

CAPITAL IMPROVEMENT PROGRAM

For the Six (6) Fiscal Years Ending June 30, 2022 - 2027



CITY COUNCIL

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Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

TABLE OF CONTENTS

Description of 6-Year Capital Program	2
Program Summary	3
Source of Funds Summary	3
Projects by Fiscal Year	4-8
Departmental Detail	
Municipal Complex and Administration.	9-16
Police Department	17-25
Fire Department	26-28
Municipal Parks	29-40
Major Streets	41-46
Local Streets	47-65
Maple Hill Cemetery	66-71
Water and Wastewater	72-133
Department of Public Works	
Information Technology	
Community Development	155-161
Industrial Darks	162 164

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

What is the 6-Year Capital Improvement Program?

The information that follows represents the City of Cadillac's 6-Year Capital Improvement Program. In it, projects have been identified that need to be addressed over the next six fiscal years. The program serves as a crucial planning component within the City's overall operational management structure. Since its inception, most projects undertaken within the City have come through this planning document. The program provides important information that aids in maintaining the City's critical infrastructure as well as the equipment needed to carry out the delivery of services to the community.

What is a Capital Project?

For the purposes of the Capital Improvement Program, a capital project has been identified by the city as any project that exceeds the City Council purchasing threshold of \$7,500 and has an estimated useful life of greater than one year. This includes items like police cars, fire trucks, streets and other construction projects, parks maintenance equipment, snow plows, street sweepers, etc. This program identifies those projects that meet the criteria above that will be addressed in the next six years.



How is the program developed?

The program is developed in the Financial Services Department using project information submitted by each department within the City. Once all project requests have been received, the requests are reviewed and added to the program where appropriate. Projects identified in previous programs remain in the current program unless a different priority or strategy makes it unnecessary to do so. Once a final proposed document has been completed, the program is distributed to the City Council and is also made available for the public to review. The Council holds work sessions to discuss the program, and citizen input is sought through both the work session and through a public hearing process. Once the public hearing has been completed, the program is finalized and adopted by Council.

How is the 6-Year Capital Improvement Program organized?

The program is developed on a departmental basis. Summaries for the overall program are listed by department in order to help analyze the impact to each fund within the City. The summaries that follow on the next several pages will highlight the annual cost of projects for each department per year, as well as summarize the sources of funding that have been identified each year to complete the related slate of projects. Keep in mind that not all projects that are in this document will be completed. Over the next six years, priorities may change and funding sources may be eliminated making completion of the project imprudent or impossible.

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Summary

On a departmental basis, the 6-Year Capital Improvement Program includes the following request levels, presented by fiscal year:

Fund	Year 1 - FY2022	Year 2 - FY2023	Year 3 - FY2024	Year 4 - FY2025	Year 5 - FY2026	Year 6 - FY2027	Grand Total
General Fund							
Municipal Complex and Administration	27,000	15,000	413,000	50,000			505,000
Parks	42,500	7,500	153,000	65,000	7,500		275,500
Police Department	62,000	58,000	35,000	48,000	49,000		252,000
Fire Department			450,000			600,000	1,050,000
General Fund Total	131,500	80,500	1,051,000	163,000	56,500	600,000	2,082,500
Major Street Fund	1,350,000	475,000				800,000	2,625,000
Local Street Fund	2,812,500	425,000	755,000	128,000			4,120,500
Cemetery Operating Fund		23,000		150,000	8,000		181,000
Water and Sewer Fund	1,077,000	1,105,000	574,000	1,030,500	1,125,000	578,000	5,489,500
Stores and Garage Fund	122,500	30,000	85,000	35,000	35,000		307,500
Information Technology Fund	90,000	20,000	40,000	70,000	40,000	20,000	280,000
Industrial Park Fund	40,000	600,000					640,000
Community Development	1,000,000		350,000				1,350,000
Grand Total	6,623,500	2,758,500	2,855,000	1,576,500	1,264,500	1,998,000	17,076,000

Source of Funds

It is also important to identify the sources of funding that will be used to fund each year's projects. This helps to determine the viability of each year's requests and serves as a critical planning tool for current and future operating budgets. For the current 6-year program, the following sources of funding have been identified by fiscal year:

Source of Funds	Year 1 - FY2022	Year 2 - FY2023	Year 3 - FY2024	Year 4 - FY2025	Year 5 - FY2026	Year 6 - FY2027	Total
General Governmental Revenues	871,500	680,500	1,041,000	98,000	56,500	600,000	3,347,500
Donations Received	60,000	0	0	0	0	0	60,000
Future Donations	0	0	0	115,000	0	0	115,000
Operating Revenues	1,289,500	1,178,000	699,000	1,235,500	1,208,000	598,000	6,208,000
MVHF	3,537,500	900,000	755,000	128,000	0	425,000	5,745,500
Bond/Loan Proceeds	0	0	0	0	0	0	0
Grants	865,000	0	10,000	0	0	375,000	1,250,000
Special Assessments	0	0	350,000	0	0	0	350,000
	6,623,500	2,758,500	2,855,000	1,576,500	1,264,500	1,998,000	17,076,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects by Fiscal Year

The following tables identify specific projects that have been requested in each of the six fiscal years included in the current program. The summary lists the department that is making the request, the name of the project, the estimated cost, and the page number that the project details can be found on within this document. The first year of the program will be used in the development of the Annual Operating Budget, a process which will begin shortly after final approval and adoption of the program.

Year 1 - FY2022			
Municipal Complex and Administration	Staff Car	27,000	10
Police Department	Police Patrol Vehicle	45,000	18
•	BolaWraps	17,000	19
Parks	Playground Equipment	25,000	30
	Riding Lawn Mower	7,500	31
	Lakefront Lighting	10,000	32
Major Street	W. Division Street (Leeson to Boon)	500,000	42
	M-55 Roundabout	850,000	43
Local Street	Street Sign Replacement	7,500	48
	Lester Street (Cobbs to Howard)	675,000	49
	Aldrich Street (Bond to Linden)	335,000	50
	Ayers Street (Wheeler to Plett)	410,000	51
	Burlingame Street (13th to Ford)	325,000	52
	Crippen Street (Mitchell to Hemlock)	450,000	53
	Crestview Street	140,000	54
	Evart Street	220,000	55
	Simons Street (Pine to Bremer)	250,000	56
Water and Wastewater	Lester Street (Cobbs to Howard)	115,000	75
	Aldrich Street (Bond to Linden)	111,000	76
	Ayer Street	10,000	77
	Burlingame Street	148,000	78
	Crippen Street (Mitchell to Hemlock)	130,000	79
	Crestview Street	64,000	80
	Evart Street (2)	80,000	81
	Simons Street (Pine to Bremer)	40,000	82
	W. Division Street	54,000	83
	1/2 Ton Service Truck	30,000	84
	1-Ton Service Truck with Plow and Hoist	45,000	85
	Influent Screw Pump	140,000	86
	Lab Counter Replacement	15,000	87
	Portable Generator	60,000	88
	Storage Barn	35,000	89
Department of Public Works	1-Ton Dump Truck	55,000	135
_	Riding Lawn Mower	7,500	136
	2 - 3/4-Ton 4X4 Pickup Trucks	60,000	137
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Capital Improvement Program For the fiscal years ending June 30, 2022-2027

Information Technology	Computer Replacement	20,000	144
information reciniology	IT Infrastructure	20,000	145
	Wireless Project	50,000	146
Community Development	Trailhead at Cadillac Commons	450,000	156
Community Development	Cass/Shelby/Chapin Upgrades	550,000	157
Industrial Parks	Entrance Signs	40,000	163
Year 1 - FY2022 Total	Distance Signs	6,623,500	105
1011 1 1 1 2 0 2 2 1 0 1 1 1		0,020,000	
Year 2 - FY2023			
Municipal Complex and Administration	New Municipal Complex Entry Doors	15,000	11
Police Department	Police Patrol Vehicle	47,000	20
	K-9 Officer	11,000	21
Parks	Shoreline Stabilization	7,500	33
Major Street	Carmel Street (Cobbs to Stimson)	225,000	44
	Linden Street (W. Division to Arthur)	250,000	45
Local Street	Hemlock Street (Pine to Washington)	100,000	57
	Lincoln Street (Hemlock to May)	75,000	58
	Simons Street (Mason to Cass)	250,000	59
Maple Hill Cemetery	Riding Lawn Mower	8,000	67
	Sprinkler System Upgrade	15,000	68
Water and Wastewater	Linden Street	44,000	90
	N. Simons Street	37,500	91
	1/2 Ton Service Truck	30,000	92
	Gas Storage and Energy Production	600,000	93
	Exterior Door/Window Replacement-WWTP	115,000	94
	Kubota Tractor	25,000	95
	Submersible Hydraulic Pump	90,000	96
	New Control Panel	100,000	97
	Push Sewer Camera	13,500	98
	Manhole Rehabilitation	25,000	99
	Water Well Inspection	25,000	100
Department of Public Works	Wood Chipper	30,000	138
Information Technology	Computer Replacement	20,000	147
Industrial Parks	James E. Potvin Industrial Park Expansion	600,000	164
Year 2 - FY2023 Total		2,758,500	
Year 3 - FY2024			
Municipal Complex and Administration	Backup Generator	50,000	12
	Heating and Cooling Renovation	75,000	13
	Upgrade Municipal Complex Restrooms	30,000	14
	Fire Garage Expansion	258,000	15

Capital Improvement Program For the fiscal years ending June 30, 2022-2027

Police Department	Car Port	20,000	22
	Bulletproof Vest Replacement	15,000	23
Fire Department	Overhaul Aerial Ladder Truck	450,000	27
Parks	Kenwood Parking Lot	60,000	34
	Parking Lot Upgrades - Lake and Chestnut St.	35,000	3.5
	Playground Equipment	50,000	30
	Riding Lawn Mower	8,000	3′
Local Street	Blodgett Street (Lincoln to Washington)	90,000	60
	Delmar Street (Chapin to E. Division)	125,000	6
	Elmer Street (Waldo to Linden)	400,000	62
	Wheeler Street (Ayer to Smith)	140,000	6.
Water and Wastewater	Elmer Street	76,000	10
	Major Building Exterior Repairs	175,000	102
	Visitor/Client Entrance - WWTP	95,000	10.
	1/2 Ton Service Truck	30,000	104
	Piston Pump Replacement	25,000	10:
	Backhoe	123,000	10
	Manhole Rehabilitation	25,000	10
	Water Well Inspection	25,000	10
Department of Public Works	1-Ton Dump Truck	50,000	139
	Four Post Column Lift	35,000	140
Information Technology	Computer Replacement	20,000	143
	IT Infrastructure	20,000	14
Community Development	Carmel Street Sidewalk	75,000	15
	Chestnut Street Sidewalk	75,000	15
	Cobb Street Sidewalk	100,000	16
	Pearl Street Sidewalk	100,000	16
ear 3 - FY2024 Total		2,855,000	
ear 4 - FY2025 Municipal Complex and Administration	Roof Patching and Repair	50,000	1
• •	Police Patrol Vehicle	50,000	
Police Department		48,000	24
Parks	Skate Park Equipment	40,000	3
T 164	Walkway Bridge Gazebo	25,000	3
Local Street	Warbler Lane (Paluster to Cardinal)	67,000	6
M I IIII C	Cardinal Drive (Warbler to Crosby)	61,000	6
Maple Hill Cemetery	Entrance Pillars	50,000	6
	Maintenance Garage	100,000	70
Water and Wastewater	Two (2) Service Trucks	60,000	109
	Type 1 Water System	15,000	110

Capital Improvement Program For the fiscal years ending June 30, 2022-2027

Grand Total		17,076,000	
Year 6 - FY2027 Total		1,998,000	
Information Technology	Computer Replacement	20,000	154
	Muffle Furnace/Drying Oven	8,000	133
	Handheld Radio Meter Reader	10,000	13
water and wastewater	Sewer Lining	500,000	13
Water and Wastewater	Two (2) Service Trucks	60,000	13
Fire Department Major Street	North Boulevard (M-115 to Rose Street)	600,000 800,000	4
Year 6 - FY2027 Fire Department	Fire Truck	600 000	~
W C EW2027			
Year 5 - FY2026 Total		1,264,500	
	IT Infrastructure	20,000	15
Information Technology	Computer Replacement	20,000	15
Department of Public Works	3/4-Ton 4X4 Pickup Truck	35,000	14
	Lift Station Exteriors and Doors	85,000	12
	Lake, Leeson, Leisure Street Pumps	125,000	12
	Sewer Lining	500,000	12
	Two (2) 1/2-Ton Service Trucks	60,000	12
	Compact Tractor	30,000	12
	Ultraviolet System Upgrade	110,000	12
	Main Building Roof Replacement	50,000	12
	Channel Monster Replacement	45,000	12
	Aqua Disk Upgrade	55,000	12
	Transformer Replacement	20,000	12
	Wastewater/Lab Fume Hoods	35,000	11
Water and Wastewater	Analytical Lab Balance	10,000	11
Maple Hill Cemetery	Riding Lawn Mower	8,000	-
Parks	Riding Lawn Mower	7,500	
Police Department	Police Patrol Vehicle	49,000	2
Year 5 - FY2026			
10a1 4 - 1 1 2023 10tai		1,370,300	
Year 4 - FY2025 Total	11 Innastructure	1,576,500	13
Thiormation Technology	IT Infrastructure	50,000	15
Department of Public Works Information Technology	3/4-Ton 4X4 Pickup Truck Computer Replacement	35,000 20,000	15
Donautmant of Dublic Worls	WWTP Handrail Replacement	100,000	11 14
	Sewer Lining	500,000	11
	Construction/Job Cargo Trailer	7,500	11
	Two (2) Riding Lawn Mowers	30,000	11
	Televised Inspection Trailer	225,000	11
	Plant-Wide Phone System	18,000	11
	Anaerobic Digester Cleaning	75,000	1 1



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Following these summary pages are the details for the projects included in this Capital Improvement Program. The details will be broken down by each department. A departmental summary page will be first, followed by a project summary page for each project included in the program. This Capital Improvement Program will give the reader insight into the capital needs that the City of Cadillac will face over the next six years. If you have any questions pertaining to this report or would like additional information, please direct your request to the City of Cadillac, Director of Finance, 200 N. Lake Street, Cadillac, MI, 49601, or call the Financial Services Department at (231) 775-0181.

