# 6-Year Capital Improvement Program



For the Six (6) Fiscal Years Ending June 30, 2021 - 2026

# CITY COUNCIL

# Carla J. Filkins, Mayor At Large

**Bryan Elenbaas, Councilmember**First Ward

**Antoinette Schippers, Mayor Pro-Tem**Second Ward

**Robert Engels, Councilmember**Third Ward

**Stephen King, Councilmember**Fourth Ward



# **Administrative Officials:**

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Owen Roberts - Director of Finance/DPW

**Jeff Dietlin -** Director of Utilities

John Wallace - Community Development Director

Adam Ottjepka - Public Safety Director

Sandra Wasson - City Clerk

Keri Lanning - City Treasurer

Michael Homier—City Attorney

Foster, Swift, Collins & Smith, PC

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

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#### What is the 6-Year Capital Improvement Program?

The information that follows represents the City of Cadillac's 6-Year Capital Improvement Program. In it, projects have been identified that need to be addressed over the next six fiscal years. The program serves as a crucial planning component within the City's overall operational management structure. Since its inception, most projects undertaken within the City have come through this planning document. The program provides important information that aids in maintaining the City's critical infrastructure as well as the equipment needed to carry out the delivery of services to the community.

#### What is a Capital Project?

For the purposes of the Capital Improvement Program, a capital project has been identified by the city as any project that exceeds the City Council purchasing threshold of \$7,500 and has an estimated useful life of greater than one year. This includes items like police cars, fire trucks, streets and other construction projects, parks maintenance equipment, snow plows, street sweepers, etc. This program identifies those projects that meet the criteria above that will be addressed in the next six years.



#### How is the program developed?

The program is developed in the Financial Services Department using project information submitted by each department within the City. Once all project requests have been received, the requests are reviewed and added to the program where appropriate. Projects identified in previous programs remain in the current program unless a different priority or strategy makes it unnecessary to do so. Once a final proposed document has been completed, the program is distributed to the City Council and is also made available for the public to review. The Council holds work sessions to discuss the program, and citizen input is sought through both the work session and through a public hearing process. Once the public hearing has been completed, the program is finalized and adopted by Council.

#### How is the 6-Year Capital Improvement Program organized?

The program is developed on a departmental basis. Summaries for the overall program are listed by department in order to help analyze the impact to each fund within the City. The summaries that follow on the next several pages will highlight the annual cost of projects for each department per year, as well as summarize the sources of funding that have been identified each year to complete the related slate of projects. Keep in mind that not all projects that are in this document will be completed. Over the next six years, priorities may change and funding sources may be eliminated making completion of the project imprudent or impossible.

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#### **Program Summary**

On a departmental basis, the 6-Year Capital Improvement Program includes the following request levels, presented by fiscal year:

Fund	Year 1 - FY2021	Year 2 - FY2022	Year 3 - FY2023	Year 4 - FY2024	Year 5 - FY2025	Year 6 - FY2026	Grand Total
General Fund							
Municipal Complex/Administration	77,000	15,000	363,000		50,000		505,000
Parks	25,000	120,000	65,000	8,000	50,000		268,000
Police Department	55,000	40,000	35,000	42,000	42,000		214,000
Fire Department			250,000			600,000	850,000
General Fund Total	157,000	175,000	713,000	50,000	142,000	600,000	1,837,000
Major Street Fund	700,000	737,500	339,000	342,000			2,118,500
Local Street Fund	295,500	1,443,000	285,500	404,500	60,000		2,488,500
Cemetery Operating Fund	47,500	15,000	100,000	58,000		8,000	228,500
Water and Sewer Fund	10,037,000	1,598,000	505,000	561,000	1,030,500	915,000	14,646,500
Stores and Garage Fund	252,500	30,000	60,000	50,000	35,000		427,500
Information Technology Fund	70,000	40,000	20,000	40,000	70,000	40,000	280,000
Industrial Park Fund	40,000	600,000					640,000
<b>Community Development</b>	625,000		350,000	<u> </u>			975,000
Grand Total	12,224,500	4,638,500	2,372,500	1,505,500	1,337,500	1,563,000	23,641,500

#### **Source of Funds**

It is also important to identify the sources of funding that will be used to fund each year's projects. This helps to determine the viability of each year's requests and serves as a critical planning tool for current and future operating budgets. For the current 6-year program, the following sources of funding have been identified by fiscal year:

Source of Funds	Year 1 - FY2021	Year 2 - FY2022	Year 3 - FY2023	Year 4 - FY2024	Year 5 - FY2025	Year 6 - FY2026	Total
General Governmental Revenues	507,000	775,000	638,000	50,000	142,000	600,000	2,712,000
Donations Received	50,000	0	0	0	0	0	50,000
Future Donations	0	0	65,000	50,000	0	0	115,000
Operating Revenues	1,407,000	1,683,000	685,000	659,000	1,135,500	963,000	6,532,500
MVHF	620,500	2,180,500	624,500	746,500	60,000	0	4,232,000
Bond/Loan Proceeds	9,000,000	0	0	0	0	0	9,000,000
Grants	640,000	0	10,000	0	0	0	650,000
Special Assessments	0	0	350,000	0	0	0	350,000
_	12,224,500	4,638,500	2,372,500	1,505,500	1,337,500	1,563,000	23,641,500

Capital Improvement Program
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#### **Projects by Fiscal Year**

The following tables identify specific projects that have been requested in each of the six fiscal years included in the current program. The summary lists the department that is making the request, the name of the project, the estimated cost, and the page number that the project details can be found on within this document. The first year of the program will be used in the development of the Annual Operating Budget, a process which will begin shortly after final approval and adoption of the program.

Year 1 - FY2021	Project	Cost	Page
<b>Municipal Complex and Administration</b>	Backup Generator	50,000	10
	Staff Car	27,000	11
Police Department	Police Patrol Vehicle	40,000	18
	Patrol Rifles	15,000	19
Parks	Riding Lawn Mower	7,500	29
	Shoreline Stabilization	7,500	30
	Lakefront Lighting	10,000	31
Major Street	Chestnut Street (Linden to Leeson)	700,000	40
Local Street	Evart Street (Cedar to Lester)	179,000	48
	Stimson Street	109,000	49
	Street Sign Replacement	7,500	50
Maple Hill Cemetery	Cemetery Road Paving	40,000	69
	Riding Lawn Mower	7,500	70
Water and Wastewater	Water Supply Improvements	9,000,000	79
	Evart Street (Cedar to Lester)	180,000	80
	Stimson Street	53,500	81
	Chestnut Street	160,000	82
	LIMS/WIMS Software	75,000	83
	BOD Incubators	7,500	84
	3/4 Ton, 4X4 Service Truck	28,000	85
	Aqua Disk Cloth	30,000	86
	Autoclave Replacement	8,000	87
	Revolution Blower	200,000	89
	Rotary Screw Compressor	12,500	90
	Spectrophotometer	7,500	91
	Storage Barn	35,000	92
	Ultraviolet Bulbs	40,000	93
	Manhole Rehabilitation	25,000	88
	Water Well Inspection	25,000	94
	Inductively Coupled Plasma - Mass		
	Spectrometer	150,000	95
Department of Public Works	1-Ton Dump Truck	50,000	151
	Four Post Column Lift	35,000	152
	Riding Lawn Mower	7,500	153
	Single Axle Blade Truck w/Reversing Plow	160,000	154

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Information Technology	Computer Replacement	20,000	161
	Wireless Project	50,000	162
<b>Community Development</b>	Trailhead at Cadillac Commons	375,000	173
	Cass/Shelby/Chapin Upgrades	250,000	174
Industrial Parks	Entrance Signs	40,000	180
Year 1 - FY2021 Total		12,224,500	

