.00%, Fire 29.98% (Each group contributes 3% of salary to cover benefit enhancements. Fire members hired after 7/6/2010 do not contribute.)

CITY OF CADILLAC, MICHIGAN
LABOR AGREEMENTS
JUNE 30, 2013

	DATE EFFECTIVE JULY 1,	EXPIRATION DATE JUNE 30,
POLICE		
Police Officers Association of Michigan (POAM)		
Local - Cadillac Police Officers Association (CPOA)	2011	2014
Command Officers Association of Michigan (COAM)		
Local - Cadillac Command Officers Association (CCOA)		
Captain Agreement	2010	2014
Lieutenant and Sergeants Agreement	2011	2014
FIRE		
International Association of Fire Fighters		
Local 704	2012	2015
STREET DIVISION - DPW AND PUBLIC UTILITIES DEPARTMENT		
United Steelworkers of America		
Local Union No. 14317	2010	2013

Source: *City of Cadillac Human Resources Department*

CITY OF CADILLAC, MICHIGAN
TAX INFORMATION
JUNE 30, 2013

TAXES DUE AND PAYABLE: City, School, and County taxes are due and payable July 1, and County and School taxes are due and payable December 1, at the office of the City Treasurer.

PENALTIES FOR DELINQUENCY: Beginning August 15, a 4% penalty is added to unpaid City and School taxes. Beginning September 1, an additional 1% per month is added through February. Beginning February 15, a 3% penalty is added to unpaid County and School taxes. Beginning March 1, the Wexford County Treasurer assumes collection of real and personal property taxes. All delinquent industrial and commercial facilities taxes remain with the City Treasurer for collection.

LIEN ON PROPERTY: Unpaid real property taxes, together with all charges thereon, become a continuing lien on the property assessed. The General Tax Law provides for disposition at public sale of real estate delinquent for taxes as follows:

Date of Sale May,	Delinquent Tax Properties to be Sold Year
2004	2002
2005	2003
2006	2004
2007	2005
2008	2006
2009	2007
2010	2008
2011	2009
2012	2010
2013	2011

CITY OF CADILLAC, MICHIGAN

NUMBER OF WATER SUPPLY AND WASTEWATER TREATMENT CUSTOMERS
LAST TEN FISCAL YEARS

FISCAL YEAR	WATER SUPPLY CUSTOMERS NUMBER	WATER SUPPLY CUSTOMERS PERCENTAGE OF CHANGE	WASTEWATER TREATMENT CUSTOMERS NUMBER	WASTEWATER TREATMENT CUSTOMERS PERCENTAGE OF CHANGE
2004	3,487	0.90	3,544	0.51
2005	3,520	0.95	3,569	0.71
2006	3,524	0.11	3,573	0.11
2007	3,517	(0.20)	3,564	(0.25)
2008	3,544	0.77	3,592	0.79
2009	3,496	(1.35)	3,541	(1.42)
2010	3,474	(0.63)	3,527	(0.40)
2011	3,497	0.66	3,542	0.43
2012	3,551	1.54	3,582	1.13
2013	3,551	1.54	3,582	1.13

AVERAGE NUMBER OF WATER SUPPLY AND WASTEWATER TREATMENT CUSTOMERS
BY METER CLASSIFICATION
FISCAL YEAR ENDED JUNE 30, 2013

METER CLASSIFICATION	AVERAGE CUSTOMERS WATER SUPPLY	AVERAGE CUSTOMERS WASTEWATER TREATMENT
Unmetered	2	167
5/8"	3,206	3,134
3/4"	7	7
1"	137	112
1 1/2"	89	73
2"	82	65
3"	9	9
4"	13	11
6"	5	3
8"	1	1
TOTAL	3,551	3,582

Data furnished in compliance with Securities and Exchange Commission rule 15c2-12 which requires the City to annually provide updated information filed for revenue bond issues. ***Source:*** *Cadillac Utilities Department*

CITY OF CADILLAC, MICHIGAN

MONTHLY READY-TO-SERVE CHARGE FOR FIRE PROTECTION
THROUGH FISCAL YEAR JUNE 30, 2013

LINE SIZE	MONTHLY READY-TO-SERVE CHARGE
3/4"	$ 2.16
1"	3.71
1 1/2"	7.36
2"	11.87
3"	25.79
4"	44.34
6"	92.55
8"	133.34
10"	214.77
12"	318.33

MONTHLY WATER SUPPLY READY-TO-SERVE CHARGE BY METER CLASSIFICATION
FISCAL YEARS ENDED JUNE 30, 2004 THOUGH 2013

YEAR ENDING JUNE 30,	METER CLASSIFICATION								
	5/8"	3/4"	1"	1 1/2"	2"	3"	4"	6"	8"
2004	4.40	6.60	10.95	21.90	35.00	76.65	131.40	273.65	394.15
2005	4.60	6.85	11.40	22.80	36.40	79.70	136.65	284.60	409.90
2006	4.80	7.10	11.85	23.70	37.85	82.90	142.10	296.00	426.30
2007	4.95	7.30	12.20	24.40	39.00	85.40	146.35	304.90	439.10
2008	5.15	7.60	12.70	25.40	40.55	88.80	152.20	317.10	456.65
2009	5.30	7.80	13.00	26.05	41.55	91.00	156.00	325.05	468.05
2010	5.54	8.15	13.59	27.22	43.42	95.10	163.02	339.68	489.11
2011	5.79	8.52	14.20	28.45	45.37	99.37	170.36	354.96	511.12
2012	6.05	8.90	14.84	29.73	47.42	103.85	178.02	370.94	534.12
2013	6.05	8.90	14.84	29.73	47.42	103.85	178.02	370.94	534.12