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Municipal Complex/General Government

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Municipal Complex and Administration	
Year 1 - FY2022	
Staff Car	27,000
Year 1 - FY2022 Total	27,000
Year 2 - FY2023	
New Municipal Complex Entry Doors	15,000
Year 2 - FY2023 Total	15,000
Year 3 - FY2024	
Backup Generator	50,000
Heating and Cooling Renovation	75,000
Upgrade Municipal Complex Restrooms	30,000
Fire Garage Expansion	258,000
Year 3 - FY2024 Total	413,000
Year 4 - FY2025	
Roof Patching and Repair	50,000
Year 4 - FY2025 Total	50,000
Municipal Complex and Administration Total	505,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: STAFF CAR

First Year in CIP: 2020

Project Category: Vehicle Replacement

Department: Administration

Total Project Cost: \$27,000

Project Description: A reliable staff car is essential to providing safe transportation for City staff personnel.

Project Justification and/or Need: Administration staff regularly travel to various out-of-town training sessions and meetings. Scheduled replacements are needed to ensure the availability of a safe, reliable vehicle. This purchase was in the budget two years ago but repairs were made to extend the life of the existing vehicle a couple additional years.

Project Impact/Benefit: A 2004 Ford Taurus will be replaced with this new staff vehicle. The new vehicle will facilitate out-of-town travel for other members of City staff as well as elected officials.

Operating Fund Impact: Purchase of this vehicle will facilitate disposal of an older vehicle that was kept beyond its estimated useful life, and will provide a safe, efficient vehicle for staff to use to travel. Overall, project should result in a reduction in annual maintenance costs of approximately \$500.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$27,000
Total	\$27,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: MUNICIPAL COMPLEX ENTRY DOORS

First Year in CIP: 2018

Project Category: Building Construction **Department:** Municipal Complex

Total Project Cost: \$15,000

Project Description: Replace entry doors in three (3) locations. Install electronic access at two main complex entrances on North and East side of building.

Project Justification and/or Need: Current doors are aging and are not insulated well. Additionally, installing electronic access devices will enhance security by reducing the number of keys that will be issued for building access.

Project Impact/Benefit: Enhanced heating and cooling efficiency; enhanced security access control.

Operating Fund Impact: Reduce utility costs by approximately \$500 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$15,000
Total	\$15,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024 Project Title: BACKUP GENERATOR

First Year in CIP: 2018

Project Category: Equipment Replacement

Department: Administration

Total Project Cost: \$50,000

Project Description: Replace generator in Municipal Complex. Current unit has reached the end of its useful life.

Project Justification and/or Need: Complex generator is an important backup power source for the City's data, security, and public safety services. Generator operates garage doors in Police and Fire departments and will enable services to continue during extended power outages.



Project Impact/Benefit: Enhances ability to provide ongoing public safety during power outages, and protects important City data.

Operating Fund Impact: Reduced maintenance costs and service calls could save an estimated \$500 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$50,000
Total	\$50,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: **HEATING AND COOLING SYSTEM RENOVATION**

First Year in CIP: 2015

Project Category: Building Maintenance **Department:** Municipal Complex

Total Project Cost: \$75,000

Project Description: Ongoing maintenance of the municipal complex is essential. Phasing this maintenance aids continuous improvement of the facility.

Project Justification and/or Need: Existing system is in need of modernization.

Project Impact/Benefit: Ensure optimum operating efficiency and reduce downtime of system.

Operating Fund Impact: It is expected that replacing and renovating the system will help avoid major outages and failures and reduce major annual maintenance costs by up to \$1,500 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$75,000
Total	\$75,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: UPGRADE MUNICIPAL COMPLEX RESTROOMS

First Year in CIP: 2004

Project Category: Building Maintenance **Department:** Municipal Complex

Total Project Cost: \$30,000

Project Description: Ongoing maintenance of the municipal complex is essential. Phasing this maintenance aids continuous improvement of the facility.

Project Justification and/or Need: Existing facility is 37 years old and in need of modernization. Project will encompass floors, lighting, dividers and toilets.

Project Impact/Benefit: Project will include public and employee bathrooms in the Police Department and Administration, as well as the shower facilities in the police department.



Operating Fund Impact: It is expected that upgrading the restrooms in the entire facility will reduce minor maintenance costs by approximately \$600 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024
Project Title: FIRE GARAGE EXPANSION

First Year in CIP: 2016

Project Category: Building Construction **Department:** Municipal Complex

Total Project Cost: \$258,000

Project Description: Add approximately 1700 sf addition to garage space including new office space for Fire Marshal. Space would serve as a new space for physical fitness equipment making more apparatus bay space available for emergency equipment.

Project Justification and/or Need: Additional space would enable all City vehicles and equipment to be stored inside, importantly including the HAZMAT and Technical Rescue trailers which are currently stored outside. Could also accommodate a second ambulance when service demands may warrant.

Project Impact/Benefit: Interior storage of equipment prevents damage from the Northern Michigan elements. For example, HAZMAT suits deteriorate much more quickly when they are not stored in a temperature-controlled environment. Project would also enable physical fitness equipment to be available to staff outside of a garage area with frequent operation of diesel engines.

Operating Fund Impact: Interior storage would extend the usable life of the equipment in the trailers, and could also protect other vehicles from damage and wear from being stored outside. Savings could average \$2,000 per year.

Funding Source	Amount
General Governmental Revenues	\$258,000
Total	\$258,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025

Project Title: ROOF PATCHING AND REPAIR

First Year in CIP: 2020

Project Category: Building Construction **Department:** Municipal Complex

Total Project Cost: \$50,000

Project Description: Upgrade, repair, and replace sections of the roof on the Cadillac Municipal Complex as needed.

Project Justification and/or Need: The roof on the complex is showing signs of wear and there have been several small leaks in the last couple of years.

Project Impact/Benefit: A safe, upgraded roof will protect the municipal complex and all of the infrastructure inside.

Operating Fund Impact: Reduce annual maintenance costs by up to \$1,000 per year, and avoid a potentially catastrophic loss that a failed roof would cause.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Police Department

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Police Department	
Year 1 - FY2022	
Police Patrol Vehicle	45,000
BolaWraps	17,000
Year 1 - FY2022 Total	62,000
Year 2 - FY2023	
Police Patrol Vehicle	47,000
K-9 Officer	11,000
Year 2 - FY2023 Total	58,000
Year 3 - FY2024	
Car Port	20,000
Bulletproof Vest Replacement	15,000
Year 3 - FY2024 Total	35,000
Year 4 - FY2025	
Police Patrol Vehicle	48,000
Year 4 - FY2025 Total	48,000
Year 5 - FY2026	
Police Patrol Vehicle	49,000
Year 5 - FY2026 Total	49,000
Police Department Total	252,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2017

Project Category: Vehicle Replacement

Department: Police

Total Project Cost: \$45,000

Project Description: The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

Project Justification and/or Need: Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



Project Impact/Benefit: A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$45,000
Total	\$45,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: **BOLAWRAPS**

First Year in CIP: 2021

Project Category: Equipment Purchase

Department: Police

Total Project Cost: \$17,000

Project Description: Purchase BolaWrap devices for all officers and sergeants.

Project Justification and/or Need: The BolaWrap is a non-lethal tool that deploys two barbed darts attached by a cord. The tool is intended to immobilize a subject's upper arms and torso or legs to limit their movement. The BolaWrap is a less invasive tool to subdue a suspect than a baton, taser, or pepper spray.





Project Impact/Benefit: The BolaWrap will provide officers an additional tool for subduing a subject and is a less invasive means versus other devices.

Operating Fund Impact: Increase minor maintenance and operating supplies by \$500 per year.

Funding Source	Amount
General Governmental Revenues	\$17,000
Total	\$17,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2018

Project Category: Vehicle Replacement

Department: Police

Total Project Cost: \$47,000

Project Description: The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

Project Justification and/or Need: Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



Project Impact/Benefit: A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$47,000
Total	\$47,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: K-9 OFFICER

First Year in CIP: 2021
Project Category: Other
Department: Police

Total Project Cost: \$11,000



Project Justification and/or Need:

Project Impact/Benefit:

Operating Fund Impact: Increase minor maintenance by \$100 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$11,000
Total	\$11,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 - FY2024

Project Title: CAR PORT

First Year in CIP: 2019
Project Category: Building
Department: Police

Total Project Cost: \$20,000

Project Description: Build a car port to provide covered parking for patrol cars.

Project Justification and/or Need: Project will keep responding patrol cars and administrative vehicles in a ready state to respond to emergency calls for service. Will keep vehicles protected from elements and extend life span of departmental assets.



Project Impact/Benefit: Project will enable a more expedient response time for critical emergency calls during times of inclement weather.

Operating Fund Impact: No significant impact on operating budget; extended life of vehicles.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 - FY2024

Project Title: BULLETPROOF VEST REPLACEMENT

First Year in CIP: 2020

Project Category: Equipment

Department: Police

Total Project Cost: \$15,000

Project Description: Replace bulletproof vests for all officers.

Project Justification and/or Need: Replace critical protection equipment for

officers within the recommended industry time frame.

Project Impact/Benefit:

Operating Fund Impact: No impact.

Funding Source(s) for this Project:

Funding SourceAmountBulletproof Vest Program (BVP) Grant\$10,000General Governmental Revenues5,000Total\$15,000





Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2019

Project Category: Vehicle Replacement

Department: Police

Total Project Cost: \$48,000

Project Description: The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

Project Justification and/or Need: Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



Project Impact/Benefit: A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$48,000
Total	\$48,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2021

Project Category: Vehicle Replacement

Department: Police

Total Project Cost: \$49,000

Project Description: The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

Project Justification and/or Need: Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



Project Impact/Benefit: A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$49,000
Total	\$49,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Fire Department

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Fire Department	
Year 3 - FY2024	
Overhaul Aerial Ladder Truck	450,000
Year 3 - FY2024 Total	450,000
Year 6 - FY2027	
Fire Truck	600,000
Year 6 - FY2027 Total	600,000
Fire Department Total	1,050,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: OVERHAUL 1994 SEAGRAVE AERIAL LADDER TRUCK

First Year in CIP: 2019

Project Category: Vehicle Refurbishment

Department: Fire

Total Project Cost: \$450,000

Project Description: Complete and thorough overhaul of the aerial ladder truck to include engine, pumps, transmission, electrical, hydraulic system and suspension components. Unit will be nearing 30 years old at time of refurbishment.



Project Justification and/or Need: This truck is a 1995 Seagrave, and fire engines are typically replaced between 15 and 25 years of use.

Project Impact/Benefit: A complete overhaul can potentially add 10-15 years of service life and would ensure a safer and more reliable fire engine to respond to critical incidents.

Operating Fund Impact: Reduce annual maintenance by up to \$5,000 per year.

Funding Source(s)	<u>Amount</u>
General Governmental Revenues	\$450,000
Total	\$450,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 6 – FY2027 Project Title: REPLACE ENGINE #1

First Year in CIP: 2020
Project Category: Vehicle
Department: Fire

Total Project Cost: \$600,000

Project Description: Replace Engine #1. Unit will be approximately 25 years old at time of refurbishment.

Project Justification and/or Need: Engine 1 is a 2000 Alexis Pumper, and fire engines are typically replaced between 15 and 25 years of use.



Project Impact/Benefit: A modern, safe, and efficient apparatus fleet helps minimize response times to critical incidents.

Operating Fund Impact: Reduce annual maintenance by \$2,500 per year.