Municipal Complex and Administration         New Municipal Complex Entry Doors         15,000         12           Police Department         Police Patrol Vehicle         40,000         20           Parks         Kenwood Parking Lot         60,000         32           Parking Lot Upgrades - Lake and Chestnut St.         35,000         33           Major Street         W. Division Street (Leeson to Boon)         317,500         41           North Boulevard (M-115 to Curve)         140,000         42           Local Street         Lester Street (Cobbs to Howard)         400,000         51           Aldrich Street (Bond to Linden)         200,000         52           Ayers Street (Wheeler to Plett)         128,500         53           Burlingame Street (13th to Ford)         217,000         54           Crippen Street (Mitchell to Hemlock)         242,500         55           Crestview Street         78,500         56           Evart Street         82,500         57           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobs to Howard)         20,000         96           Crippen Street (Mitchell to Hemlock)         130,000         96           Aldrich S	Year 2 - FY2022	Project	Cost	Page
Parks         Kenwood Parking Lot Upgrades - Lake and Chestnut St.         35,000         32           Parking Lot Upgrades - Lake and Chestnut St.         35,000         33           Playground Equipment         25,000         34           Major Street         W. Division Street (Leeson to Boon)         317,500         41           North Boulevard (M-115 to Curve)         140,000         42           North Boulevard (Shoreline)         280,000         43           Local Street         Lester Street (Cobbs to Howard)         400,000         51           Aldrich Street (Bond to Linden)         200,000         52           Ayers Street (Wheeler to Plett)         128,500         53           Burlingame Street (13th to Ford)         217,000         54           Crippen Street (Mitchell to Hemlock)         242,500         55           Crestview Street         78,500         56           Evart Street (Pine to Bremer)         94,000         58           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Crippen Street (Mitchell to Hemlock)         130,000         98           Evart Street (2)         80,000	<b>Municipal Complex and Administration</b>	New Municipal Complex Entry Doors	15,000	12
Parking Lot Upgrades - Lake and Chestnut St.   35,000   33	Police Department	Police Patrol Vehicle	40,000	20
Playground Equipment   25,000   34     Major Street   W. Division Street (Leeson to Boon)   317,500   41     North Boulevard (M-115 to Curve)   140,000   42     North Boulevard (M-115 to Curve)   280,000   43     Local Street   Lester Street (Cobbs to Howard)   400,000   51     Aldrich Street (Bond to Linden)   200,000   52     Ayers Street (Wheeler to Plett)   128,500   53     Burlingame Street (13th to Ford)   217,000   54     Crippen Street (Mitchell to Hemlock)   242,500   55     Crestview Street   82,500   57     Simons Street (Pine to Bremer)   94,000   58     Maple Hill Cemetery   Sprinkler System Upgrade   15,000   71     Water and Wastewater   Lester Street (Cobbs to Howard)   20,000   96     Aldrich Street (Bond to Linden)   97,000   97     Crippen Street (Mitchell to Hemlock)   130,000   98     Crestview Street (Bine to Bremer)   40,000   101     Water Street (Pine to Bremer)   40,000   101     Water Street (Pine to Bremer)   40,000   101     Ayer Street (Bond to Linden)   97,000   97     Crippen Street (Mitchell to Hemlock)   130,000   98     Crestview Street (Pine to Bremer)   40,000   101     W. Division Street (Pine to Bremer)   40,000   101     Ayer Street (Pine to Bremer)   40,000   102     Ayer Street (Pine to Bremer)   40,000   103     Ayer Street (Pine to Bremer)   40,000   104     Ayer Street (Pine to Bremer)   40,000   105     Ayer Street (Pine to Bremer)   40,000   106     Ayer Street (Pine to Bremer)   40,000   107     Ayer Street (Pine to Bremer)   40,000   107     Ayer Street (Pine to Bremer)   40,000   107     A	Parks	Kenwood Parking Lot	60,000	32
Major Street         W. Division Street (Leson to Boon)         317,500         41           North Boulevard (M-115 to Curve)         140,000         42           North Boulevard (Shoreline)         280,000         43           Local Street         Lester Street (Cobbs to Howard)         400,000         51           Aldrich Street (Bond to Linden)         200,000         52           Ayers Street (Wheeler to Plett)         128,500         53           Burlingame Street (13th to Ford)         217,000         54           Crippen Street (Mitchell to Hemlock)         242,500         55           Crestview Street         78,500         56           Evart Street         82,500         57           Simons Street (Pine to Bremer)         94,000         58           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street </td <td></td> <td>Parking Lot Upgrades - Lake and Chestnut St.</td> <td>35,000</td> <td>33</td>		Parking Lot Upgrades - Lake and Chestnut St.	35,000	33
North Boulevard (M-115 to Curve)		Playground Equipment	25,000	34
North Boulevard (Shoreline)   280,000   43     Local Street   Lester Street (Cobbs to Howard)   400,000   51     Aldrich Street (Bond to Linden)   200,000   52     Ayers Street (Wheeler to Plett)   128,500   53     Burlingame Street (13th to Ford)   217,000   54     Crippen Street (Mitchell to Hemlock)   242,500   55     Crestview Street   78,500   56     Evart Street   82,500   57     Simons Street (Pine to Bremer)   94,000   58     Maple Hill Cemetery   Sprinkler System Upgrade   15,000   71     Water and Wastewater   Lester Street (Cobbs to Howard)   20,000   96     Aldrich Street (Bond to Linden)   97,000   97     Crippen Street (Mitchell to Hemlock)   130,000   98     Crestview Street (Evine to Bremer)   40,000   100     Simons Street (Pine to Bremer)   40,000   101     W. Division Street (Pine to Bremer)   40,000   101     W. Division Street (Pine to Bremer)   40,000   102     Ayer Street   25,000   103     Burlingame Street   18,000   104     Ayer Street   25,000   105     Ayer Street   71ck with Plow and Hoist   45,000   106     Gas Storage and Energy Production   600,000   107     Influent Screw Pump	Major Street	W. Division Street (Leeson to Boon)	317,500	41
Local Street         Lester Street (Cobbs to Howard)         400,000         51           Aldrich Street (Bond to Linden)         200,000         52           Ayers Street (Wheeler to Plett)         128,500         53           Burlingame Street (13th to Ford)         217,000         54           Crippen Street (Mitchell to Hemlock)         242,500         55           Crestview Street         78,500         56           Evart Street         82,500         57           Simons Street (Pine to Bremer)         94,000         58           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104 <td< td=""><td></td><td>North Boulevard (M-115 to Curve)</td><td>140,000</td><td>42</td></td<>		North Boulevard (M-115 to Curve)	140,000	42
Aldrich Street (Bond to Linden)   200,000   52     Ayers Street (Wheeler to Plett)   128,500   53     Burlingame Street (13th to Ford)   217,000   54     Crippen Street (Mitchell to Hemlock)   242,500   55     Crestview Street   78,500   56     Evart Street   82,500   57     Simons Street (Pine to Bremer)   94,000   58     Maple Hill Cemetery   Sprinkler System Upgrade   15,000   71     Water and Wastewater   Lester Street (Cobbs to Howard)   20,000   96     Aldrich Street (Bond to Linden)   97,000   97     Crippen Street (Mitchell to Hemlock)   130,000   98     Crestview Street   64,000   99     Evart Street (2)   80,000   100     Simons Street (Pine to Bremer)   40,000   101     W. Division Street (Pine to Bremer)   40,000   101     W. Division Street   54,000   102     Ayer Street   25,000   103     Burlingame Street   148,000   104     1/2 Ton Service Truck   30,000   105     Gas Storage and Energy Production   600,000   107     Influent Screw Pump   140,000   108     Lab Counter Replacement   15,000   109     Portable Generator   60,000   110		North Boulevard (Shoreline)	280,000	43
Ayers Street (Wheeler to Plett)   128,500   53	Local Street	Lester Street (Cobbs to Howard)	400,000	51
Burlingame Street (13th to Ford)         217,000         54           Crippen Street (Mitchell to Hemlock)         242,500         55           Crestview Street         78,500         56           Evart Street         82,500         57           Simons Street (Pine to Bremer)         94,000         58           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104           1/2 Ton Service Truck with Plow and Hoist         45,000         106           Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement <td></td> <td>Aldrich Street (Bond to Linden)</td> <td>200,000</td> <td>52</td>		Aldrich Street (Bond to Linden)	200,000	52
Crippen Street (Mitchell to Hemlock)         242,500         55           Crestview Street         78,500         56           Evart Street         82,500         57           Simons Street (Pine to Bremer)         94,000         58           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104           1/2 Ton Service Truck         30,000         105           Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109		Ayers Street (Wheeler to Plett)	128,500	53
Crestview Street         78,500         56           Evart Street         82,500         57           Simons Street (Pine to Bremer)         94,000         58           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104           1/2 Ton Service Truck         30,000         105           1-Ton Service Truck with Plow and Hoist         45,000         106           Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109           Portable Generator         60,000		Burlingame Street (13th to Ford)	217,000	54
Evart Street         82,500         57           Simons Street (Pine to Bremer)         94,000         58           Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104           1/2 Ton Service Truck         30,000         105           1-Ton Service Truck with Plow and Hoist         45,000         106           Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109           Portable Generator         60,000         110           Manhole Rehabilitation         25,000 <td></td> <td>Crippen Street (Mitchell to Hemlock)</td> <td>242,500</td> <td>55</td>		Crippen Street (Mitchell to Hemlock)	242,500	55
Maple Hill Cemetery         Simons Street (Pine to Bremer)         94,000         58           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104           1/2 Ton Service Truck         30,000         105           1-Ton Service Truck with Plow and Hoist         45,000         106           Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109           Portable Generator         60,000         110           Manhole Rehabilitation         25,000         111		Crestview Street	78,500	56
Maple Hill Cemetery         Sprinkler System Upgrade         15,000         71           Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104           1/2 Ton Service Truck         30,000         105           1-Ton Service Truck with Plow and Hoist         45,000         106           Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109           Portable Generator         60,000         110           Manhole Rehabilitation         25,000         111		Evart Street	82,500	57
Water and Wastewater         Lester Street (Cobbs to Howard)         20,000         96           Aldrich Street (Bond to Linden)         97,000         97           Crippen Street (Mitchell to Hemlock)         130,000         98           Crestview Street         64,000         99           Evart Street (2)         80,000         100           Simons Street (Pine to Bremer)         40,000         101           W. Division Street         54,000         102           Ayer Street         25,000         103           Burlingame Street         148,000         104           1/2 Ton Service Truck         30,000         105           1-Ton Service Truck with Plow and Hoist         45,000         106           Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109           Portable Generator         60,000         110           Manhole Rehabilitation         25,000         111		Simons Street (Pine to Bremer)	94,000	58
Aldrich Street (Bond to Linden)       97,000       97         Crippen Street (Mitchell to Hemlock)       130,000       98         Crestview Street       64,000       99         Evart Street (2)       80,000       100         Simons Street (Pine to Bremer)       40,000       101         W. Division Street       54,000       102         Ayer Street       25,000       103         Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111	Maple Hill Cemetery	Sprinkler System Upgrade	15,000	71
Crippen Street (Mitchell to Hemlock)       130,000       98         Crestview Street       64,000       99         Evart Street (2)       80,000       100         Simons Street (Pine to Bremer)       40,000       101         W. Division Street       54,000       102         Ayer Street       25,000       103         Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111	Water and Wastewater	Lester Street (Cobbs to Howard)	20,000	96
Crestview Street       64,000       99         Evart Street (2)       80,000       100         Simons Street (Pine to Bremer)       40,000       101         W. Division Street       54,000       102         Ayer Street       25,000       103         Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		Aldrich Street (Bond to Linden)	97,000	97
Evart Street (2)       80,000       100         Simons Street (Pine to Bremer)       40,000       101         W. Division Street       54,000       102         Ayer Street       25,000       103         Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		Crippen Street (Mitchell to Hemlock)	130,000	98
Simons Street (Pine to Bremer)       40,000       101         W. Division Street       54,000       102         Ayer Street       25,000       103         Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		Crestview Street	64,000	99
W. Division Street       54,000       102         Ayer Street       25,000       103         Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		Evart Street (2)	80,000	100
Ayer Street       25,000       103         Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		Simons Street (Pine to Bremer)	40,000	101
Burlingame Street       148,000       104         1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		W. Division Street	54,000	102
1/2 Ton Service Truck       30,000       105         1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		Ayer Street	25,000	103
1-Ton Service Truck with Plow and Hoist       45,000       106         Gas Storage and Energy Production       600,000       107         Influent Screw Pump       140,000       108         Lab Counter Replacement       15,000       109         Portable Generator       60,000       110         Manhole Rehabilitation       25,000       111		Burlingame Street	148,000	104
Gas Storage and Energy Production         600,000         107           Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109           Portable Generator         60,000         110           Manhole Rehabilitation         25,000         111		1/2 Ton Service Truck	30,000	105
Influent Screw Pump         140,000         108           Lab Counter Replacement         15,000         109           Portable Generator         60,000         110           Manhole Rehabilitation         25,000         111		1-Ton Service Truck with Plow and Hoist	45,000	106
Lab Counter Replacement         15,000         109           Portable Generator         60,000         110           Manhole Rehabilitation         25,000         111		Gas Storage and Energy Production	600,000	107
Portable Generator         60,000         110           Manhole Rehabilitation         25,000         111		Influent Screw Pump	140,000	108
Manhole Rehabilitation 25,000 111		Lab Counter Replacement	15,000	109
,		Portable Generator	60,000	110
Water Well Inspection 25,000 112		Manhole Rehabilitation	25,000	111
		Water Well Inspection	25,000	112