CITY OF CADILLAC, MICHIGAN

MONTHLY READY-TO-SERVE CHARGE FOR WASTEWATER TREATMENT
FISCAL YEARS ENDED JUNE 30, 2004 THOUGH 2013

YEAR ENDING JUNE 30,	METER CLASSIFICATION								
	5/8"	3/4"	1"	1 1/2"	2"	3"	4"	6"	8"
2004	7.20	10.80	18.05	36.05	57.70	126.25	216.35	450.35	649.10
2005	7.50	11.25	18.75	37.50	60.00	131.30	225.00	468.80	675.05
2006	7.80	11.70	19.50	39.00	62.40	136.55	234.00	487.55	702.05
2007	8.05	12.05	20.10	40.15	64.30	140.65	241.00	502.15	723.10
2008	8.35	12.55	20.90	41.75	66.85	143.94	246.64	513.90	740.02
2009	8.55	12.85	21.40	42.80	68.50	149.95	256.90	535.30	770.80
2010	8.93	13.43	22.36	44.73	71.58	156.70	268.46	559.39	805.49
2011	9.34	14.03	23.37	46.74	74.80	163.75	280.54	584.56	841.73
2012	9.76	14.66	24.42	48.84	78.17	171.12	293.17	610.87	879.61
2013	9.76	14.66	24.42	48.84	78.17	171.12	293.17	610.87	879.61

Data furnished in compliance with Securities and Exchange Commission rule 15c2-12 which requires the City to annually provide updated information filed for revenue bond issues. ***Source:*** *Cadillac Utilities Department*

CITY OF CADILLAC, MICHIGAN

FIFTEEN LARGEST WATER AND SEWER USERS
JANUARY 1, 2012 THROUGH DECEMBER 31, 2012

		CUBIC FEET		GALLONS		DOLLARS
		WATER	SEWER	WATER	SEWER	WATER AND SEWER
1)	Cadillac Castings	26,331,500	12,098,000	196,959,620	90,493,040	$674,572
2)	Avon Rubber & Plastics	13,693,900	12,743,800	102,430,372	95,323,624	409,332
3)	AAR Cadillac Manufacturing	13,428,600	7,177,400	100,445,928	53,686,952	283,685
4)	Borg-Warner	1,533,900	1,533,900	11,473,572	11,473,572	52,691
5)	Pheasant Ridge	1,439,500	1,439,500	10,767,460	10,767,460	36,996
6)	Mercy Hospital	1,321,000	1,321,000	9,881,080	9,881,080	60,301
7)	Piranha Hose	1,270,600	1,270,600	9,504,088	9,504,088	42,230
8)	Michigan Rubber Products	1,110,800	1,110,800	8,308,784	8,308,784	39,095
9)	Country Acres	1,024,800	1,024,800	7,665,504	7,665,504	35,534
10)	Four Winns	453,600	453,600	3,392,928	3,392,928	22,511
11)	Leisure Park	361,900	361,900	2,707,012	2,707,012	12,752
12)	Paulstra CRC	330,500	330,500	2,472,140	2,472,140	16,457
13)	Fiamm Technologies	276,700	276,700	2,069,716	2,069,716	11,950
14)	Cadillac Renewable Energy	258,200	957,800	1,931,336	7,164,344	33,435
15)	Kolarevic Car Wash	246,000	246,000	1,840,080	1,840,080	9,585
TOTAL						$ 1,741,126

MONTHLY WATER SUPPLY COMMODITY CHARGE
FISCAL YEARS ENDED OR ENDING JUNE 30, 2004 THROUGH 2013

FISCAL YEAR ENDED OR ENDING JUNE 30,	0 TO 600 CF	600 TO 10,000 CF	10,000 TO 100,000 CF	100,000 TO 250,000 CF	OVER 250,000 CF
2004	0.93	0.80	0.71	0.61	0.52
2005	0.97	0.83	0.74	0.63	0.54
2006	1.01	0.86	0.77	0.66	0.57
2007	1.04	0.89	0.79	0.68	0.59
2008	1.08	0.93	0.82	0.71	0.62
2009	1.11	0.95	0.84	0.73	0.64
2010	1.16	0.99	0.88	0.76	0.67
2011	1.21	1.03	0.92	0.79	0.70
2012	1.26	1.08	0.96	0.83	0.73
2013	1.26	1.08	0.96	0.83	0.73