Funding Source(s)	<u>Amount</u>
General Governmental Revenues	\$600,000
Total	\$600,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Municipal Parks

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

D 1	
Parks	
Year 1 - FY2022	
Playground Equipment	25,000
Riding Lawn Mower	7,500
Lakefront Lighting	10,000
Year 1 - FY2022 Total	42,500
Year 2 - FY2023	
Shoreline Stabilization	7,500
Year 2 - FY2023 Total	7,500
Year 3 - FY2024	
Kenwood Parking Lot	60,000
Parking Lot Upgrades - Lake and Chestnut St.	35,000
Playground Equipment	50,000
Riding Lawn Mower	8,000
Year 3 - FY2024 Total	153,000
Year 4 - FY2025	
Skate Park Equipment	40,000
Walkway Bridge Gazebo	25,000
Year 4 - FY2025 Total	65,000
Year 5 - FY2026	
Riding Lawn Mower	7,500
Year 5 - FY2026 Total	7,500
Parks Total	275,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: PLAYGROUND EQUIPMENT

First Year in CIP: 2018

Project Category: Improvements **Department:** Municipal Parks

Total Project Cost: \$25,000

Project Description: Replace damaged equipment and purchase new equipment as funding allows.

Project Justification and/or Need: Most playground equipment in the Parks system is aging and will soon need repair and/or replacement.



Project Impact/Benefit: Safe and modern equipment enhances the safety of users of the playground, most of which are children. Updated playgrounds also enhance user experience and the appearance of these public facilities.

Operating Fund Impact: Minimal impact on operating budget.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: RIDING LAWN MOWER

First Year in CIP: 2018

Project Category: Equipment Replacement

Department: Municipal Parks

Total Project Cost: \$7,500

Project Description: Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the city parks.

Project Justification and/or Need: Current unit will be five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



Project Impact/Benefit: A new zero-turn mower will enable the Parks Crew to continue to beautifully maintain the City's signature system of parks.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	Amount
General Governmental Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: LAKEFRONT LED LIGHTING

First Year in CIP: 2020

Project Category: Improvements **Department:** Municipal Parks

Total Project Cost: \$10,000

Project Description:

Project Justification and/or Need:

Project Impact/Benefit:

Operating Fund Impact:

Funding Source(s) for this Project:

Funding SourceAmountGeneral Governmental Revenues\$10,000Total\$10,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: SHORELINE STABILIZATION

First Year in CIP: 2015

Project Category: Improvements **Department:** Municipal Parks

Total Project Cost: \$7,500

Project Description: Project will place new rip rap along City-owned shoreline around Lake Cadillac.

Project Justification and/or Need: Constant wave action along the shoreline is causing the shoreline to erode in many areas. Placement of additional rip rap will mitigate some of the eroding effects of this situation.

Project Impact/Benefit: Erosion will be significantly reduced thereby minimizing the rate of deterioration of the shoreline.



Operating Fund Impact: Placement of rip rap will cost approximately \$1,000 in the year of placement, and may reduce minor ongoing lakeshore maintenance costs by an immaterial amount.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: KENWOOD PARK LOT PAVING

First Year in CIP: 2004

Project Category: Improvements **Department:** Municipal Parks

Total Project Cost: \$60,000

Project Description: Improve the Kenwood Park area by paving the existing parking lot.

Project Justification and/or Need: The north side of Kenwood Park is more active with the addition of the volleyball courts. This results in increased traffic in the area, and dust becomes an issue on hot, dry summer days. Paving across from the Kenwood Beach area may also provide for overflow parking for boaters and swimmers.

Project Impact/Benefit: Project will reduce dust in an increasingly high traffic area. Paving a dirt parking lot will also eliminate substantial ongoing maintenance of a dirt lot.



Operating Fund Impact: Eliminate minor maintenance costs of \$1,000 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 - FY2024

Project Title: PARKING LOT UPGRADES - CHESTNUT AND LAKE

STREETS

First Year in CIP: 2003

Project Category: Improvements **Department:** Municipal Parks

Total Project Cost: \$35,000

Project Description: Adequate public parking is needed to accommodate users of the lakefront park system. These parking lots are in need of repair to ensure ongoing usability.

Project Justification and/or Need: Parking lots will need an overlay of blacktop as well as new curb and gutter. These are two of the heaviest used parking lots providing access to lakefront recreation activities. The drainage of the lots will also be improved.



Project Impact/Benefit: Two high-use parking lots will be improved. This will enhance the visual impact of the prominent lots for the parks system and will reduce maintenance costs as well.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<u>Funding Source</u>	Amount
General Governmental Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: PLAYGROUND EQUIPMENT

First Year in CIP: 2020

Project Category: Improvements **Department:** Municipal Parks

Total Project Cost: \$50,000

Project Description: Replace damaged equipment and purchase new equipment as funding allows.

Project Justification and/or Need: Most playground equipment in the Parks system is aging and will soon need repair and/or replacement.



Project Impact/Benefit: Safe and modern equipment enhances the safety of users of the playground, most of which are children. Updated playgrounds also enhance user experience and the appearance of these public facilities.

Operating Fund Impact: Minimal impact on operating budget.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024
Project Title: RIDING LAWN MOWER

First Year in CIP: 2018

Project Category: Equipment Replacement

Department: Municipal Parks

Total Project Cost: \$8,000

Project Description: Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the city parks.

Project Justification and/or Need: Current unit will be five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



Project Impact/Benefit: A new zero-turn mower will enable the Parks Crew to continue to beautifully maintain the City's signature system of parks.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	Amount
General Governmental Revenues	\$8,000
Total	\$8,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025
Project Title: SKATE PARK EQUIPMENT

First Year in CIP: 2005

Project Category: Equipment Additions **Department:** Municipal Parks

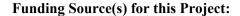
Total Project Cost: \$40,000

Project Description: Purchase additional equipment to expand Chris Blackburn Skate Park.

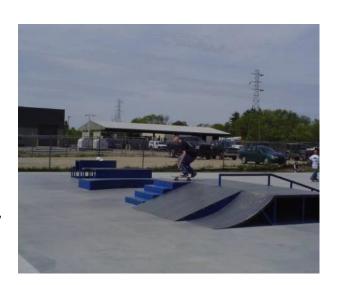
Project Justification and/or Need: Phase 1 of the skate park was completed in 2004. Additional equipment was installed in 2007 and 2009. The remaining equipment will come as part of this project.

Project Impact/Benefit: Expand offering of recreational skateboarding equipment at the skate park, providing additional activities for area youth.

Operating Fund Impact: Increase maintenance costs by \$500 per year.







Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025

Project Title: WALKWAY BRIDGE GAZEBO

First Year in CIP: 2007

Project Category: Improvements **Department:** Municipal Parks

Total Project Cost: \$25,000

Project Description: Construct and install a gazebo cover for the walkway bridge on the McKellop Walkway.

Project Justification and/or Need: The new walkway bridge was designed for a gazebo addition at the mid-span. This will complete the project as originally planned.

Project Impact/Benefit: The addition of the gazebo will enhance the overall beauty of the walkway bridge and provide a protected area for the individuals to view Lake Cadillac and the headwaters of the Clam River.



Operating Fund Impact: Increase minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Future Donations	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 – FY2026 Project Title: RIDING LAWN MOWER

First Year in CIP: 2021

Project Category: Equipment Replacement

Department: Municipal Parks

Total Project Cost: \$7,500

Project Description: Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the city parks.

Project Justification and/or Need: Current unit is five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



Project Impact/Benefit: A new zero-turn mower will enable the Parks Crew to continue to beautifully maintain the City's signature system of parks.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Major Streets

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Major Street	
Year 1 - FY2022	
W. Division Street (Leeson to Boon)	500,000
M-55 Roundabout	850,000
Year 1 - FY2022 Total	1,350,000
Year 2 - FY2023	
Carmel Street (Cobbs to Stimson)	225,000
Linden Street (W. Division to Arthur)	250,000
Year 2 - FY2023 Total	475,000
Year 6 - FY2027	
North Boulevard (M-115 to Rose Street)	800,000
Year 6 - FY2027 Total	800,000
Major Street Total	2,625,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: W. DIVISION STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Major Street

Total Project Cost: \$500,000



Project Description: Remove and replace a section of W. Division Street from Leeson Avenue to Boon Street, including crushing and shaping existing HMA, HMA paving, Sanitary Sewer upgrades.

Project Justification and/or Need: The existing street has a rating of 2 out of 10. This project will replace 1,944 feet of street at an estimated cost of \$165 per foot.

Project Impact/Benefit: Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$500,000
Total	\$500,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: M-55/CROSBY ROAD ROUNDABOUT

First Year in CIP: 2021

Project Category: Infrastructure Reconstruction

Department: Major Street

Total Project Cost: \$850,000

Project Description: Construct roundabout at intersection of M-55 and Crosby Road.

Project Justification and/or Need: Construction of roundabout will enhance safety of dangerous

intersection.

Project Impact/Benefit: Enhance safety and improve flow of traffic.

Operating Fund Impact: Increase minor maintenance and repair costs by \$5,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$225,000
Wexford County Road Commission	25,000
MDOT Safety Grant	600,000
Total	\$850,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: CARMEL STREET

First Year in CIP: 2013

Project Category: Infrastructure Reconstruction

Department: Major Street

Total Project Cost: \$225,000



Project Description: Remove and replace a section of Carmel Street from Cobb Street to Stimson Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Watermain upgrades.

Project Justification and/or Need: The existing street has a rating of 3 out of 10 and needs repair. This project will replace 2,175 feet of street at approximately \$100 per foot.

Project Impact/Benefit: Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$225,000
Total	\$225,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: LINDEN STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Major Street

Total Project Cost: \$250,000



Project Description: Remove and replace a section of Linden Street from Division Street to Arthur Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary and Storm Sewer upgrades.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and needs repair. This project will replace 861 feet of street at an estimated cost of \$135 per foot.

Project Impact/Benefit: Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$250,000
Total	\$250,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

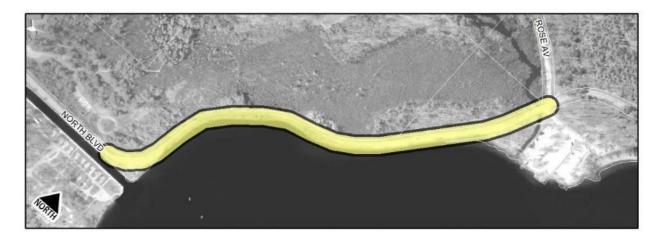
Program Fiscal Year: YEAR 4 – FY2024 Project Title: NORTH BOULEVARD

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Major Street

Total Project Cost: \$800,000



Project Description: Remove and replace a section of North Boulevard from M-115 at the stop sign to Rose Street at Kenwood Park, including HMA paving with minor Subgrade Undercutting. Project must include shoreline stabilization to preserve integrity of the road.

Project Justification and/or Need: This street has a rating of 2 out of 10. This street will also need subgrade undercutting. This project will replace 3,800 feet of street at an estimated cost of \$150 per foot.

Project Impact/Benefit: Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$425,000
Small Urban Grant	375,000
Total	\$800,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Local Streets

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Local Street	
Year 1 - FY2022	
Street Sign Replacement	7,500
Lester Street (Cobbs to Howard)	675,000
Aldrich Street (Bond to Linden)	335,000
Ayers Street (Wheeler to Plett)	410,000
Burlingame Street (13th to Ford)	325,000
Crippen Street (Mitchell to Hemlock)	450,000
Crestview Street	140,000
Evart Street	220,000
Simons Street (Pine to Bremer)	250,000
Year 1 - FY2022 Total	2,812,500
Year 2 - FY2023	
Hemlock Street (Pine to Washington)	100,000
Lincoln Street (Hemlock to May)	75,000
Simons Street (Mason to Cass)	250,000
Year 2 - FY2023 Total	425,000
Year 3 - FY2024	
Blodgett Street (Lincoln to Washington)	90,000
Delmar Street (Chapin to E. Division)	125,000
Elmer Street (Waldo to Linden)	400,000
Wheeler Street (Ayer to Smith)	140,000
Year 3 - FY2024 Total	755,000
Year 4 - FY2025	
Warbler Lane (Paluster to Cardinal)	67,000
Cardinal Drive (Warbler to Crosby)	61,000
Year 4 - FY2025 Total	128,000
Local Street Total	4,120,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: STREET SIGN REPLACEMENT

First Year in CIP: 2016

Project Category: Signage Improvements

Department: Local Street

Total Project Cost: \$7,500

Project Description: Upgrade intersection street signs with newly designed signs.

Project Justification and/or Need: Existing street signs are white 4-inch lettering on a green background. Many of these signs have become faded over the years and need to be replaced as part of the routine maintenance program. The intent of this program is to design a street sign that blends with the existing "Way-Finding" signs. Initially there were 244 local street intersections that needed replaced. This year should complete the project.

Project Impact/Benefit: Enhanced appearance and consistency of signage throughout the City.





Operating Fund Impact: Reduce maintenance and repair costs by \$500 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$7,500
Total	\$7.500

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: LESTER STREET

First Year in CIP: 2019

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$675,000



Project Description: Remove and replace a section of Lester Street from Cobbs Street to Howard Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary and Storm Sewer upgrades.