# Capital Improvement Program For the fiscal years ending June 30, 2021-2026

<b>Department of Public Works</b>	3/4-Ton 4X4 Pickup Truck	30,000	155
Information Technology	Computer Replacement	20,000	163
	IT Infrastructure	20,000	164
Industrial Parks	James E. Potvin Industrial Park Expansion	600,000	181
Year 2 - FY2022 Total		4,638,500	

Year 3 - FY2023	Project	Cost	Page
<b>Municipal Complex and Administration</b>	Heating and Cooling Renovation	75,000	13
	Upgrade Municipal Complex Restrooms	30,000	14
	Fire Garage Expansion	258,000	15
Police Department	Car Port	20,000	21
	Bulletproof Vest Replacement	15,000	22
Fire Department	Overhaul Aerial Ladder Truck	250,000	26
Parks	Skate Park Equipment	40,000	35
	Walkway Bridge Gazebo	25,000	36
Major Street	Carmel Street (Cobbs to Stimson)	222,500	44
	Linden Street (W. Division to Arthur)	116,500	45
Local Street	Warbler Lane (Paluster to Cardinal)	67,000	59
	Cardinal Drive (Warbler to Crosby)	61,000	60
	Hemlock Street (Pine to Washington)	31,500	61
	Lincoln Street (Hemlock to May)	22,000	62
	Simons Street (Mason to Cass)	104,000	63
Maple Hill Cemetery	Maintenance Garage	100,000	72
Water and Wastewater	Linden Street	44,000	113
	N. Simons Street	37,500	114
	1/2 Ton Service Truck	30,000	115
	Exterior Door/Window Replacement-WWTP	115,000	116
	Kubota Tractor	25,000	117
	Submersible Hydraulic Pump	90,000	118
	New Control Panel	100,000	119
	Push Sewer Camera	13,500	120
	Manhole Rehabilitation	25,000	121
	Water Well Inspection	25,000	122
Department of Public Works	3/4-Ton 4X4 Pickup Truck	30,000	156
	Wood Chipper	30,000	157
Information Technology	Computer Replacement	20,000	165
Community Development	Carmel Street Sidewalk	75,000	175
<b>.</b>	Chestnut Street Sidewalk	75,000	176
	Cobb Street Sidewalk	100,000	177
	Pearl Street Sidewalk	100,000	178
Year 3 - FY2023 Total		2,372,500	0

# Capital Improvement Program For the fiscal years ending June 30, 2021-2026

Year 4 - FY2024	Project	Cost	Page
Police Department	Police Patrol Vehicle	42,000	23
Parks	Riding Lawn Mower	8,000	37
Major Street	North Boulevard (Curve to Kenwood Park)	342,000	46
Local Street	Blodgett Street (Lincoln to Washington)	39,000	64
	Delmar Street (Chapin to E. Division)	43,500	65
	Elmer Street (Waldo to Linden)	322,000	66
Maple Hill Cemetery	Entrance Pillars	50,000	73
	Riding Lawn Mower	8,000	74
Water and Wastewater	Elmer Street	76,000	123
	Major Building Exterior Repairs	175,000	124
	Visitor/Client Entrance - WWTP	95,000	125
	1/2 Ton Service Truck	30,000	126
	Piston Pump Replacement	25,000	127
	Backhoe	110,000	128
	Manhole Rehabilitation	25,000	129
	Water Well Inspection	25,000	130
Department of Public Works	1-Ton Dump Truck	50,000	158
Information Technology	Computer Replacement	20,000	166
	IT Infrastructure	20,000	167
Year 4 - FY2024 Total		1,505,500	

Year 5 - FY2025	Project	Cost	Page
Municipal Complex and Administration	Roof Patching and Repair	50,000	16
Police Department	Police Patrol Vehicle	42,000	24
Parks	Playground Equipment	50,000	38
Local Street	Wheeler Street (Ayer to Smith)	60,000	67
Water and Wastewater	Two (2) Service Trucks	60,000	131
	Type 1 Water System	15,000	132
	Anaerobic Digester Cleaning	75,000	133
	WWTP Hand Rail Replacement	100,000	134
	Plant-Wide Phone System	18,000	135
	Televised Inspection Trailer	225,000	136
	Two (2) Riding Lawn Mowers	30,000	137
	Construction/Job Cargo Trailer	7,500	138
	Sewer Lining	500,000	139
Department of Public Works	3/4-Ton 4X4 Pickup Truck	35,000	159
Information Technology	Computer Replacement	20,000	168
	IT Infrastructure	50,000	169
Year 5 - FY2025 Total		1,337,500	

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Year 6 - FY2026	Project	Cost	Page
Fire Department	Fire Truck	600,000	27
Maple Hill Cemetery	Riding Lawn Mower	8,000	75
Water and Wastewater	Analytical Lab Balance	10,000	140
	Wastewater/Lab Fume Hoods	35,000	141
	Transformer Replacement	20,000	142
	Aqua Disk Upgrade	55,000	143
	Channel Monster Replacement	45,000	144
	Main Building Roof Replacement	50,000	145
	Ultraviolet System Upgrade	110,000	146
	Compact Tractor	30,000	147
	Two (2) 1/2-Ton Service Trucks	60,000	148
	Sewer Lining	500,000	149
Information Technology	Computer Replacement	20,000	170
	IT Infrastructure	20,000	171
Year 6 - FY2026 Total		1,563,000	
Grand Total		23,641,500	

Following these summary pages are the details for the projects included in this Capital Improvement Program. The details will be broken down by each department. A departmental summary page will be first, followed by a project summary page for each project included in the program. This Capital Improvement Program will give the reader insight into the capital needs that the City of Cadillac will face over the next six years. If you have any questions pertaining to this report or would like additional information, please direct your request to the City of Cadillac, Director of Finance, 200 N. Lake Street, Cadillac, MI, 49601, or call the Financial Services Department at (231) 775-0181.

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Municipal Complex/General Government**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Municipal Complex and Administration	
Year 1 - FY2021	
Backup Generator	50,000
Staff Car	27,000
Year 1 - FY2021 Total	77,000
Year 2 - FY2022	
New Municipal Complex Entry Doors	15,000
Year 2 - FY2022 Total	15,000
Year 3 - FY2023	
Heating and Cooling Renovation	75,000
Upgrade Municipal Complex Restrooms	30,000
Fire Garage Expansion	258,000
Year 3 - FY2023 Total	363,000
Year 5 - FY2025	
Roof Patching and Repair	50,000
Year 5 - FY2025 Total	50,000
Municipal Complex and Administration Total	505,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: BACKUP GENERATOR

First Year in CIP: 2018

**Project Category:** Equipment Replacement

**Department:** Administration

**Total Project Cost:** \$50,000

**Project Description:** Replace generator in Municipal Complex. Current unit has reached the end of its useful life.

**Project Justification and/or Need:** Complex generator is an important backup power source for the City's data, security, and public safety services. Generator operates garage doors in Police and Fire departments and will enable services to continue during extended power outages.



**Project Impact/Benefit:** Enhances ability to provide ongoing public safety during power outages, and protects important City data.