CITY OF CADILLAC, MICHIGAN

MONTHLY WASTEWATER TREATMENT COMMODITY CHARGE
LAST TEN FISCAL YEARS

FISCAL YEAR ENDED OR ENDING JUNE 30,	CHARGE PER 100 CF	PERCENT CHANGE
2004	1.67	3.1
2005	1.74	4.2
2006	1.81	4.0
2007	1.86	2.8
2008	1.93	3.8
2009	1.98	2.6
2010	2.07	4.5
2011	2.16	4.3
2012	2.16	0.0
2013	2.16	0.0

Data furnished in compliance with securities and exchange commission rule 15c2-12 which requires the City to annually provide updated information filed for revenue bond issues. ***Source:*** *Cadillac Utilities Department*

CITY OF CADILLAC, MICHIGAN

WATER SUPPLY AND WASTEWATER TREATMENT VOLUME AS PUMPED
LAST TEN FISCAL YEARS

	WATER SUPPLY VOLUME AS PUMPED			WASTEWATER TREATMENT VOLUME AS PUMPED			WASTEWATER TREATMENT AS A PERCENT OF WATER SUPPLY
FISCAL YEAR	CUBIC FEET	GALLONS	CHANGE IN PERCENT	CUBIC FEET	GALLONS	CHANGE IN PERCENT	
2004	105,160,428	786,600,000	(0.02)	102,606,952	767,750,000	0.01	97.60
2005	109,906,000	822,100,000	0.05	106,048,000	793,240,000	0.03	96.49
2006	112,727,000	843,200,000	2.60	102,366,000	765,700,000	(3.50)	90.80
2007	125,094,000	935,700,000	10.97	120,361,000	900,300,000	17.58	96.22
2008	112,331,550	840,240,000	(10.20)	108,066,911	808,340,500	(10.21)	96.20
2009	95,955,882	717,750,000	(14.58)	103,483,556	774,057,000	(4.24)	107.80
2010	99,835,900	746,770,000	4.04	87,712,300	656,088,000	(15.24)	87.86
2011	102,593,850	767,402,000	2.76	103,347,594	773,040,000	17.83	100.73
2012	92,542,200	692,215,656	(9.80)	76,188,700	569,891,476	(26.28)	82.34
2013	99,548,074	744,619,590	7.57	128,070,856	957,970,000	68.10	128.65

WATER SUPPLY AND WASTEWATER TREATMENT VOLUME BILLED BY METER CLASSIFICATION
FISCAL YEAR ENDED JUNE 30, 2013

	WATER SUPPLY VOLUME AS BILLED		WASTEWATER TREATMENT VOLUME AS BILLED	
METER CLASSIFICATION	CUBIC FEET	PERCENT OF TOTAL	CUBIC FEET	PERCENT OF TOTAL
Unmetered	0		0	0.00
5/8"	25,571,500	28.81	24,561,600	31.74
3/4"	201,200	0.23	201,200	0.26
1"	4,349,200	4.90	3,122,900	4.04
1 1/2"	4,633,800	5.22	3,332,400	4.31
2"	14,399,600	16.22	18,293,300	23.64
3"	2,037,300	2.30	2,185,800	2.82
4"	17,564,100	19.79	11,944,100	15.43
6"	18,708,800	21.08	12,451,100	16.09
8"	1,290,500	1.45	1,290,500	1.67
TOTAL	88,756,000	100.00	77,382,900	100.00

CITY OF CADILLAC, MICHIGAN
WATER SUPPLY AND WASTEWATER TREATMENT REVENUE
AS BILLED BY METER CLASSIFICATION
FISCAL YEAR ENDED JUNE 30, 2013

METER CLASSIFICATION	WATER SUPPLY REVENUE	WATER SUPPLY PERCENT OF TOTAL	WASTEWATER TREATMENT REVENUE	WASTEWATER TREATMENT PERCENT OF TOTAL
Unmetered	$ 533,007	41.77	$ 816,090	36.61
5/8"	2,924	0.23	2,476	0.11
3/4"	71,054	5.57	84,889	3.81
1"	80,924	6.34	114,439	5.13
1 1/2"	189,722	14.87	468,797	21.03
2"	32,640	2.56	66,799	3.00
3"	179,222	14.05	305,001	13.68
4"	168,014	13.17	303,386	13.61
6"	18,349	1.43	16,588	0.75
8"	86	0.01	50,426	2.27
TOTAL	$ 1,275,942	100.00	$ 2,228,891	100.00

Data furnished in compliance with Securities and Exchange Commission rule 15c2-12 which requires the City to annually provide updated information filed for revenue bond issues. ***Source:*** *Cadillac Utilities Department*

Cadillac City Council (seated, left to right): Councilmember Shari Spoelman, Councilmember Antoinette Schippers, Mayor William Barnett, Mayor Pro-Tem Art Stevens, Councilmember Douglas Mellema.

Cadillac Administrative Staff (standing, left to right): Director of Finance Owen Roberts, City Manager Marcus Peccia, City Clerk Chris Benson

CITY OF CADILLAC MICHIGAN

Comprehensive Annual Financial Report

For the Year Ended June 30, 2013