Project Justification and/or Need: This street has a current rating of 2/3 out of 10 and is in need of repair. This project will replace 1,906 feet of street. It is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface. It will improve delivery of utility services.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$675,000
Total	\$675,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: ALDRICH STREET

First Year in CIP: 2006

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$335,000



Project Description: Remove and replace a section of Aldrich Street from Bond Street to Linden Street, including HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary Sewer upgrades.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and needs repair. This project will repair and resurface 1,320 feet of street at an estimated cost of \$150 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$675,000
Total	\$675,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: AYERS STREET

First Year in CIP: 2016

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$410,000



Project Description: Remove and replace a section of Ayers Street from Wheeler Street to Plett Road, including crushing and shaping existing HMA, HMA paving and Sanitary, Storm Sewer and Watermain upgrades.

Project Justification and/or Need: Street has a current rating of 2 out of 10 and needs repair. This project will replace 1,405 feet of street at an estimated cost of \$92 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$410,000
Total	\$410,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

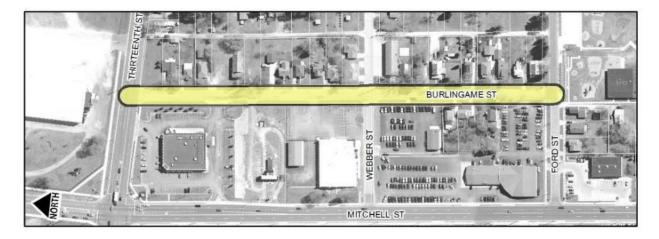
Program Fiscal Year: YEAR 1 – FY2022
Project Title: BURLINGAME STREET

First Year in CIP: 2016

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$325,000



Project Description: Remove and replace a section of Burlingame Street from 13th Street to Ford Street, including HMA paving, ADA Sidewalk ramp upgrades, Sanitary Sewer and Watermain upgrades.

Project Justification and/or Need: Street has a current rating of 2 out of 10 and needs repair. This project will replace 1,341 feet of street at an estimated cost of \$162 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	Amount
Motor Vehicle Highway Funds	\$325,000
Total	\$325,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

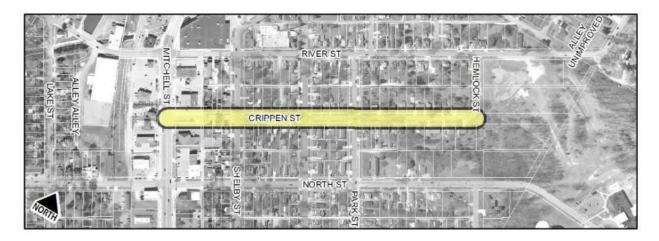
Project Title: CRIPPEN STREET

First Year in CIP: 2003

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$450,000



Project Description: Remove and replace a section of Crippen Street from Mitchell Street to Hemlock Street, including HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary, Storm Sewer and Watermain upgrades.

Project Justification and/or Need: This street has a current rating of 3 out of 10 and is need of repair. This project will replace approximately 1,100 feet of street at an estimated cost of \$200 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$450,000
Total	\$450,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022
Project Title: CRESTVIEW STREET

First Year in CIP: 2013

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$140,000



Project Description: Remove and replace a section of Crestview Place from Evart Street to Stimson Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary Sewer and Watermain upgrades.

Project Justification and/or Need: This street has a rating of 2 out of 10 and needs repair. This project will replace 850 feet of street at an estimated cost of \$100 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surfaces.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$140,000
Total	\$140,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

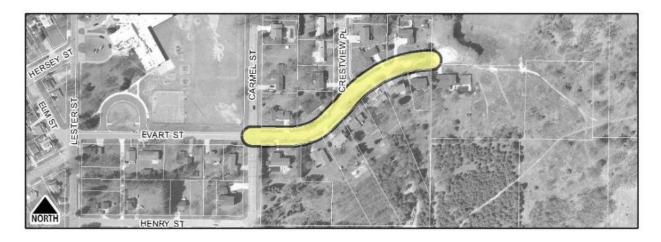
Project Title: **EVART STREET**

First Year in CIP: 2013

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$220,000



Project Description: Remove and replace a section of Evart Street from Carmel Street to the east end of the street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Watermain upgrades.

Project Justification and/or Need: This street has a rating of 2 out of 10 and needs repair. This project will replace 829 feet of street at an estimated cost of \$100 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surfaces.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$220,000
Total	\$220,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: N. SIMONS STREET

First Year in CIP: 2013

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$250,000



Project Description: Remove and replace a section of Simons Street from E. Pine Street to E. Bremer Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and needs repair. This project will replace 766 feet of street at an estimated cost of \$125 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	Amount
Motor Vehicle Highway Funds	\$250,000
Total	\$250,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

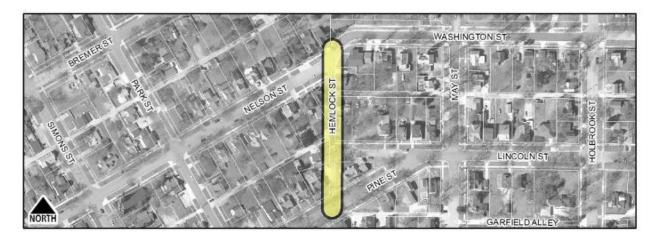
Program Fiscal Year: YEAR 2 – FY2023
Project Title: HEMLOCK STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$100,000



Project Description: Remove and replace a section of Hemlock Street from Pine Street to Washington Street, including crushing and shaping existing HMA and HMA paving.

Project Justification and/or Need: This street has a current rating of 1 out of 10 and needs repair. This project will replace approximately 449 feet of street at an estimated cost of \$70 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	Amount
Motor Vehicle Highway Funds	\$100,000
Total	\$100,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023
Project Title: LINCOLN STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$75,000



Project Description: Remove and replace a section of Lincoln Street from Hemlock Street to May Street, including crushing and shaping existing HMA and HMA paving.

Project Justification and/or Need: This street has a current rating of 1 out of 10 and needs repair. This project will replace approximately 225 feet of street at an estimated cost of \$100 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$75,000
Total	\$75,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

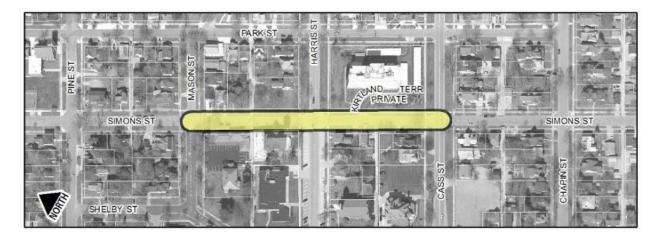
Project Title: SIMONS STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$250,000



Project Description: Remove and replace a section of Simons Street from Cass Street to Mason Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary, Storm Sewer and Watermain upgrades.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and is in need of repair. This project will replace 798 feet of street at an estimated cost of \$130 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$250,000
Total	\$250,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024
Project Title: BLODGETT STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$90,000



Project Description: Remove and replace a section of Blodgett Street from Lincoln Street to Washington Street, including crushing and shaping existing HMA, HMA paving and Sanitary and Storm Sewer upgrades.

Project Justification and/or Need: This street has a current rating of 1 out of 10 and needs repair. This project will replace 365 feet of street at an estimated cost of \$100 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$90,000
Total	\$90,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 - FY2024

Project Title: **DELMAR STREET**

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$125,000



Project Description: Remove and replace a section of Delmar Street from E. Chapin Street to E. Division Street, including crushing and shaping existing HMA, HMA paving.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and needs repair. This project will replace 396 feet of street at an estimated cost of \$100 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$125,000
Total	\$125,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: **ELMER STREET**

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$400,000



Project Description: Remove and replace a section of Elmer Street from Waldo Street to Linden Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary and Storm Sewer upgrades.

Project Justification and/or Need: This street has a current rating of 3 out of 10 and needs repair. This project will replace approximately 1,326 feet of street at an estimated cost of \$240 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	Amount
Motor Vehicle Highway Funds	\$400,000
Total	\$400,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

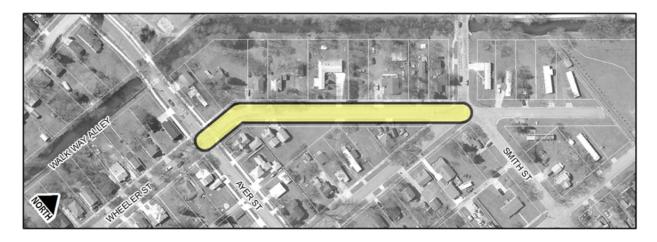
Program Fiscal Year: YEAR 3 – FY2024
Project Title: WHEELER STREET

First Year in CIP: 2019

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$140,000



Project Description: Remove and replace a section of Wheeler Street from Ayer Street to Smith Street, including crushing and shaping existing HMA and HMA paving.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and is in need of repair. This project will replace 660 feet of street.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	Amount
Motor Vehicle Highway Funds	\$140,000
Total	\$140,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025

Project Title: WARBLER LANE

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$67,000



Project Description: Remove and replace a section of Warbler Lane from Paluster Street to Cardinal Drive, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades and Curb and Gutter.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and needs repair. This project will replace approximately 570 feet of street at an estimated cost of \$100 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	Amount
Motor Vehicle Highway Funds	\$67,000
Total	\$67,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025

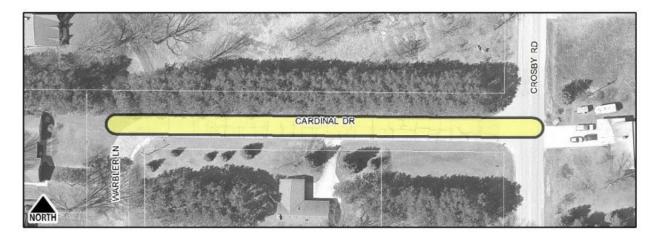
Project Title: CARDINAL DRIVE

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Local Street

Total Project Cost: \$61,000



Project Description: Remove and replace a section of Cardinal Drive from Warbler Lane to Crosby Road, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades and Curb and Gutter.

Project Justification and/or Need: This street has a current rating of 2 out of 10 and needs repair. This project will replace approximately 454 feet of street at an estimated cost of \$135 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$61,000
Total	\$61,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2027

Projects Identified – Cemetery Operating

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Maple Hill Cemetery	
Year 2 - FY2023	
Riding Lawn Mower	8,000
Sprinkler System Upgrade	15,000
Year 2 - FY2023 Total	23,000
Year 4 - FY2025	
Entrance Pillars	50,000
Maintenance Garage	100,000
Year 4 - FY2025 Total	150,000
Year 5 - FY2026	
Riding Lawn Mower	8,000
Year 5 - FY2026 Total	8,000
Maple Hill Cemetery Total	181,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2027

Program Fiscal Year: YEAR 3 – FY2022 Project Title: RIDING LAWN MOWER

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Maple Hill Cemetery

Total Project Cost: \$8,000

Project Description: Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the city parks.

Project Justification and/or Need: Current unit will be five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



Project Impact/Benefit: A new zero-turn mower will enable the cemetery maintenance crew to continue to beautifully maintain Maple Hill Cemetery.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Cemetery Operating Revenues	\$8,000
Total	\$8,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: SPRINKLER SYSTEM ENHANCEMENTS

First Year in CIP: 2015

Project Category: Equipment Replacement

Department: Cemetery

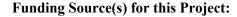
Total Project Cost: \$15,000

Project Description: Install irrigation well and pump to supply water for cemetery.

Project Justification and/or Need: Installing a well at the cemetery would reduce watering costs.

Project Impact/Benefit: Reduce watering costs and enhance appearance of cemetery.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.



Funding Source

Cemetery Perpetual Care Fund Contribution

Total



Amount

\$15,000

\$15,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2027

Program Fiscal Year: YEAR 4 – FY2025

Project Title: ENTRANCE PILLAR RECONSTRUCTION

First Year in CIP: 2004

Project Category: Reconstruction

Department: Cemetery

Total Project Cost: \$50,000

Project Description: Pillars at the south entrance to Maple Hill Cemetery will be removed and replaced with new ones.

Project Justification and/or Need: Currently only one pillar remains at the south entrance. It is proposed to be relocated to the south property corner and then install two new marble pillars at the south gate.

Project Impact/Benefit: Project will enhance the visual appearance of the cemetery. Donors will have the opportunity to give to a project.



Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Future Donations	\$50,000
Total	\$50,000

CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2021-2027

Program Fiscal Year: YEAR 4 - 2025

Project Title: MAINTENANCE GARAGE

First Year in CIP: 2014

Project Category: New Construction

Department: Cemetery

Total Project Cost: \$100,000

Project Description: Replace existing garage/office at Maple Hill Cemetery with a larger garage to accommodate all cemetery maintenance vehicles and equipment.

Project Justification and/or Need: Current structure is very old and needs to be updated. Building is not well insulated and is difficult and costly to heat. Electrical system is not up to current building codes.

Project Impact/Benefit: Project will enable all cemetery vehicles and equipment to be stored inside, thereby protecting equipment from the elements and extending useful lives. Utilities costs will be lessened as well.