**Operating Fund Impact:** Reduced maintenance costs and service calls could save an estimated \$500 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2019

Project Title: STAFF CAR

First Year in CIP: 2020

**Project Category:** Vehicle Replacement

**Department:** Administration

**Total Project Cost:** \$27,000

**Project Description:** A reliable staff car is essential to providing safe transportation for City staff personnel.

**Project Justification and/or Need:** Administration staff regularly travel to various out-of-town training sessions and meetings. Scheduled replacements are needed to ensure the availability of a safe, reliable vehicle. This purchase was in the budget two years ago but repairs were made to extend the life of the existing vehicle a couple additional years.

**Project Impact/Benefit:** A 2004 Ford Taurus will be replaced with this new staff vehicle. The new vehicle will facilitate out-of-town travel for other members of City staff as well as elected officials.

**Operating Fund Impact:** Purchase of this vehicle will facilitate disposal of an older vehicle that was kept beyond its estimated useful life, and will provide a safe, efficient vehicle for staff to use to travel. Overall, project should result in a reduction in annual maintenance costs of approximately \$500.

Funding Source	<b>Amount</b>
General Governmental Revenues	\$27,000
Total	\$27,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: MUNICIPAL COMPLEX ENTRY DOORS

First Year in CIP: 2018

**Project Category:** Building Construction **Department:** Municipal Complex

**Total Project Cost:** \$15,000

**Project Description:** Replace entry doors in three (3) locations. Install electronic access at two main complex entrances on North and East side of building.

**Project Justification and/or Need:** Current doors are aging and are not insulated well. Additionally, installing electronic access devices will enhance security by reducing the number of keys that will be issued for building access.

**Project Impact/Benefit:** Enhanced heating and cooling efficiency; enhanced security access control.

**Operating Fund Impact:** Reduce utility costs by approximately \$500 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$15,000
Total	\$15,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: **HEATING AND COOLING SYSTEM RENOVATION** 

First Year in CIP: 2015

**Project Category:** Building Maintenance **Department:** Municipal Complex

**Total Project Cost:** \$75,000

**Project Description:** Ongoing maintenance of the municipal complex is essential. Phasing this maintenance aids continuous improvement of the facility.

Project Justification and/or Need: Existing system is in need of modernization.

**Project Impact/Benefit:** Ensure optimum operating efficiency and reduce downtime of system.

**Operating Fund Impact:** It is expected that replacing and renovating the system will help avoid major outages and failures and reduce major annual maintenance costs by up to \$1,500 per year.

<b>Funding Source</b>	<b>Amount</b>
General Governmental Revenues	\$75,000
Total	\$75,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: UPGRADE MUNICIPAL COMPLEX RESTROOMS

First Year in CIP: 2004

**Project Category:** Building Maintenance **Department:** Municipal Complex

**Total Project Cost:** \$30,000

**Project Description:** Ongoing maintenance of the municipal complex is essential. Phasing this maintenance aids continuous improvement of the facility.

**Project Justification and/or Need:** Existing facility is 37 years old and in need of modernization. Project will encompass floors, lighting, dividers and toilets.

Project Impact/Benefit: Project will include public and employee bathrooms in the Police Department and Administration, as well as the shower facilities in the police department.



**Operating Fund Impact:** It is expected that upgrading the restrooms in the entire facility will reduce minor maintenance costs by approximately \$600 per year.

<u>Funding Source</u>	<u>Amount</u>
General Governmental Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 – FY2023
Project Title: FIRE GARAGE EXPANSION

First Year in CIP: 2016

**Project Category:** Building Construction **Department:** Municipal Complex

Total Project Cost: \$258,000

**Project Description:** Add approximately 1700 sf addition to garage space including new office space for Fire Marshal. Space would serve as a new space for physical fitness equipment making more apparatus bay space available for emergency equipment.

**Project Justification and/or Need:** Additional space would enable all City vehicles and equipment to be stored inside, importantly including the HAZMAT and Technical Rescue trailers which are currently stored outside. Could also accommodate a second ambulance when service demands may warrant.

**Project Impact/Benefit:** Interior storage of equipment prevents damage from the Northern Michigan elements. For example, HAZMAT suits deteriorate much more quickly when they are not stored in a temperature-controlled environment. Project would also enable physical fitness equipment to be available to staff outside of a garage area with frequent operation of diesel engines.

**Operating Fund Impact:** Interior storage would extend the usable life of the equipment in the trailers, and could also protect other vehicles from damage and wear from being stored outside. Savings could average \$2,000 per year.

<u>Funding Source</u>	<u>Amount</u>
General Governmental Revenues	\$258,000
Total	\$258,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 – FY2025

Project Title: ROOF PATCHING AND REPAIR

First Year in CIP: 2020

**Project Category:** Building Construction **Department:** Municipal Complex

**Total Project Cost:** \$50,000

**Project Description:** Upgrade, repair, and replace sections of the roof on the Cadillac Municipal Complex as needed.

**Project Justification and/or Need:** The roof on the complex is showing signs of wear and there have been several small leaks in the last couple of years.

**Project Impact/Benefit:** A safe, upgraded roof will protect the municipal complex and all of the infrastructure inside.

**Operating Fund Impact:** Reduce annual maintenance costs by up to \$1,000 per year, and avoid a potentially catastrophic loss that a failed roof would cause.

Funding Source	<b>Amount</b>
General Governmental Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Police Department**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

- 11 -	
Police Department	
Year 1 - FY2021	
Police Patrol Vehicle	40,000
Patrol Rifles	15,000
Year 1 - FY2021 Total	55,000
Year 2 - FY2022	
Police Patrol Vehicle	40,000
Year 2 - FY2022 Total	40,000
Year 3 - FY2023	
Car Port	20,000
Bulletproof Vest Replacement	15,000
Year 3 - FY2023 Total	35,000
Year 4 - FY2024	
Police Patrol Vehicle	42,000
Year 4 - FY2024 Total	42,000
Year 5 - FY2025	
Police Patrol Vehicle	42,000
Year 5 - FY2025 Total	42,000
Police Department Total	214,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2016

**Project Category:** Vehicle Replacement

**Department:** Police

**Total Project Cost:** \$40,000

**Project Description:** The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

**Project Justification and/or Need:** Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



**Project Impact/Benefit:** A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$40,000
Total	\$40,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: PATROL RIFLES

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Police

**Total Project Cost:** \$15,000

**Project Description:** Purchase a rifle for each sworn officer in the department.

**Project Justification and/or Need:** 

Project Impact/Benefit: Important component of public safety response during critical incidents.

**Operating Fund Impact:** Increase operating budget for supplies by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$15,000
Total	\$15,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2017

**Project Category:** Vehicle Replacement

**Department:** Police

**Total Project Cost:** \$40,000

**Project Description:** The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

**Project Justification and/or Need:** Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



**Project Impact/Benefit:** A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$40,000
Total	\$40,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: CAR PORT

First Year in CIP: 2019
Project Category: Building
Department: Police

**Total Project Cost:** \$20,000

**Project Description:** Build a car port to provide covered parking for patrol cars.

**Project Justification and/or Need:** Project will keep responding patrol cars and administrative vehicles in a ready state to respond to emergency calls for service. Will keep vehicles protected from elements and extend life span of departmental assets.



**Project Impact/Benefit:** Project will enable a more expedient response time for critical emergency calls during times of inclement weather.

Operating Fund Impact: No significant impact on operating budget; extended life of vehicles.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: BULLETPROOF VEST REPLACEMENT

First Year in CIP: 2020

Project Category: Equipment

**Department:** Police

**Total Project Cost:** \$15,000

**Project Description:** Replace bulletproof vests for all officers.

Project Justification and/or Need: Replace critical protection equipment for

officers within the recommended industry time frame.

**Project Impact/Benefit:** 

**Operating Fund Impact:** No impact.

Funding Source	<u>Amount</u>
Bulletproof Vest Program (BVP) Grant	\$10,000
General Governmental Revenues	5,000
Total	\$15,000





Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2018

**Project Category:** Vehicle Replacement

**Department:** Police

**Total Project Cost:** \$42,000

**Project Description:** The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

**Project Justification and/or Need:** Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



**Project Impact/Benefit:** A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

<b>Funding Source</b>	<b>Amount</b>
General Governmental Revenues	\$42,000
Total	\$42,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: POLICE PATROL VEHICLE REPLACEMENT

First Year in CIP: 2019

**Project Category:** Vehicle Replacement

**Department:** Police

**Total Project Cost:** \$42,000

**Project Description:** The patrol vehicle replacement program is designed to replace vehicles by the end of their estimated useful life. Beginning in 2020 the department will switch to all-wheel drive, SUV-model patrol vehicles.

**Project Justification and/or Need:** Patrol vehicles are used on a daily basis and are often driven 24 hours per day. The estimated useful life of a patrol vehicle is approximately 90,000 miles. A modern and safe fleet is essential to aid public safety personnel in the carrying out of their duties.



**Project Impact/Benefit:** A regular cycle of patrol vehicle replacement keeps each vehicle that is in service in optimal condition, helping to protect the safety of officers as they carry out their duties.

Operating Fund Impact: Reduce minor maintenance by \$600 per year.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$42,000
Total	\$42,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Fire Department**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Fire Department	
Year 3 - FY2023	
Overhaul Aerial Ladder Truck	250,000
Year 3 - FY2023 Total	250,000
Year 6 - FY2026	
Fire Truck	600,000
Year 6 - FY2026 Total	600,000
Fire Department Total	850,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: OVERHAUL 1994 SEAGRAVE AERIAL LADDER TRUCK

First Year in CIP: 2019

**Project Category:** Vehicle Refurbishment

**Department:** Fire

Total Project Cost: \$250,000

**Project Description:** Complete and thorough overhaul of the aerial ladder truck to include engine, pumps, transmission, electrical, hydraulic system and suspension components. Unit will be nearing 30 years old at time of refurbishment.