Operating Fund Impact: Reduce minor maintenance and utilities costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Cemetery Operating Revenues	\$100,000
Total	\$100,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2027

Program Fiscal Year: YEAR 5 – FY2026 Project Title: RIDING LAWN MOWER

First Year in CIP: 2019

Project Category: Equipment Replacement

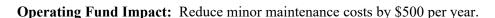
Department: Cemetery

Total Project Cost: \$8,000

Project Description: Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the city parks.

Project Justification and/or Need: Current unit will be five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.

Project Impact/Benefit: A new zero-turn mower will enable the cemetery maintenance crew to continue to beautifully maintain Maple Hill Cemetery.



Funding Source	<u>Amount</u>
Cemetery Operating Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Water and Wastewater

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Year 1 - FY2022	
Lester Street (Cobbs to Howard)	115,000
Aldrich Street (Bond to Linden)	111,000
Ayer Street	10,000
Burlingame Street	148,000
Crippen Street (Mitchell to Hemlock)	130,000
Crestview Street	64,000
Evart Street (2)	80,000
Simons Street (Pine to Bremer)	40,000
W. Division Street	54,000
1/2 Ton Service Truck	30,000
1-Ton Service Truck with Plow and Hoist	45,000
Influent Screw Pump	140,000
Lab Counter Replacement	15,000
Portable Generator	60,000
Storage Barn	35,000
Year 1 - FY2022 Total	1,077,000
Year 2 - FY2023	
Linden Street	44,000
N. Simons Street	37,500
1/2 Ton Service Truck	30,000
Gas Storage and Energy Production	600,000
Exterior Door/Window Replacement-WWTP	115,000
Kubota Tractor	25,000
Submersible Hydraulic Pump	90,000
New Control Panel	100,000
Push Sewer Camera	13,500
Manhole Rehabilitation	25,000
Water Well Inspection	25,000
Year 2 - FY2023 Total	1,105,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Year 3 - FY2024	
Elmer Street	76,000
Major Building Exterior Repairs	175,000
Visitor/Client Entrance - WWTP	95,000
1/2 Ton Service Truck	30,000
Piston Pump Replacement	25,000
Backhoe	123,000
Manhole Rehabilitation	25,000
Water Well Inspection	25,000
Year 3 - FY2024 Total	574,000
Year 4 - FY2025	
Two (2) Service Trucks	60,000
Type 1 Water System	15,000
Anaerobic Digester Cleaning	75,000
Plant-Wide Phone System	18,000
Televised Inspection Trailer	225,000
Two (2) Riding Lawn Mowers	30,000
Construction/Job Cargo Trailer	7,500
Sewer Lining	500,000
WWTP Handrail Replacement	100,000
Year 4 - FY2025 Total	1,030,500
Year 5 - FY2026	
Analytical Lab Balance	10,000
Wastewater/Lab Fume Hoods	35,000
Transformer Replacement	20,000
Aqua Disk Upgrade	55,000
Channel Monster Replacement	45,000
Main Building Roof Replacement	50,000
Ultraviolet System Upgrade	110,000
Compact Tractor	30,000



Capital Improvement Program For the fiscal years ending June 30, 2022-2027

Two (2) 1/2-Ton Service Trucks	60,000
Sewer Lining	500,000
Lake, Leeson, Leisure Street Pumps	125,000
Lift Station Exteriors and Doors	85,000
Year 5 - FY2026 Total	1,125,000
Year 6 - FY2027	
Two (2) Service Trucks	60,000
Sewer Lining	500,000
Handheld Radio Meter Reader	10,000
Muffle Furnace/Drying Oven	8,000
Year 6 - FY2027 Total	578,000
Water and Wastewater Total	5,489,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

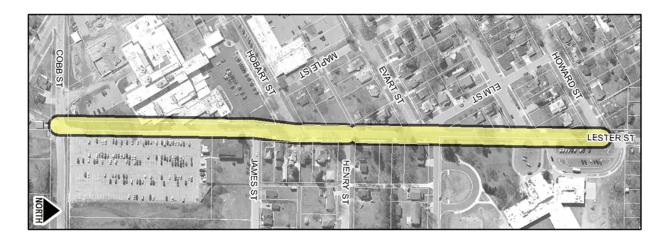
Project Title: LESTER STREET

First Year in CIP: 2019

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$115,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. Project includes the section of Lester Street from Cobbs Street to Howard Street.

Project Justification and/or Need: This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$115,000
Total	\$115,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: ALDRICH STREET

First Year in CIP: 2006

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$97,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Aldrich Street between Bond Street and Linden Street.

Project Justification and/or Need: This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$111,000
Total	\$111,000

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CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

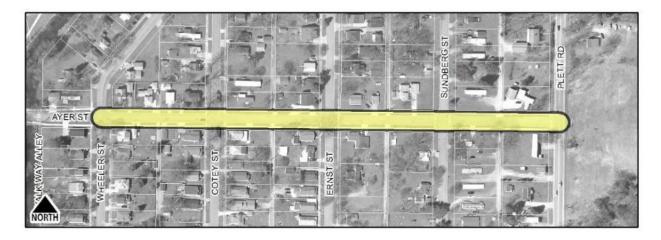
Project Title: AYER STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$10,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Ayer Street between Wheeler Street and Plett Road.

Project Justification and/or Need: This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$10,000
Total	\$10,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

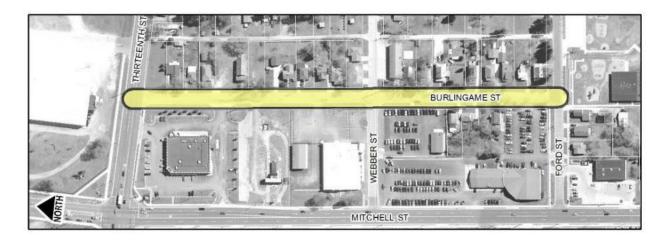
Program Fiscal Year: YEAR 1 - FY2022 Project Title: BURLINGAME STREET

First Year in CIP: 2016

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$148,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Burlingame Street located between 13th Street and Ford Street.

Project Justification and/or Need: This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$148,000
Total	\$148,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: CRIPPEN STREET

First Year in CIP: 2003

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$130,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Crippen Street between Mitchell Street and Hemlock Street.

Project Justification and/or Need: This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$130,000
Total	\$130,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022
Project Title: CRESTVIEW STREET

First Year in CIP: 2013

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$64,000



Project Description: Replace 4" water main with 6" water main while street is reconstructed.

Project Justification and/or Need: This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$64,000
Total	\$64,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

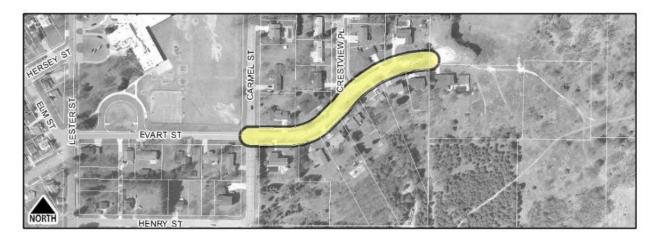
Project Title: **EVART STREET**

First Year in CIP: 2013

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$80,000



Project Description: Replace 4" water main with 6" water main while street is reconstructed.

Project Justification and/or Need: This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$80,000
Total	\$80,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: SIMONS STREET

First Year in CIP: 2013

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$40,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Simons Street between E. Pine Street and E. Bremer Street.

Project Justification and/or Need: This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$40,000
Total	\$40,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022
Project Title: W. DIVISION STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$54,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of W. Division Street located between Leeson Avenue and Boon Street.

Project Justification and/or Need: This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$54,000
Total	\$54,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: 1/2-TON, 4X4 SERVICE TRUCK

First Year in CIP: 2017

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$30,000

Project Description: Scheduled replacement of existing 4-wheel drive service truck.

Project Justification and/or Need: Vehicle will be 10-15 years old and in need of replacement.

Project Impact/Benefit: Maintenance costs will be reduced as aged vehicles are upgraded.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source(s) for this Project:

Funding Source

Operating Revenues

Total



Amount

\$30,000

\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: 1-TON, 4X4 SERVICE TRUCK WITH PLOW AND HOIST

First Year in CIP: 2017

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$45,000

Project Description: Scheduled replacement of existing 4-wheel drive service truck.

Project Justification and/or Need: Vehicle will be 10-15 years old and in need of replacement.

Project Impact/Benefit: Maintenance costs will be reduced as aged vehicles are upgraded.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source(s) for this Project:

Funding Source

Operating Revenues

Total



Amount

\$45,000

\$45,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: **YEAR 1 - FY2022**Project Title: **INFLUENT SCREW PUMP**

First Year in CIP: 2017

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$140,000

Project Description: Replace worn screw pump, reducer and motor.

Project Justification and/or Need: Old screw pump will no longer keep up with influent flow.

Project Impact/Benefit: Ensure durability and reliability of system that pumps waste water into facility to be treated; reduce risk of backups.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$140,000
Total	\$140,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: LAB COUNTER REPLACEMENT

First Year in CIP: 2017

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$15,000

Project Description: Replacement of counter tops in laboratory.

Project Justification and/or Need: Facility still has original countertops; portions are aged and damaged and cannot be resurfaced.

Project Impact/Benefit: Solid surface countertops would not harbor bacteria that they come into contact with on a daily basis; enhance general aesthetics of facilities.

Operating Fund Impact: \$0.

Funding Source	<u>Amount</u>
Operating Revenues	\$15,000
Total	\$15,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: **YEAR 1 - FY2022**Project Title: **PORTABLE GENERATOR**

First Year in CIP: 2017

Project Category: Equipment Replacement Water and Wastewater

Total Project Cost: \$60,000

Project Description: Replace old generator with a new, portable 100kw generator for emergency backup power.

Project Justification and/or Need: In the event of a power outage, need to power lift stations that don't currently have backup power.

Project Impact/Benefit: Safety, health and welfare of community and system users in the event of a power outage.

Operating Fund Impact: Prevention of backups in the event of a power outage would save thousands of dollars in private damages; minimal impact on operating budget.

Funding Source	<u>Amount</u>
Operating Revenues	\$60,000
Total	\$60,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: STORAGE BARN

First Year in CIP: 2016

Project Category: Building Construction **Department:** Water and Wastewater

Total Project Cost: \$35,000

Project Description: Construct new storage building to replace old shed that is undersized and aging.

Project Justification and/or Need: New storage building will provide covered storage for equipment and supplies.

Project Impact/Benefit: Additional storage will aid in prolonging the life of equipment and supplies.

Operating Fund Impact: Reduced equipment maintenance and scrapping damaged supplies could provide an estimated \$500 to \$1,000 in cost savings per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$35,000
Total	\$35,000

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CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: LINDEN STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$44,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Linden Street located between W. Division Street and Arthur Street

Project Justification and/or Need: This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$44,000
Total	\$44,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

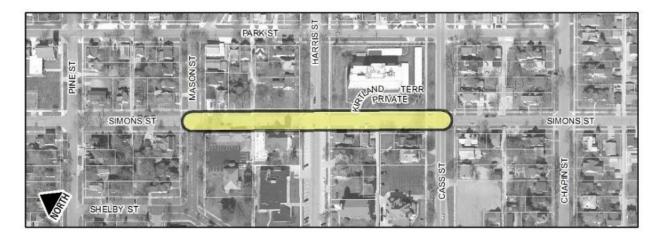
Program Fiscal Year: YEAR 2 - FY2023
Project Title: N. SIMONS STREET

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$37,500



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Simons Street located between Mason Street and E. Cass Street.

Project Justification and/or Need: This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$37,500
Total	\$37,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: 1/2-TON, 4X4 SERVICE TRUCK

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$25,000

Project Description: Scheduled replacement of existing 4-wheel drive service truck.

Project Justification and/or Need: Vehicle will be 10-15 years old and in need of replacement.

Project Impact/Benefit: Maintenance costs will be reduced as aged vehicles are upgraded.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source(s) for this Project:

Funding Source

Operating Revenues

Total



Amount

\$25,000

\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2022

Project Title: GAS STORAGE AND ENERGY PRODUCTION

First Year in CIP: 2017

Project Category: Equipment Replacement Water and Wastewater

Total Project Cost: \$600,000

Project Description: Gas holding system and gas generators installed to burn bio gas that is currently being flared off. Generators also produce hot water to heat sludge currently heated by a boiler.

Project Justification and/or Need: Electricity savings and utilization of wasted gas.

Project Impact/Benefit: Eliminate to flare off guess in the environment; reduce utility costs.

Operating Fund Impact: To be determined.

Funding Source	<u>Amount</u>
Operating Revenues	\$600,000
Total	\$600,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: EXTERIOR DOOR/WINDOW REPLACEMENT (WWTP)

First Year in CIP: 2018
Project Category: Building

Department: Water and Wastewater

Total Project Cost: \$115,000

Project Description: Energy efficient replacement of doors and windows.

Project Justification and/or Need: The existing doors and windows leak excessively and do not operate properly.

Project Impact/Benefit: Energy savings, enhanced appearance of public facility.