**Project Justification and/or Need:** This truck is a 1995 Seagrave, and fire engines are typically replaced between 15 and 20 years of use.

**Project Impact/Benefit:** A complete overhaul can potentially add 10-15 years of service life and would ensure a safer and more reliable fire engine to respond to critical incidents.

**Operating Fund Impact:** Reduce annual maintenance by up to \$3,500 per year.

Funding Source(s)	<u>Amount</u>
General Governmental Revenues	\$250,000
Total	\$250,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 – FY2026 Project Title: REPLACE ENGINE #1

First Year in CIP: 2020
Project Category: Vehicle
Department: Fire

**Total Project Cost:** \$600,000

**Project Description:** Replace Engine #1. Unit will be approximately 25 years old at time of refurbishment.

**Project Justification and/or Need:** Engine 1 is a 2000 Alexis Pumper, and fire engines are typically replaced between 15 and 20 years of use.



**Project Impact/Benefit:** A modern, safe, and efficient apparatus fleet helps minimize response times to critical incidents.

**Operating Fund Impact:** Reduce annual maintenance by \$1,500 per year.

Funding Source(s)	<u>Amount</u>
General Governmental Revenues	\$600,000
Total	\$600,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Municipal Parks**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

n 1	
Parks	
Year 1 - FY2021	
Riding Lawn Mower	7,500
Shoreline Stabilization	7,500
Lakefront Lighting	10,000
Year 1 - FY2021 Total	25,000
Year 2 - FY2022	
Kenwood Parking Lot	60,000
Parking Lot Upgrades - Lake and Chestnut St.	35,000
Playground Equipment	25,000
Year 2 - FY2022 Total	120,000
Year 3 - FY2023	
Skate Park Equipment	40,000
Walkway Bridge Gazebo	25,000
Year 3 - FY2023 Total	65,000
Year 4 - FY2024	
Riding Lawn Mower	8,000
Year 4 - FY2024 Total	8,000
Year 5 - FY2025	
Playground Equipment	50,000
Year 5 - FY2025 Total	50,000
Parks Total	268,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 1 – FY2021**Project Title: **RIDING LAWN MOWER** 

First Year in CIP: 2016

**Project Category:** Equipment Replacement

**Department:** Municipal Parks

**Total Project Cost:** \$7,500

**Project Description:** Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the city parks.

**Project Justification and/or Need:** Current unit is five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



**Project Impact/Benefit:** A new zero-turn mower will enable the Parks Crew to continue to beautifully maintain the City's signature system of parks.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<b>Amount</b>
General Governmental Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021

Project Title: SHORELINE STABILIZATION

First Year in CIP: 2015

**Project Category:** Improvements **Department:** Municipal Parks

**Total Project Cost:** \$7,500

**Project Description:** Project will place new rip rap along City-owned shoreline around Lake Cadillac.

**Project Justification and/or Need:** Constant wave action along the shoreline is causing the shoreline to erode in many areas. Placement of additional rip rap will mitigate some of the eroding effects of this situation.

**Project Impact/Benefit:** Erosion will be significantly reduced thereby minimizing the rate of deterioration of the shoreline.



**Operating Fund Impact:** Placement of rip rap will cost approximately \$1,000 in the year of placement, and may reduce minor ongoing lakeshore maintenance costs by an immaterial amount.

<b>Funding Source</b>	<b>Amount</b>
General Governmental Revenues	\$7,500
Total	\$7,500

Capital Improvement Program For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021

Project Title: LAKEFRONT LED LIGHTING

First Year in CIP: 2020

**Project Category:** Improvements **Department:** Municipal Parks

**Total Project Cost:** \$10,000

**Project Description:** 

**Project Justification and/or Need:** 

**Project Impact/Benefit:** 

**Operating Fund Impact:** 

**Funding Source(s) for this Project:** 

**Funding Source** Amount General Governmental Revenues \$10,000 Total

\$10,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: KENWOOD PARK LOT PAVING

First Year in CIP: 2004

**Project Category:** Improvements **Department:** Municipal Parks

**Total Project Cost:** \$60,000

**Project Description:** Improve the Kenwood Park area by paving the existing parking lot.

**Project Justification and/or Need:** The north side of Kenwood Park is more active with the addition of the volleyball courts. This results in increased traffic in the area, and dust becomes an issue on hot, dry summer days. Paving across from the Kenwood Beach area may also provide for overflow parking for boaters and swimmers.

**Project Impact/Benefit:** Project will reduce dust in an increasingly high traffic area. Paving a dirt parking lot will also eliminate substantial ongoing maintenance of a dirt lot.



Operating Fund Impact: Eliminate minor maintenance costs of \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: PARKING LOT UPGRADES - CHESTNUT AND LAKE

**STREETS** 

First Year in CIP: 2003

**Project Category:** Improvements **Department:** Municipal Parks

**Total Project Cost:** \$35,000

**Project Description:** Adequate public parking is needed to accommodate users of the lakefront park system. These parking lots are in need of repair to ensure ongoing usability.

**Project Justification and/or Need:** Parking lots will need an overlay of blacktop as well as new curb and gutter. These are two of the heaviest used parking lots providing access to lakefront recreation activities. The drainage of the lots will also be improved.



**Project Impact/Benefit:** Two high-use parking lots will be improved. This will enhance the visual impact of the prominent lots for the parks system and will reduce maintenance costs as well.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: PLAYGROUND EQUIPMENT

First Year in CIP: 2018

**Project Category:** Improvements **Department:** Municipal Parks

**Total Project Cost:** \$25,000

**Project Description:** Replace damaged equipment and purchase new equipment as funding allows.

**Project Justification and/or Need:** Most playground equipment in the Parks system is aging and will soon need repair and/or replacement.



**Project Impact/Benefit:** Safe and modern equipment enhances the safety of users of the playground, most of which are children. Updated playgrounds also enhance user experience and the appearance of these public facilities.

Operating Fund Impact: Minimal impact on operating budget.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 3 – FY2023**Project Title: **SKATE PARK EQUIPMENT** 

First Year in CIP: 2005

**Project Category:** Equipment Additions **Department:** Municipal Parks

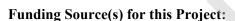
**Total Project Cost:** \$40,000

**Project Description:** Purchase additional equipment to expand Chris Blackburn Skate Park.

**Project Justification and/or Need:** Phase 1 of the skate park was completed in 2004. Additional equipment was installed in 2007 and 2009. The remaining equipment will come as part of this project.

**Project Impact/Benefit:** Expand offering of recreational skateboarding equipment at the skate park, providing additional activities for area youth.

**Operating Fund Impact:** Increase maintenance costs by \$500 per year.



Funding Source	<u>Amount</u>
Future Donations	\$40,000
Total	\$40,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: WALKWAY BRIDGE GAZEBO

First Year in CIP: 2007

**Project Category:** Improvements **Department:** Municipal Parks

**Total Project Cost:** \$25,000

**Project Description:** Construct and install a gazebo cover for the walkway bridge on the McKellop Walkway.

**Project Justification and/or Need:** The new walkway bridge was designed for a gazebo addition at the mid-span. This will complete the project as originally planned.

**Project Impact/Benefit:** The addition of the gazebo will enhance the overall beauty of the walkway bridge and provide a protected area for the individuals to view Lake Cadillac and the headwaters of the Clam River.



Operating Fund Impact: Increase minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Future Donations	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 4 – FY2024**Project Title: **RIDING LAWN MOWER** 

First Year in CIP: 2018

**Project Category:** Equipment Replacement

**Department:** Municipal Parks

**Total Project Cost:** \$8,000

**Project Description:** Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the city parks.

**Project Justification and/or Need:** Current unit will be five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



**Project Impact/Benefit:** A new zero-turn mower will enable the Parks Crew to continue to beautifully maintain the City's signature system of parks.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
General Governmental Revenues	\$8,000
Total	\$8,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 – FY2022

Project Title: PLAYGROUND EQUIPMENT

First Year in CIP: 2020

**Project Category:** Improvements **Department:** Municipal Parks

**Total Project Cost:** \$50,000

**Project Description:** Replace damaged equipment and purchase new equipment as funding allows.

**Project Justification and/or Need:** Most playground equipment in the Parks system is aging and will soon need repair and/or replacement.



**Project Impact/Benefit:** Safe and modern equipment enhances the safety of users of the playground, most of which are children. Updated playgrounds also enhance user experience and the appearance of these public facilities.

Operating Fund Impact: Minimal impact on operating budget.

Funding Source	<u>Amount</u>
General Governmental Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Major Streets**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Major Street	
Year 1 - FY2021	
Chestnut Street (Linden to Leeson)	700,000
Year 1 - FY2021 Total	700,000
Year 2 - FY2022	
W. Division Street (Leeson to Boon)	317,500
North Boulevard (M-115 to Curve)	140,000
North Boulevard (Shoreline)	280,000
Year 2 - FY2022 Total	737,500
Year 3 - FY2023	
Carmel Street (Cobbs to Stimson)	222,500
Linden Street (W. Division to Arthur)	116,500
Year 3 - FY2023 Total	339,000
Year 4 - FY2024	
North Boulevard (Curve to Kenwood Park)	342,000
Year 4 - FY2024 Total	342,000
Major Street Total	2,118,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: CHESTNUT STREET

First Year in CIP: 2019

**Project Category:** Infrastructure Reconstruction

**Department:** Major Street

**Total Project Cost:** \$700,000



**Project Description:** Remove and replace a section of Chestnut Street from Linden Street to Leeson Street.

**Project Justification and/or Need:** The existing street will be removed and replaced with 3" of hot mixed asphalt. The streets with the lowest ratings are the highest priority for repair. Currently this street has a rating of 2 out of 10. This project will replace 2,600 feet of street, curb and gutter at an estimated cost of \$270 per foot.

**Project Impact/Benefit:** Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<u>Funding Source</u>	<u>Amount</u>
Motor Vehicle Highway Funds	\$325,000
MDOT Small Urban Grant	375,000
Total	\$700,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022 Project Title: W. DIVISION STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Major Street

**Total Project Cost:** \$317,500



**Project Description:** Remove and replace a section of W. Division Street from Leeson Avenue to Boon Street, including crushing and shaping existing HMA, HMA paving, Sanitary Sewer upgrades.

**Project Justification and/or Need:** The existing street has a rating of 2 out of 10. This project will replace 1,944 feet of street at an estimated cost of \$165 per foot.

**Project Impact/Benefit:** Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$317,500
Total	\$317,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

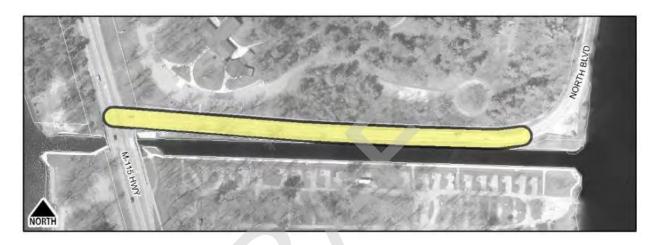
Program Fiscal Year: YEAR 2 – FY2022 Project Title: NORTH BOULEVARD

First Year in CIP: 2014

**Project Category:** Infrastructure Reconstruction

**Department:** Major Street

**Total Project Cost:** \$140,000



**Project Description:** Remove and replace a section of North Boulevard from M-115 to the curve at the end of the canal.

**Project Justification and/or Need:** The existing street will be removed and replaced with 3" of hot mixed asphalt. The streets with the lowest ratings are the highest priority for repair. Currently this street has a rating of 2 out of 10. This project will replace 1,500 feet of street at an estimated cost of \$100 per foot.

**Project Impact/Benefit:** Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$140,000
Total	\$140,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

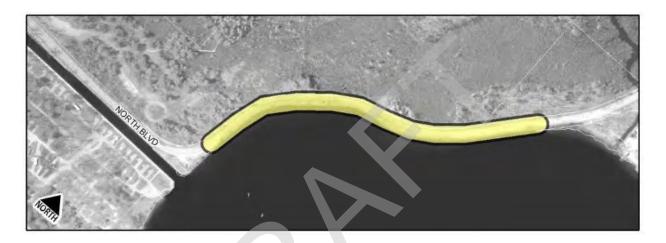
Program Fiscal Year: YEAR 2 – FY2022 Project Title: NORTH BOULEVARD

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Major Street

**Total Project Cost:** \$280,000



Project Description: Shoreline Stabilization.

**Project Justification and/or Need:** Project will be a major fix to protect the shoreline in order to stabilize the roadway.

Project Impact/Benefit: Major enhancement to stability of roadway along the Lake Cadillac shoreline.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$280,000
Total	\$280,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: CARMEL STREET

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Major Street

**Total Project Cost:** \$222,500



**Project Description:** Remove and replace a section of Carmel Street from Cobb Street to Stimson Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Watermain upgrades.

**Project Justification and/or Need:** The existing street has a rating of 3 out of 10 and needs repair. This project will replace 2,175 feet of street at approximately \$100 per foot.

**Project Impact/Benefit:** Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$222,500
Total	\$222,500

Capital Improvement Program For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: LINDEN STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

> **Department:** Major Street

**Total Project Cost:** \$116,500



Project Description: Remove and replace a section of Linden Street from Division Street to Arthur Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary and Storm Sewer upgrades.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and needs repair. This project will replace 861 feet of street at an estimated cost of \$135 per foot.

**Project Impact/Benefit:** Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<b>Amount</b>
Motor Vehicle Highway Funds	\$116,500
Total	\$116,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

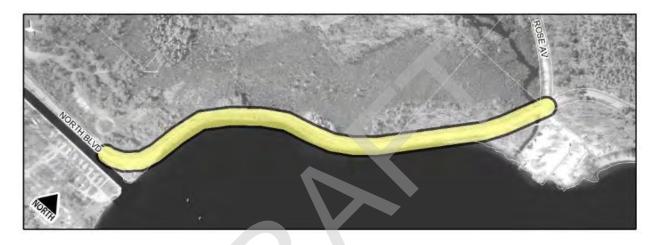
Program Fiscal Year: YEAR 4 – FY2024 Project Title: NORTH BOULEVARD

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Major Street

**Total Project Cost:** \$342,000



**Project Description:** Remove and replace a section of North Boulevard from curve at the canal to Rose Street at Kenwood Park, including HMA paving with minor Subgrade Undercutting.

**Project Justification and/or Need:** This street has a rating of 2 out of 10. This street will also need subgrade undercutting. This project will replace 2,276 feet of street at an estimated cost of \$150 per foot.

**Project Impact/Benefit:** Street replacement improves the drivability of the neighborhood and reduces annual maintenance costs related to deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$342,000
Total	\$342,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

## **Projects Identified – Local Streets**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Local Street	
Year 1 - FY2021	
Evart Street (Cedar to Lester)	179,000
Stimson Street	109,000
Street Sign Replacement	7,500
Year 1 - FY2021 Total	295,500
1 car 1 - 1 1 2021 Total	273,300
Year 2 - FY2022	
Lester Street (Cobbs to Howard)	400,000
Aldrich Street (Bond to Linden)	200,000
Ayers Street (Wheeler to Plett)	128,500
Burlingame Street (13th to Ford)	217,000
Crippen Street (Mitchell to Hemlock)	242,500
Crestview Street	78,500
Evart Street	82,500
Simons Street (Pine to Bremer)	94,000
Year 2 - FY2022 Total	1,443,000
Year 3 - FY2023	
Cardinal Drive (Warbler to Crosby)	61,000
Hemlock Street (Pine to Washington)	31,500
Lincoln Street (Hemlock to May)	22,000
Simons Street (Mason to Cass)	104,000
Warbler Lane (Paluster to Cardinal)	67,000
Year 3 - FY2023 Total	285,500
	200,000
Year 4 - FY2024	
Blodgett Street (Lincoln to Washington)	39,000
Delmar Street (Chapin to E. Division)	43,500
Elmer Street (Waldo to Linden)	322,000
Year 4 - FY2024 Total	404,500
Year 5 - FY2025	
Wheeler Street (Ayer to Smith)	60,000
Year 5 - FY2025 Total	60,000
Local Street Total	2,488,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2020

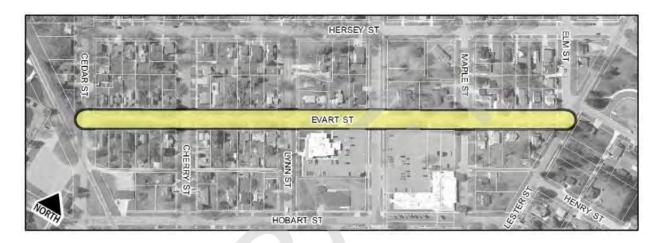
Project Title: **EVART STREET** 

First Year in CIP: 2009

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$179,000



**Project Description:** Remove and replace a section of Evart Street from Cedar Street to Lester Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades and Sanitary Sewer, Watermain upgrades.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and needs repair. This project will replace 1,529 feet of street at an estimated cost of \$120 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$179,000
Total	\$179,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: STIMSON STREET

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

Total Project Cost: \$109,000



**Project Description:** Remove and replace a section of Stimson Street from Carmel Street to Warren street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Sanitary Sewer and Watermain upgrades.

**Project Justification and/or Need:** These streets have a rating of 2 out of 10 and are in need of repair. This project will replace 1,357 feet of street at an estimated cost of \$80 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$109,000
Total	\$109,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: STREET SIGN REPLACEMENT

First Year in CIP: 2016

**Project Category:** Signage Improvements

**Department:** Local Street

**Total Project Cost:** \$7,500

**Project Description:** Upgrade intersection street signs with newly designed signs.

**Project Justification and/or Need:** Existing street signs are white 4-inch lettering on a green background. Many of these signs have become faded over the years and need to be replaced as part of the routine maintenance program. The intent of this program is to design a street sign that blends with the existing "Way-Finding" signs. Initially there were 244 local street intersections that needed replaced. This year should complete the project.

**Project Impact/Benefit:** Enhanced appearance and consistency of signage throughout the City.



Operating Fund Impact: Reduce maintenance and repair costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: LESTER STREET

First Year in CIP: 2019

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$400,000



**Project Description:** Remove and replace a section of Lester Street from Cobbs Street to Howard Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary and Storm Sewer upgrades.