Operating Fund Impact: Energy savings could save approximately \$500 per year in utility costs.

Funding Source	<u>Amount</u>
Operating Revenues	\$115,000
Total	\$115,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023
Project Title: KUBOTA TRACTOR

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$25,000

Project Description: New Kubota tractor to replace aging one currently in service.

Project Justification and/or Need: Used to move snow, pull finish mower, scrape drying beds and move heavy objects.

Project Impact/Benefit: Modern and safe equipment makes jobs more efficient and safer for operators.

Operating Fund Impact: Reduced maintenance costs of \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: SUBMERSIBLE HYDRAULIC PUMP

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$90,000

Project Description: Replace aging submersible hydraulic pump with new submersible hydraulic pump and accessories.

Project Justification and/or Need: Hydraulic pump is used for routine maintenance, tank dewatering, street pumping and in emergency situations where water must be moved.

Project Impact/Benefit: Enhances safety and welfare of the community.

Operating Fund Impact: Minimal decrease in annual repair and maintenance costs.

Funding Source	Amount
Operating Revenues	\$90,000
Total	\$90,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: **YEAR 2 - FY2023**Project Title: **NEW CONTROL PANEL**

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$100,000

Project Description: Replace main control panel at the Waste Water Treatment Plan as the existing panel is dated and a new panel will provide more efficient plant process control.

Project Justification and/or Need: Aging control panel needs complete replacement.

Project Impact/Benefit: Continued optimum process of the plant.

Operating Fund Impact: Reduced maintenance, increased efficiency in operations.

Funding Source	<u>Amount</u>
Operating Revenues	\$100,000
Total	\$100,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: **YEAR 2 - FY2023**Project Title: **PUSH SEWER CAMERA**

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

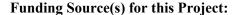
Total Project Cost: \$13,500

Project Description: Purchase sewer push camera, 200' cable assembly with Sonde location device.

Project Justification and/or Need: Current camera is inoperable at times and needs maintenance. Camera has been in use for 15 years and has reached the end of its useful life.

Project Impact/Benefit: Better picture, lights and DVD recording capability. Able to trace Sonde to pinpoint problem area. Reduce cost to plumbers for small televising work. Accuracy to dig directly to problem.

Operating Fund Impact: Reduced maintenance costs; reduced repair costs due to more efficient and accurate equipment.



Funding Source	<u>Amount</u>
Operating Revenues	\$13,500
Total	\$13,500



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: MANHOLE REHABILITATION

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$25,000

Project Description: Rehabilitate existing sanitary manholes with an epoxy spray liner to extend life. This will be an ongoing project where manholes in most urgent need of repair and rehabilitation will be identified and addressed as funding allows. It is estimated that each manhole will cost between \$2,500 and \$5,000 to rehabilitate.

Project Justification and/or Need: Rehabilitation of existing structures will ensure the structural integrity of aging manholes thereby preventing collapse and enhancing access and worker safety.



Project Impact/Benefit: Project will help reduce the number of sewer back-up claims and ensure compliance with all DEQ regulations.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year and reduce overtime callins and sewer claims.

Funding Source	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 - FY2023

Project Title: WATER WELL MAINTENANCE

First Year in CIP: 2018

Project Category: Infrastructure Repair Water and Wastewater

Total Project Cost: \$25,000

Project Description: Crosby Road well system will have been online for five (5) years. This project would be beginning of rotation of annual well inspections so that each well is inspected every 5-6 years. Inspection would cost an estimated \$10,000 with the remainder of project costs resulting from potential repairs or parts replacement.

Project Justification and/or Need: A 6-year inspection cycle ensures that each well is regularly inspected for potential problems. This preventative maintenance schedule will improve the life cycle of the well system and ensure that the wells are able to continually provide water to the system.



Project Impact/Benefit: Costly repairs can result from a failure to regularly engage in preventative maintenance activities with infrastructure assets like the City's well system.

Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year due and reduce chances for catastrophic failures or major repair costs.

Funding Source	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

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CITY OF CADILLAC

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 - FY2024

Project Title: **ELMER STREET**

First Year in CIP: 2018

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$76,000



Project Description: Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section Elmer Street located between Waldo Street and Linden Street.

Project Justification and/or Need: This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$76,000
Total	\$76,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3- FY2024

Project Title: MAJOR BUILDING EXTERIOR REPAIRS

First Year in CIP: 2016

Project Category: Infrastructure Reconstruction

Department: Water and Wastewater

Total Project Cost: \$175,000

Project Description: Project will repair and refinish building exterior(s) to prevent further brick decay and damage.

Project Justification and/or Need: Exterior brick needs to be surfaced to save it from further degradation.

Project Impact/Benefit: Enhance employee safety, building integrity, and building appearance.

Operating Fund Impact: Reduce maintenance costs to repair damaged sections.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$175,000
Total	\$175,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3- FY2024

Project Title: VISITOR/CLIENT ENTRANCE - WWTP

First Year in CIP: 2018
Project Category: Building

Department: Water and Wastewater

Total Project Cost: \$95,000

Project Description: Remodel the visitor/client entrance to WWTP; new gate, driveway, ramp/stairs, secure door, customer service window.

Project Justification and/or Need: Need to restrict general public access to operational areas of the WWTP and laboratory; existing potential hazards. Also, project will create a more pleasant customer and public interface.

Project Impact/Benefit: Reduce customer/public liability due to (current) unrestricted access to laboratory and plant hazards.

Operating Fund Impact: Should not impact operating budget.

Funding Source	<u>Amount</u>
Operating Revenues	\$95,000
Total	\$95,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3- FY2024

Project Title: 1/2-TON, 4X4 SERVICE TRUCK

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$30,000

Project Description: Scheduled replacement of existing 4-wheel drive service truck.

Project Justification and/or Need: Vehicle will be 10-15 years old and in need of replacement.

Project Impact/Benefit: Maintenance costs will be reduced as aged vehicles are upgraded.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source(s) for this Project:

Funding Source

Operating Revenues

Total



Amount

\$30,000

\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3- FY2024

Project Title: PISTON PUMP REPLACEMENT

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$25,000

Project Description: Repair or replace existing pump, as it is due for an upgrade.

Project Justification and/or Need: This pump is used in the biosolids handling building and is nearing the end of its useful life.

Project Impact/Benefit: Needed for the solid handling process.

Operating Fund Impact: Reduced maintenance, increased efficiency.

Funding Source	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3- FY2024

Project Title: BACKHOE

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$123,000

Project Description: Replace 2002 JCB with a new backhoe

Project Justification and/or Need: Current JCB tractor/backhoe has been in service for 15 years. Utilities currently operates two backhoes, a 2002 and 2014 model. The 2002 will be replaced and either traded or sold at auction.

Project Impact/Benefit: Maintenance costs of aged equipment will be eliminated with departmental efficiency being enhanced.

Operating Fund Impact: Reduce maintenance costs.

Funding Source(s) for this Project:

Funding SourceAmountOperating Revenues\$123,000Total\$123,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3- FY2024

Project Title: MANHOLE REHABILITATION

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Water and Wastewater

Total Project Cost: \$25,000

Project Description: Rehabilitate existing sanitary manholes with an epoxy spray liner to extend life. This will be an ongoing project where manholes in most urgent need of repair and rehabilitation will be identified and addressed as funding allows. It is estimated that each manhole will cost between \$2,500 and \$5,000 to rehabilitate.

Project Justification and/or Need: Rehabilitation of existing structures will ensure the structural integrity of aging manholes thereby preventing collapse and enhancing access and worker safety.



Project Impact/Benefit: Project will help reduce the number of sewer back-up claims and ensure compliance with all DEQ regulations.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year and reduce overtime callins and sewer claims.

Funding Source	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3- FY2024

Project Title: WATER WELL MAINTENANCE

First Year in CIP: 2018

Project Category: Infrastructure Repair Water and Wastewater

Total Project Cost: \$25,000

Project Description: Crosby Road well system will have been online for five (5) years. This project would be beginning of rotation of annual well inspections so that each well is inspected every 5-6 years. Inspection would cost an estimated \$10,000 with the remainder of project costs resulting from potential repairs or parts replacement.

Project Justification and/or Need: A 6-year inspection cycle ensures that each well is regularly inspected for potential problems. This preventative maintenance schedule will improve the life cycle of the well system and ensure that the wells are able to continually provide water to the system.



Project Impact/Benefit: Costly repairs can result from a failure to regularly engage in preventative maintenance activities with infrastructure assets like the City's well system.

Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year due and reduce chances for catastrophic failures or major repair costs.

Funding Source	Amount
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025
Project Title: TWO (2) SERVICE TRUCKS

First Year in CIP: 2019
Project Category: Vehicles

Department: Water and Wastewater

Total Project Cost: \$60,000

Project Description: Scheduled replacement of two (2) existing 4-wheel drive service trucks.

Project Justification and/or Need: Vehicles will be 10-15 years old and in need of replacement.

Project Impact/Benefit: Maintenance costs will be reduced as aged vehicles are upgraded.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.



Funding Source	<u>Amount</u>
Operating Revenues	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025
Project Title: TYPE I WATER SYSTEM

First Year in CIP: 2019

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$15,000

Project Description: Replace or rebuild Type I water system for both General and WWTP laboratories.

Project Justification and/or Need: Current Reverse Osmosis(RO)/De-Ionized Type I water systems were purchased in 2014. Their estimated lifespan is 10-12 years (3 RO membrane replacement cycles). Anticipating a need to rebuild and/or replace a significant portion of both systems at that point.

Project Impact/Benefit: Type I water is a requirement of laboratory operation.



Funding Source(s) for this Project:

Funding SourceAmountOperating Revenues\$15,000Total\$15,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: ANAEROBIC DIGESTER CLEANING

First Year in CIP: 2019

Project Category: Utilities Infrastructure **Department:** Water and Wastewater

Total Project Cost: \$75,000

Project Description: Clean and inspect anaerobic digesters.

Project Justification and/or Need: Removal of excess grit and other undesired material that has accumulated over time.

Project Impact/Benefit: Removal of undesired material uses up space that could be used for better digestion of sludge, resulting in a better biosolids.



Operating Fund Impact: Cleaning could reduce the amount of grit making it into the biosolids holding tanks. Biosolids is costly to haul and reduction of grit could save on overall hauling cost.

Funding Source	Amount
Operating Revenues	\$75,000
Total	\$75,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: PLANT-WIDE PHONE SYSTEM

First Year in CIP: 2019

Project Category: Technology

Department: Water and Wastewater

Total Project Cost: \$18,000

Project Description: Phone system plant-wide, with paging capacity, voice mail and answering in various locations within plant grounds.

Project Justification and/or Need: The existing phone is available only in plant offices and not other buildings like the maintenance shop and Bio building.

Project Impact/Benefit: Enhance communications between various buildings on the campus of the plant, additional safety of workers at remote buildings around the plant.

Operating Fund Impact: No significant impact.

Funding Source	<u>Amount</u>
Operating Revenues	\$18,000
Total	\$18,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: TELEVISED INSPECTION TRAILER

First Year in CIP: 2019

Project Category: Heavy Equipment **Department:** Water and Wastewater

Total Project Cost: \$225,000

Project Description: Sewer camera and trailer to perform televised inspections of the City's sewer system.

Project Justification and/or Need: To provide a more efficient way of monitoring the City's sanitary and storm sewer systems.



Project Impact/Benefit: Prevention of costly sewer repairs, and assistance with the accurate identification of potential problem areas within these systems.

Operating Fund Impact: Reduced maintenance, and cost of contracting an outside company to televise for the City.

Funding Source	<u>Amount</u>
Operating Revenues	\$225,000
Total	\$225,000

Capital Improvement Program For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: TWO (2) RIDING LAWN MOWERS

First Year in CIP: 2019

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$30,000

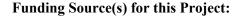
Project Description: Replace existing aging zero turn mowers.

Project Justification and/or Need: Several acres of lawn at the

WWTP and lift stations to mow.

Project Impact/Benefit: Enable staff to continue to maintain grounds in an efficient manner without down time caused by equipment repair issues.

Operating Fund Impact: Reduced maintenance and time spent mowing.



Funding Source	Amount
Operating Revenues	\$30,000
Total	\$30,000





Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: CONSTRUCTION/JOB CARGO TRAILER

First Year in CIP: 2020

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$7,500

Project Description: Purchase new construction/job cargo trailer.

Project Justification and/or Need: Construction/job cargo trailer set up with tools and parts needed for construction/road closures and emergency repairs would increase efficiency and reduce response time to issues within the system.

Project Impact/Benefit: Parts and tools necessary for maintenance in one place, everything accessible at a safe and obtainable level.

Operating Fund Impact: Reduce travel time for parts, tools and road closure signs.

Funding Source	<u>Amount</u>
Operating Revenues	\$7,500
Total	\$7,500



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: SEWER LINING

First Year in CIP: 2019

Project Category: Utilities Infrastructure **Department:** Water and Wastewater

Total Project Cost: \$500,000

Project Description: Rehabilitate 5,000 linear feet of sanitary sewer main with a fiberglass liner.