**Project Justification and/or Need:** This street has a current rating of 2/3 out of 10 and is in need of repair. This project will replace 1,906 feet of street. It is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface. It will improve delivery of utility services.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<u>Funding Source</u>	<b>Amount</b>
Motor Vehicle Highway Funds	\$400,000
Total	\$400,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022 Project Title: ALDRICH STREET

First Year in CIP: 2006

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$200,000



**Project Description:** Remove and replace a section of Aldrich Street from Bond Street to Linden Street, including HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary Sewer upgrades.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and needs repair. This project will repair and resurface 1,320 feet of street at an estimated cost of \$150 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$200,000
Total	\$200,000

Capital Improvement Program For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: AYERS STREET

First Year in CIP: 2016

**Project Category:** Infrastructure Reconstruction

> **Department:** Local Street

**Total Project Cost:** \$128,500



Project Description: Remove and replace a section of Ayers Street from Wheeler Street to Plett Road, including crushing and shaping existing HMA, HMA paving and Sanitary, Storm Sewer and Watermain upgrades.

**Project Justification and/or Need:** Street has a current rating of 2 out of 10 and needs repair. This project will replace 1,405 feet of street at an estimated cost of \$92 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<b>Amount</b>
Motor Vehicle Highway Funds	\$128,500
Total	\$128,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

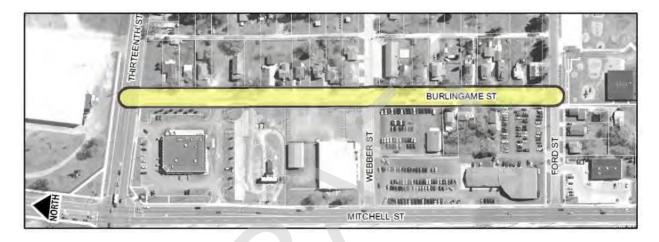
Program Fiscal Year: YEAR 2 – FY2022
Project Title: BURLINGAME STREET

First Year in CIP: 2016

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$217,000



**Project Description:** Remove and replace a section of Burlingame Street from 13th Street to Ford Street, including HMA paving, ADA Sidewalk ramp upgrades, Sanitary Sewer and Watermain upgrades.

**Project Justification and/or Need:** Street has a current rating of 2 out of 10 and needs repair. This project will replace 1,341 feet of street at an estimated cost of \$162 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<b>Amount</b>
Motor Vehicle Highway Funds	\$217,000
Total	\$217,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: CRIPPEN STREET

First Year in CIP: 2003

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$242,500



**Project Description:** Remove and replace a section of Crippen Street from Mitchell Street to Hemlock Street, including HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary, Storm Sewer and Watermain upgrades.

**Project Justification and/or Need:** This street has a current rating of 3 out of 10 and is need of repair. This project will replace approximately 1,100 feet of street at an estimated cost of \$200 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<b>Amount</b>
Motor Vehicle Highway Funds	\$242,500
Total	\$242,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022 Project Title: CRESTVIEW STREET

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$78,500



**Project Description:** Remove and replace a section of Crestview Place from Evart Street to Stimson Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary Sewer and Watermain upgrades.

**Project Justification and/or Need:** This street has a rating of 2 out of 10 and needs repair. This project will replace 850 feet of street at an estimated cost of \$100 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$78,500
Total	\$78,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

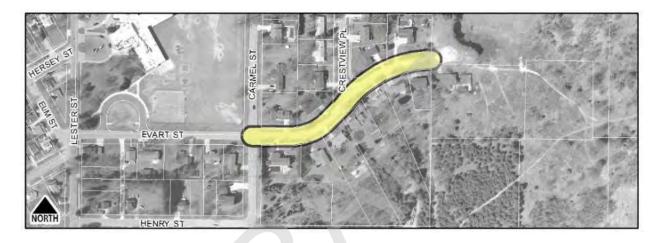
Project Title: **EVART STREET** 

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$82,500



**Project Description:** Remove and replace a section of Evart Street from Carmel Street to the east end of the street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Watermain upgrades.

**Project Justification and/or Need:** This street has a rating of 2 out of 10 and needs repair. This project will replace 829 feet of street at an estimated cost of \$100 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surfaces.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$82,500
Total	\$82,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022 Project Title: N. SIMONS STREET

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$94,000



**Project Description:** Remove and replace a section of Simons Street from E. Pine Street to E. Bremer Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and needs repair. This project will replace 766 feet of street at an estimated cost of \$125 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<b>Amount</b>
Motor Vehicle Highway Funds	\$94,000
Total	\$94,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: WARBLER LANE

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$67,000



**Project Description:** Remove and replace a section of Warbler Lane from Paluster Street to Cardinal Drive, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades and Curb and Gutter.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and needs repair. This project will replace approximately 570 feet of street at an estimated cost of \$100 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$67,000
Total	\$67,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023
Project Title: CARDINAL DRIVE

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$61,000



**Project Description:** Remove and replace a section of Cardinal Drive from Warbler Lane to Crosby Road, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades and Curb and Gutter.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and needs repair. This project will replace approximately 454 feet of street at an estimated cost of \$135 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$61,000
Total	\$61,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

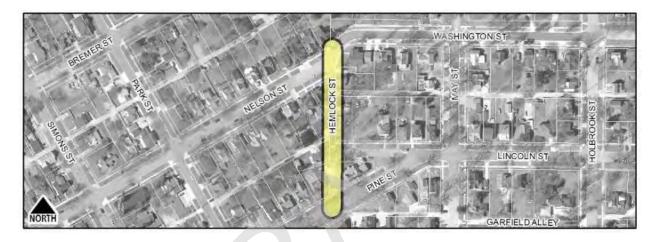
Program Fiscal Year: YEAR 3 – FY2023
Project Title: HEMLOCK STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$31,500



**Project Description:** Remove and replace a section of Hemlock Street from Pine Street to Washington Street, including crushing and shaping existing HMA and HMA paving.

**Project Justification and/or Need:** This street has a current rating of 1 out of 10 and needs repair. This project will replace approximately 449 feet of street at an estimated cost of \$70 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$31,500
Total	\$31,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023
Project Title: LINCOLN STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$22,000



**Project Description:** Remove and replace a section of Lincoln Street from Hemlock Street to May Street, including crushing and shaping existing HMA and HMA paving.

**Project Justification and/or Need:** This street has a current rating of 1 out of 10 and needs repair. This project will replace approximately 225 feet of street at an estimated cost of \$100 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$22,000
Total	\$22,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

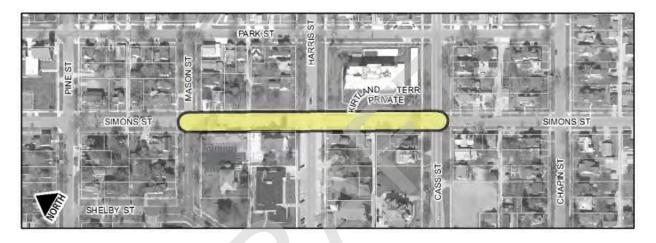
Project Title: SIMONS STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$104,000



**Project Description:** Remove and replace a section of Simons Street from Cass Street to Mason Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary, Storm Sewer and Watermain upgrades.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and is in need of repair. This project will replace 798 feet of street at an estimated cost of \$130 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Motor Vehicle Highway Funds	\$104,000
Total	\$104,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 – FY2024 Project Title: BLODGETT STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

Total Project Cost: \$39,000



**Project Description:** Remove and replace a section of Blodgett Street from Lincoln Street to Washington Street, including crushing and shaping existing HMA, HMA paving and Sanitary and Storm Sewer upgrades.

**Project Justification and/or Need:** This street has a current rating of 1 out of 10 and needs repair. This project will replace 365 feet of street at an estimated cost of \$100 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$39,000
Total	\$39,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: **DELMAR STREET** 

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$43,500



**Project Description:** Remove and replace a section of Delmar Street from E. Chapin Street to E. Division Street, including crushing and shaping existing HMA, HMA paving.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and needs repair. This project will replace 396 feet of street at an estimated cost of \$100 per foot.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$43,500
Total	\$43,500

Capital Improvement Program For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: **ELMER STREET** 

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

> **Department:** Local Street

**Total Project Cost:** \$322,000



Project Description: Remove and replace a section of Elmer Street from Waldo Street to Linden Street, including crushing and shaping existing HMA, HMA paving, ADA Sidewalk ramp upgrades, Curb and Gutter and Sanitary and Storm Sewer upgrades.

**Project Justification and/or Need:** This street has a current rating of 3 out of 10 and needs repair. This project will replace approximately 1,326 feet of street at an estimated cost of \$240 per foot.

Project Impact/Benefit: Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<b>Amount</b>
Motor Vehicle Highway Funds	\$322,000
Total	\$322,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

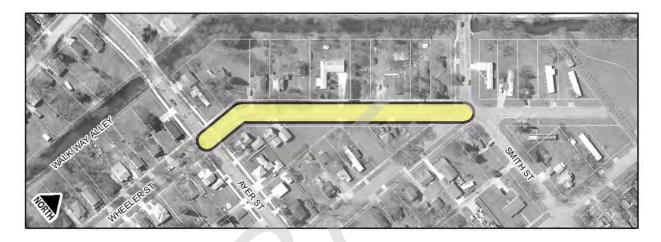
Program Fiscal Year: YEAR 5 – FY2025
Project Title: WHEELER STREET

First Year in CIP: 2019

**Project Category:** Infrastructure Reconstruction

**Department:** Local Street

**Total Project Cost:** \$60,000



**Project Description:** Remove and replace a section of Wheeler Street from Ayer Street to Smith Street, including crushing and shaping existing HMA and HMA paving.

**Project Justification and/or Need:** This street has a current rating of 2 out of 10 and is in need of repair. This project will replace 660 feet of street.