Project Justification and/or Need: Sewer mains have water infiltration, holes and are aging. Lining will extend the life of the pipes without the need to tear up roads to replace pipes.

Project Impact/Benefit: Lining sewer mains in these specific areas are more cost effective than replacing with new pipe.

Operating Fund Impact: Save electricity and maintenance cost for pumping and treating water infiltration.

Funding Source	<u>Amount</u>
Operating Revenues	\$500,000
Total	\$500,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 - FY2025

Project Title: WWTP HANDRAIL REPLACEMENT

First Year in CIP: 2019
Project Category: Building

Department: Water and Wastewater

Total Project Cost: \$100,000

Project Description: Handrail replacement for the aeration, primary, secondary, secondary, flocculation tank and the grit tank.

Project Justification and/or Need: Upgrade rails to OSHA standards, improve safety, use of aluminum railing as opposed to existing steel railing.

Project Impact/Benefit: Safety of the workers and visitors

around the plant.

Operating Fund Impact: No significant impact.





Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: ANALYTICAL LAB BALANCE

First Year in CIP: 2017

Project Category: Equipment Replacement Water and Wastewater

Total Project Cost: \$10,000

Project Description: Replace analytical balance in wastewater laboratory.

Project Justification and/or Need: Reliable measurements are critical for accurate results for solids, suspended solids, and volatile suspended solids analysis. There are required parameter for these results for the City's NPDES permit and for process control. Current balance will be over fifteen years old when replaced.

Project Impact/Benefit: Ensure accurate measurements for testing.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$10,000
Total	\$10,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: WASTEWATER/LAB FUME HOODS

First Year in CIP: 2020

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$35,000

Project Description: Replace/rehabilitate wastewater and general lab fume hoods.

Project Justification and/or Need: The most recent full replacement took place in 1996 with refurbish in 2016 and 2018. The units are approaching 30 years old. There are a lot of acids used in these hoods and it is eating away at the interior structure of the hoods. The fan systems are currently working well, so perhaps only the interior will need to be replaced.

Project Impact/Benefit: A properly working fume hood will keep harmful vapors from entering the lab and negatively affecting the lab staff's health and lab materials.

Operating Fund Impact: An employee illness/injury would cost money in lost time, insurance rates, possible lawsuits, etc. Acid degradation of materials in the lab means they have to be replaced at a cost.

Funding Source	<u>Amount</u>
Operating Revenues	\$35,000
Total	\$35,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: TRANSFORMER REPLACEMENT

First Year in CIP: 2020

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$20,000

Project Description: Replace old 750 KVA transformer with a new 500 KVA transformer.

Project Justification and/or Need: Old transformer has had multiple leaks repaired and needs replaced.

Project Impact/Benefit: Protect against power outages due to equipment failure and to ensure safe and efficient operations.

Operating Fund Impact: All the power runs through the transformer and if it were to fail it could cost a tremendous amount of money to change in an emergency.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026 Project Title: AQUA DISK UPGRADE

First Year in CIP: 2020

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$55,000

Project Description: Upgrade outdated Human Interface Modules and PLC's on the aqua disk cloth filters.

Project Justification and/or Need: Equipment that is critical to the treatment process needs to be kept up to date and working properly. Regular replacement is important.

Project Impact/Benefit: Regularly updating equipment will help ensure that the water treatment operations consistently operate with no downtime and optimal efficiency and safety.

Operating Fund Impact: Reduced unplanned maintenance cost and efficient operation.

Funding Source	<u>Amount</u>
Operating Revenues	\$55,000
Total	\$55,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: CHANNEL MONSTER REPLACEMENT

First Year in CIP: 2020

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$45,000

Project Description: Replace old channel monster with new channel monster.

Project Justification and/or Need: The old channel monster which chews up solids prior to entering the treatment stages is worn and aging.

Project Impact/Benefit: Regularly updating equipment will help ensure that the water treatment operations consistently operate with no downtime and optimal efficiency and safety.

Operating Fund Impact: Reduced maintenance cost of unplugging pumps and removing accumulated solids throughout the plant.

Funding Source	<u>Amount</u>
Operating Revenues	\$45,000
Total	\$45,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: MAIN WWTP BUILDING ROOF REPLACEMENT

First Year in CIP: 2020 Project Category: Building

Department: Water and Wastewater

Total Project Cost: \$50,000

Project Description: Remove aging rubber membrane roof and replace it with a new membrane roof and drain boots.

Project Justification and/or Need: The current leaking roof is in dire need of replacement.

Project Impact/Benefit: A fully functioning roof is critical to protecting the assets within the building as well as the employees that work in the facility.

Operating Fund Impact: Eliminate costly repairs of \$2,000 - \$5,000 per year.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$50,000
Total	\$50,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: ULTRAVIOLET SYSTEM UPGRADE

First Year in CIP: 2020

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$110,000

Project Description: Upgrading outdated UV equipment so it operates properly.

Project Justification and/or Need: UV is a crucial part of the treatment process and needs to be

upgraded.

Project Impact/Benefit: Regularly updating equipment will help ensure that the water treatment

operations consistently operate with no downtime and optimal efficiency and safety.

Operating Fund Impact: Lower monthly electrical cost and semi-annual bulb replacements.

Funding Source	<u>Amount</u>
Operating Revenues	\$110,000
Total	\$110,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026
Project Title: COMPACT TRACTOR

First Year in CIP: 2020

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$30,000

Project Description: Purchase new compact tractor.

Project Justification and/or Need: Compact tractor for well field mowing, yard/site work, light snow removal. Currently borrow a tractor to do this work which is not always available.

Project Impact/Benefit: Enhance ability to maintain the appearance of both well fields, work for moving parts around.

Operating Fund Impact: Increase routine maintenance and fuel costs slightly.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$30,000
Total	\$30,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: TWO (2) 1/2-TON SERVICE TRUCKS

First Year in CIP: 2020 Project Category: Vehicles

Department: Water and Wastewater

Total Project Cost: \$60,000

Project Description: Scheduled replacement of two (2) existing 4-wheel drive service trucks.

Project Justification and/or Need: Vehicles will be approximately 10 years old and in need of replacement.

Project Impact/Benefit: Maintenance costs will be reduced as aged vehicles are upgraded.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$60,000
Total	\$60,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: SEWER LINING

First Year in CIP: 2020

Project Category: Utilities Infrastructure **Department:** Water and Wastewater

Total Project Cost: \$500,000

Project Description: Rehabilitate 5,000 linear feet of sanitary sewer main with a fiberglass liner.

Project Justification and/or Need: Sewer mains have water infiltration, holes and are aging. Lining will extend the life of the pipes without the need to tear up roads to replace pipes.

Project Impact/Benefit: Lining sewer mains in these specific areas are more cost effective than replacing with new pipe.

Operating Fund Impact: Save electricity and maintenance cost for pumping and treating water infiltration.

Funding Source	<u>Amount</u>
Operating Revenues	\$500,000
Total	\$500,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: LAKE, LEESON, LEISURE STREET PUMPS

First Year in CIP: 2021

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$125,000

Project Description: Rebuild or replace main pumps in lift stations located on Lake, Leeson, and Leisure Streets.

Project Justification and/or Need: Pumps are showing wear and need to be rebuilt or replaced in order to restore pump efficiencies to where they should be.

Project Impact/Benefit: Reduce maintenance costs and protect against unexpected failures.

Operating Fund Impact: Reduce maintenance costs by \$2,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$125,000
Total	\$125,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 - FY2026

Project Title: LIFT STATION EXTERIOR DOORS AND WINDOWS

First Year in CIP: 2021
Project Category: Buildings

Department: Water and Wastewater

Total Project Cost: \$85,000

Project Description:

Project Justification and/or Need:

Project Impact/Benefit:

Operating Fund Impact:

Funding Source(s) for this Project:

Funding SourceAmountOperating Revenues\$85,000Total\$85,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 6 - FY2027
Project Title: 2 SERVICE TRUCKS

First Year in CIP: 2021
Project Category: Vehicles

Department: Water and Wastewater

Total Project Cost: \$60,000

Project Description: Replace existing service trucks.

Project Justification and/or Need: Existing trucks will be more than 10 years old and at the end of their expected useful life.

Project Impact/Benefit: Replacement helps protect the ability of the department to respond to both routine and emergency service calls.

Operating Fund Impact: Reduce maintenance costs by \$1,000 per year or more.

Funding Source	<u>Amount</u>
Operating Revenues	\$60,000
Total	\$60,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 6 - FY2027

Project Title: SEWER LINING

First Year in CIP: 2021

Project Category: Utilities Infrastructure **Department:** Water and Wastewater

Total Project Cost: \$500,000

Project Description: Rehabilitate 5,000 linear feet of sanitary sewer main with a fiberglass liner.

Project Justification and/or Need: Sewer mains have water infiltration, holes and are aging. Lining will extend the life of the pipes without the need to tear up roads to replace pipes.

Project Impact/Benefit: Lining sewer mains in these specific areas are more cost effective than replacing with new pipe.

Operating Fund Impact: Save electricity and maintenance cost for pumping and treating water infiltration.

Funding Source	<u>Amount</u>
Operating Revenues	\$500,000
Total	\$500,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 6 - FY2027

Project Title: HANDHELD RADIO METER READER

First Year in CIP: 2021

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$10,000

Project Description: Replace a handheld reader for the water meter operation.

Project Justification and/or Need: Original unit will be 15 years old and need replaced.

Project Impact/Benefit: Enable ongoing meter reading operations.

Operating Fund Impact: Reduce minor maintenance costs by \$100 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$10,000
Total	\$10,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 6 - FY2027

Project Title: MUFFLE FURNACE/DRYING OVEN

First Year in CIP: 2021

Project Category: Equipment

Department: Water and Wastewater

Total Project Cost: \$8,000

Project Description: Replace muffle furnace and drying oven in the wastewater laboratory.

Project Justification and/or Need: The drying oven and muffle furnace will be 10 years old. They are both essential to the suspended solids/volatile suspended solids testing that must be done daily for the City's NPDES permit with the State of Michigan. Both are also used for drying samples for process control, industrial permits, and standardizing reagents.

Project Impact/Benefit: The department monitors suspended solids/volatile suspended solids in the effluent to make sure that the discharge is not putting too many solids into the Clam River which would have a significantly negative impact on the river.

Operating Fund Impact: A newer muffle furnace/drying oven will most likely be more energy efficient and reduce energy costs since they run 24 hours a day.

Funding Source	<u>Amount</u>
Operating Revenues	\$8,000
Total	\$8,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Department of Public Works

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Department of Public Works	
Year 1 - FY2022	
1-Ton Dump Truck	55,000
Riding Lawn Mower	7,500
2 - 3/4-Ton 4X4 Pickup Trucks	60,000
Year 1 - FY2022 Total	122,500
Year 2 - FY2023	
Wood Chipper	30,000
Year 2 - FY2023 Total	30,000
Year 3 - FY2024	
1-Ton Dump Truck	50,000
Four Post Column Lift	35,000
Year 3 - FY2024 Total	85,000
Year 4 - FY2025	
3/4-Ton 4X4 Pickup Truck	35,000
Year 4 - FY2025 Total	35,000
Year 5 - FY2026	
3/4-Ton 4X4 Pickup Truck	35,000
Year 5 - FY2026 Total	35,000
Department of Public Works Total	307,500

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: 1-TON DUMP TRUCK

First Year in CIP: 2016

Project Category: Equipment Replacement

Department: Stores and Garage

Total Project Cost: \$55,000

Project Description: Replace current dump truck.

Project Justification and/or Need: Replace old equipment

used frequently in department operations.

Project Impact/Benefit: Maintain reliable and safe equipment to accomplish tasks and keep streets safe for our community.

Operating Fund Impact:

Decrease minor maintenance costs by \$1,000 per year and reduce downtime.



Funding Source	<u>Amount</u>
Operating Revenues	\$55,000
Total	\$55,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: RIDING LAWN MOWER

First Year in CIP: 2018

Project Category: Equipment Replacement

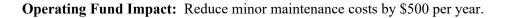
Department: Stores and Garage

Total Project Cost: \$7,500

Project Description: Riding lawn mowers are used almost daily during the mowing season to mow city property and for grass and weed orders.

Project Justification and/or Need: Current unit is fifteen years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option.

Project Impact/Benefit: A new mower with hydrostatic drive and a 52-inch floating deck will enable the street department maintenance crew to maintain city property with a high level of efficiency and productivity.



Funding Source	<u>Amount</u>
Operating Revenues	\$7,500
Total	\$7,500



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: 2 - 3/4-TON 4X4 PICKUP TRUCKS

First Year in CIP: 2017

Project Category: Equipment Replacement

Department: Stores and Garage

Total Project Cost: \$60,000

Project Description: Replace pickup trucks utilized daily for street maintenance activities.

Project Justification and/or Need: Pickup trucks are essential for day-to-day operations in the street department. These trucks typically remain in service for up to 12 years. The condition of older vehicles is reviewed each year, and the one in worst condition is replaced.

Project Impact/Benefit: A regular replacement schedule will help keep down repair and maintenance costs and reduce down time.



Operating Fund Impact: Reduce minor maintenance costs by \$3,000 per year.

Funding Source	Amount
Operating Revenues	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: WOOD CHIPPER

First Year in CIP: 2020

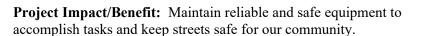
Project Category: Equipment Replacement

Department: Stores and Garage

Total Project Cost: \$30,000

Project Description: Purchase a new commercial grade wood chipper to replace current equipment.

Project Justification and/or Need: Current unit will reach the end of its estimated useful life and will begin to experience maintenance issues and increased downtime for repairs.



Operating Fund Impact:

Decrease minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024
Project Title: 1-TON DUMP TRUCK

First Year in CIP: 2018

Project Category: Equipment Replacement

Department: Stores and Garage

Total Project Cost: \$50,000

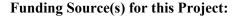
Project Description: Replace second of two (2) dump trucks.

Project Justification and/or Need: Replace old equipment used frequently in department operations.

Project Impact/Benefit: Maintain reliable and safe equipment to accomplish tasks and keep streets safe for our community.

Operating Fund Impact:

Decrease minor maintenance costs by \$1,500 per year and reduce downtime.





Funding Source	Amount
Operating Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024
Project Title: FOUR POST COLUMN LIFT

First Year in CIP: 2018

Project Category: New Equipment **Department:** Stores and Garage

Total Project Cost: \$35,000

Project Description: Purchase and install a four-post column lift for lifting heavy equipment for maintenance.

Project Justification and/or Need: Project will enable city mechanic to lift heavy equipment for inspections and repairs, including equipment for other departmental annual inspection requirements, like fire trucks, etc.

Project Impact/Benefit: Enhances capacity of maintenance staff to perform more thorough inspections by providing adequate lighting and maneuverability to perform repairs.



Operating Fund Impact: Lift will reduce setup time prior to inspections and repairs, and could enable city mechanic to perform additional services for other departments, thereby reducing operational maintenance costs by up to \$2,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025 Project Title: 3/4-TON 4X4 PICKUP TRUCK

First Year in CIP: 2019

Project Category: Equipment Replacement

Department: Stores and Garage

Total Project Cost: \$35,000

Project Description: Replace pickup truck utilized daily for street maintenance activities.

Project Justification and/or Need: Pickup trucks are essential for day-to-day operations in the street department. These trucks typically remain in service for up to 12 years. The condition of older vehicles is reviewed each year, and the one in worst condition is replaced.

Project Impact/Benefit: A regular replacement schedule will help keep down repair and maintenance costs and reduce down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 – FY2026
Project Title: 3/4-TON 4X4 PICKUP TRUCK

First Year in CIP: 2021

Project Category: Equipment Replacement

Department: Stores and Garage

Total Project Cost: \$35,000

Project Description: Replace pickup truck utilized daily for street maintenance activities.

Project Justification and/or Need: Pickup trucks are essential for day-to-day operations in the street department. These trucks typically remain in service for up to 12 years. The condition of older vehicles is reviewed each year, and the one in worst condition is replaced.

Project Impact/Benefit: A regular replacement schedule will help keep down repair and maintenance costs and reduce down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Information Technology

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Information Technology	
Year 1 - FY2022	
Computer Replacement	20,000
IT Infrastructure	20,000
Wireless Project	50,000
Year 1 - FY2022 Total	90,000
Year 2 - FY2023	
Computer Replacement	20,000
Year 2 - FY2023 Total	20,000
Year 3 - FY2024	
Computer Replacement	20,000
IT Infrastructure	20,000
Year 3 - FY2024 Total	40,000
Year 4 - FY2025	
Computer Replacement	20,000
IT Infrastructure	50,000
Year 4 - FY2025 Total	70,000
Year 5 - FY2026	
Computer Replacement	20,000
IT Infrastructure	20,000
Year 5 - FY2026 Total	40,000
Year 6 - FY2027	
Computer Replacement	20,000
Year 6 - FY2027 Total	20,000
Information Technology Total	280,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2017

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

Project Justification and/or Need: With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

Project Impact/Benefit: Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: IT INFRASTRUCTURE

First Year in CIP: 2017

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: General technology infrastructure updates.

Project Justification and/or Need: The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

Project Impact/Benefit: Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022 Project Title: WIRELESS PROJECT

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$50,000

Project Description:

Project Justification and/or Need:

Project Impact/Benefit:

Operating Fund Impact:

Funding Source(s) for this Project:

Funding SourceAmountOperating Revenues\$50,000Total\$50,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

Project Justification and/or Need: With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

Project Impact/Benefit: Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

Project Justification and/or Need: With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

Project Impact/Benefit: Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024
Project Title: IT INFRASTRUCTURE

First Year in CIP: 2018

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: General technology infrastructure updates.

Project Justification and/or Need: The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

Project Impact/Benefit: Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2019

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

Project Justification and/or Need: With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

Project Impact/Benefit: Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 4 – FY2025 Project Title: IT INFRASTRUCTURE

First Year in CIP: 2019

Project Category: Equipment Replacement Information Technology

Total Project Cost: \$50,000

Project Description: Upgrade and replace main servers.

Project Justification and/or Need: Current servers were replaced in FY19 and will have reached the end of their estimated useful lives. The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

Project Impact/Benefit: Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$50,000
Total	\$50,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 – FY2026

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2020

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

Project Justification and/or Need: With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

Project Impact/Benefit: Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 5 – FY2026 Project Title: IT INFRASTRUCTURE

First Year in CIP: 2020

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: General technology infrastructure updates.

Project Justification and/or Need: The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

Project Impact/Benefit: Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 6 – FY2027

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2021

Project Category: Equipment Replacement **Department:** Information Technology

Total Project Cost: \$20,000

Project Description: Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

Project Justification and/or Need: With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

Project Impact/Benefit: Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

Funding Source	Amount
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Community Development

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Community Development	
Year 1 - FY2022	
Trailhead at Cadillac Commons	450,000
Cass/Shelby/Chapin Upgrades	550,000
Year 1 - FY2022 Total	1,000,000
Year 3 - FY2024	
Carmel Street Sidewalk	75,000
Chestnut Street Sidewalk	75,000
Cobb Street Sidewalk	100,000
Pearl Street Sidewalk	100,000
Year 3 - FY2024 Total	350,000
Community Development Total	1,350,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: TRAILHEAD AT CADILLAC COMMONS

First Year in CIP: 2017

Project Category: Other Infrastructure

Department: Community Development

Total Project Cost: \$425,000

Project Description: The White Pine Trail will be extended from its current terminus to a new trailhead in downtown Cadillac. Improvements to public facilities at or near the new trailhead may also be necessary.

Project Justification and/or Need: Presently, the White Pine Trail ends at the intersection of South and Lake Streets. From there, users of the trail are left to determine how to get to the community's downtown landmarks and businesses. The trailhead should also be located near public restrooms and other facilities which are not present at the existing trailhead.



Project Impact/Benefit: Extending the trail into downtown Cadillac will increase awareness of its location and make it easier for residents and visitors alike to use it. This will encourage engagement in healthy physical activities.

Operating Fund Impact: Increase annual maintenance and repair costs \$1,000 to \$2,500 per year.

Funding Source	<u>Amount</u>
Local Funds	\$150,000
Rotary Club Donation	35,000
MDNR Grant	265,000_
Total	\$450,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 - FY2022

Project Title: CASS/SHELBY/CHAPIN UPGRADES

First Year in CIP: 2020

Project Category: Other Infrastructure

Department: Community Development

Total Project Cost: \$550,000

Project Description: In conjunction with the Cadillac Lofts project, the City will improve the area surrounding the new development with street upgrades, parking upgrades, and sidewalks.

Project Justification and/or Need: The areas surrounding this block are in need of upgrades.

Project Impact/Benefit: Project will beautify the area surrounding a new development at a core intersection within the Cadillac downtown area.

Operating Fund Impact: No impact on the operating budget.

Funding Source	<u>Amount</u>
Local Funds	\$550,000_
Total	\$550,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: CARMEL STREET SIDEWALK

First Year in CIP: 2013

Project Category: Other Infrastructure

Department: Community Development

Total Project Cost: \$75,000

Project Description: Construct sidewalk along Carmel Street in the Franklin Elementary School area.

Project Justification and/or Need: This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area, especially for young school children that are walking to school.

Project Impact/Benefit: Enhance pedestrian safety and ease flow of foot traffic.

Operating Fund Impact: Increase minor maintenance and repair costs \$2,500 per year.

Funding Source	<u>Amount</u>
Special Assessments	\$75,000
Total	\$75,000



Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: CHESTNUT STREET SIDEWALK

First Year in CIP: 2013

Project Category: Other Infrastructure

Department: Community Development

Total Project Cost: \$75,000

Project Description: Construct sidewalk along Chestnut Street in the Kenwood Elementary School area.

Project Justification and/or Need: This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area, especially for young school children that are walking to school.

Project Impact/Benefit: Enhance pedestrian safety and ease flow of foot traffic.

Operating Fund Impact: Increase minor maintenance and repair costs \$2,500 per year.

Funding Source	<u>Amount</u>
Special Assessments	\$75,000
Total	\$75,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: **YEAR 3 – FY2024**Project Title: **COBB STREET SIDEWALK**

First Year in CIP: 2008

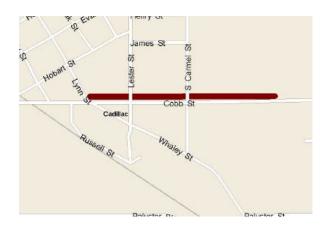
Project Category: Other Infrastructure

Department: Community Development

Total Project Cost: \$100,000

Project Description: Construct 1,200 feet of concrete sidewalk connecting hospital area with other medical facilities farther east on Cobb Street. Project would require significant land preparation, including retaining walls and other types of land manipulation required to make the sidewalk feasible.

Project Justification and/or Need: This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area.



Project Impact/Benefit: Enhance pedestrian safety and ease flow of foot traffic.

Operating Fund Impact: Increase minor maintenance and repair costs \$2,500 per year.

Funding Source	<u>Amount</u>
Special Assessments	\$100,000
Total	\$100,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 3 – FY2024

Project Title: PEARL STREET SIDEWALK

First Year in CIP: 2008

Project Category: Other Infrastructure

Department: Community Development

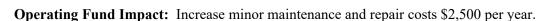
Total Project Cost: \$100,000

Project Description: Construct 2,600 feet of concrete sidewalk connecting the Lakeview Lutheran Manor area with Mitchell Street. Project would require significant land preparation, including retaining walls and other types of land manipulation required to make the sidewalk feasible.

Project Justification and/or Need: This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area.

Project Impact/Benefit: Enhance pedestrian safety

and ease flow of foot traffic.









Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Projects Identified – Industrial Parks

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Industrial Parks	
Year 1 - FY2022	
Entrance Signs	40,000
Year 1 - FY2022 Total	40,000
Year 2 - FY2023	
James E. Potvin Industrial Park Expansion	600,000
Year 2 - FY2023 Total	600,000
Industrial Parks Total	640,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 1 – FY2022

Project Title: INDUSTRIAL PARK ENTRANCE SIGNS

First Year in CIP: 2013

Project Category: Industrial Development

Department: Industrial Parks

Total Project Cost: \$40,000

Project Description: Replace entrance signs to the Cadillac Industrial Parks.

Project Justification and/or Need: Current entrance signs are faded and showing age, which also increases costs to maintain the signs. New companies that have entered the park need to have their company names displayed.

Project Impact/Benefit: The visual appearance at the entrance to the parks will be enhanced and the addition of new company names will be a public benefit as well.



Operating Fund Impact: Reduce maintenance and repair costs by \$500 per year.

Funding Source	Amount
Current Property Tax Revenues	\$40,000
Total	\$40,000

Capital Improvement Program
For the fiscal years ending June 30, 2022-2027

Program Fiscal Year: YEAR 2 – FY2023

Project Title: JAMES E. POTVIN INDUSTRIAL PARK EXPANSION

First Year in CIP: 2003

Project Category: Industrial Development

Department: Industrial Parks

Total Project Cost: \$600,000

Project Description: Phase II of the park expansion will result in the development of lots 15-20. Initial work on this project could begin in FY2019 but the majority of the work will be in Year 2 and potentially beyond. In addition, grants and other outside funding sources will be sought.

Project Details:

Water System\$200,000Sanitary Sewer System80,000Streets and Storm Water320,000

Total \$600,000



Project Justification and/or Need: Project will increase available industrial property through development of new infrastructure including sanitary sewer, water main, and street paving. The project will require wetlands mitigation.

Project Impact/Benefit: Project will result in additional available industrial sites.

Operating Fund Impact: Additional infrastructure and road maintenance will increase operational costs in the Street Department and Utilities by an estimated \$2,000 per year.

Funding Source	<u>Amount</u>
Local Industrial Park Funds	\$600,000
Total	\$600,000





Capital Improvement Program July 1, 2021 - June 30, 2027