**Project Impact/Benefit:** Project will improve drivability and appearance, while also reducing annual maintenance costs of a deteriorated road surface.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Motor Vehicle Highway Funds	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Maple Hill Cemetery**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Maple Hill Cemetery	
Year 1 - FY2021	
Cemetery Road Work	40,000
Riding Lawn Mower	7,500
Year 1 - FY2021 Total	47,500
Year 2 - FY2022	
Sprinkler System Upgrade	15,000
Year 2 - FY2022 Total	15,000
Year 3 - FY2023	
Maintenance Garage	100,000
Year 3 - FY2023 Total	100,000
Year 4 - FY2024	
Entrance Pillars	50,000
Riding Lawn Mower	8,000
Year 4 - FY2024 Total	58,000
Year 6 - FY2026	
Riding Lawn Mower	8,000
Year 6 - FY2026 Total	8,000
Maple Hill Cemetery Total	228,500
Maple IIII Cemetery Total	220,300

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: CEMETERY ROAD WORK

First Year in CIP: 2004

**Project Category:** Reconstruction **Department:** Cemetery

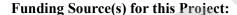
**Total Project Cost:** \$40,000

**Project Description:** A portion of the cemetery road system will be repaved.

**Project Justification and/or Need:** The road system in the cemetery is in need of repaving, and the remaining portion of gravel road needs to be paved. It is planned to pave about 1/3 of the system with funds committed to this project.

**Project Impact/Benefit:** The age of existing paved roads and the need to pave existing gravel roads makes this a necessary project.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.



<u>Funding Source</u>	<b>Amount</b>
Cemetery Operating Revenues	\$40,000
Total	\$40,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: RIDING LAWN MOWER

First Year in CIP: 2013

Project Category: Equipment Replacement

**Department:** Cemetery

**Total Project Cost:** \$7,500

**Project Description:** Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the cemetery.

**Project Justification and/or Need:** Current unit is five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



**Project Impact/Benefit:** A new zero-turn mower will enable the cemetery maintenance crew to beautifully maintain the City's cemetery with a high level of efficiency and productivity.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Cemetery Operating Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: SPRINKLER SYSTEM ENHANCEMENTS

First Year in CIP: 2015

**Project Category:** Equipment Replacement

**Department:** Cemetery

**Total Project Cost:** \$15,000

**Project Description:** Install irrigation well and pump to supply water for cemetery.

**Project Justification and/or Need:** Installing a well at the cemetery would reduce watering costs.

**Project Impact/Benefit:** Reduce watering costs and enhance appearance of cemetery.

**Operating Fund Impact:** Reduce minor maintenance costs by \$2,500 per year.



Funding Source	<u>Amount</u>
Cemetery Perpetual Care Fund Contribution	\$15,000
Total	\$15,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - 2023

Project Title: MAINTENANCE GARAGE

First Year in CIP: 2014

**Project Category:** New Construction

**Department:** Cemetery

Total Project Cost: \$100,000

**Project Description:** Replace existing garage/office at Maple Hill Cemetery with a larger garage to accommodate all cemetery maintenance vehicles and equipment.

**Project Justification and/or Need:** Current structure is very old and needs to be updated. Building is not well insulated and is difficult and costly to heat. Electrical system is not up to current building codes.

**Project Impact/Benefit:** Project will enable all cemetery vehicles and equipment to be stored inside, thereby protecting equipment from the elements and extending useful lives. Utilities costs will be lessened as well.

Operating Fund Impact: Reduce minor maintenance and utilities costs by \$1,000 per year.

Funding Source	<u>Amount</u>
Cemetery Operating Revenues	\$100,000
Total	\$100,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 – FY2024

Project Title: ENTRANCE PILLAR RECONSTRUCTION

First Year in CIP: 2004

**Project Category:** Reconstruction

**Department:** Cemetery

**Total Project Cost:** \$50,000

**Project Description:** Pillars at the south entrance to Maple Hill Cemetery will be removed and replaced with new ones.

**Project Justification and/or Need:** Currently only one pillar remains at the south entrance. It is proposed to be relocated to the south property corner and then install two new marble pillars at the south gate.

**Project Impact/Benefit:** Project will enhance the visual appearance of the cemetery. Donors will have the opportunity to give to a project.



**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Future Donations	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 – FY2024
Project Title: RIDING LAWN MOWER

First Year in CIP: 2019

**Project Category:** Equipment Replacement

**Department:** Cemetery

**Total Project Cost:** \$8,000

**Project Description:** Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the cemetery.

**Project Justification and/or Need:** Current unit is five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



**Project Impact/Benefit:** A new zero-turn mower will enable the cemetery maintenance crew to beautifully maintain the City's cemetery with a high level of efficiency and productivity.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Cemetery Operating Revenues	\$8,000
Total	\$8,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 – FY2026 Project Title: RIDING LAWN MOWER

First Year in CIP: 2020

**Project Category:** Equipment Replacement

**Department:** Cemetery

Total Project Cost: \$8,000

**Project Description:** Riding lawn mowers are used almost daily during the mowing season. Reliable equipment is essential to properly maintain the cemetery.

**Project Justification and/or Need:** Current unit is five years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option. Mowers are regularly replaced on a six-year schedule.



**Project Impact/Benefit:** A new zero-turn mower will enable the cemetery maintenance crew to beautifully maintain the City's cemetery with a high level of efficiency and productivity.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Cemetery Operating Revenues	\$8,000
Total	\$8,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

## **Projects Identified – Water and Wastewater**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Water and Wastewater	
Year 1 - FY2021	
Water Supply Improvements	9,000,000
Evart Street (Cedar to Lester)	180,000
Stimson Street	53,500
Chestnut Street	160,000
LIMS/WIMS Software	75,000
BOD Incubators	7,500
3/4 Ton, 4X4 Service Truck	28,000
Aqua Disk Cloth	30,000
Autoclave Replacement	8,000
Manhole Rehabilitation	25,000
Revolution Blower	200,000
Rotary Screw Compressor	12,500
Spectrophotometer	7,500
Storage Barn	35,000
Ultraviolet Bulbs	40,000
Water Well Inspection	25,000
Inductively Coupled Plasma - Mass Spectrometer	150,000
Year 1 - FY2021 Total	10,037,000
Year 2 - FY2022	
Lester Street (Cobbs to Howard)	20,000
Aldrich Street (Bond to Linden)	97,000
Crippen Street (Mitchell to Hemlock)	130,000
Crestview Street	64,000
Evart Street (2)	80,000
Simons Street (Pine to Bremer)	40,000
W. Division Street	54,000
Ayer Street	25,000
Burlingame Street	148,000
1/2 Ton Service Truck	30,000
1-Ton Service Truck with Plow and Hoist	45,000
	,

# Capital Improvement Program For the fiscal years ending June 30, 2021-2026

Influent Screw Pump         140,000           Lab Counter Replacement         15,000           Portable Generator         60,000           Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 2 - FY2022 Total         1,598,000           Year 3 - FY2023         44,000           Linden Street         44,000           N. Simons Street         30,000           1/2 Ton Service Truck         30,000           Exterior Door/Window Replacement-WWTP         115,000           Kubota Tractor         25,000           Submersible Hydraulic Pump         90,000           New Control Panel         100,000           Push Sewer Camera         13,500           Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 4 - FY2024         505,000           Elmer Street         76,000           Major Building Exterior Repairs         175,000           Visitor/Client Entrance - WWTP         95,000           Visitor Pump Replacement         25,000           Backhoe         110,000           Manhole Rehabilitation         25,000           Water Well Inspection         25,000      <		
Portable Generator         60,000           Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 2 - FY2022 Total         1,598,000           Year 3 - FY2023         44,000           Linden Street         44,000           N. Simons Street         30,000           Exterior Door/Window Replacement-WWTP         115,000           Kubota Tractor         25,000           Submersible Hydraulic Pump         90,000           New Control Panel         100,000           Push Sewer Camera         13,500           Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 3 - FY2023 Total         505,000           Year 4 - FY2024         5000           Elmer Street         76,000           Major Building Exterior Repairs         175,000           Visitor/Client Entrance - WWTP         95,000           1/2 Ton Service Truck         30,000           Piston Pump Replacement         25,000           Backhoe         110,000           Manhole Rehabilitation         25,000	Influent Screw Pump	140,000
Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 2 - FY2022 Total         1,598,000           Year 3 - FY2023         1           Linden Street         44,000           N. Simons Street         37,500           1/2 Ton Service Truck         30,000           Exterior Door/Window Replacement-WWTP         115,000           Kubota Tractor         25,000           Submersible Hydraulic Pump         90,000           New Control Panel         100,000           Push Sewer Camera         13,500           Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 3 - FY2023 Total         505,000           Year 4 - FY2024         505,000           Elmer Street         76,000           Major Building Exterior Repairs         175,000           Visitor/Client Entrance - WWTP         95,000           1/2 Ton Service Truck         30,000           Piston Pump Replacement         25,000           Backhoe         110,000           Manhole Rehabilitation         25,000           Water Well Inspection         25,000	Lab Counter Replacement	15,000
Water Well Inspection         25,000           Year 2 - FY2022 Total         1,598,000           Year 3 - FY2023         44,000           N. Simons Street         37,500           1/2 Ton Service Truck         30,000           Exterior Door/Window Replacement-WWTP         115,000           Kubota Tractor         25,000           Submersible Hydraulic Pump         90,000           New Control Panel         100,000           Push Sewer Camera         13,500           Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 3 - FY2023 Total         505,000           Year 4 - FY2024         Elmer Street         76,000           Major Building Exterior Repairs         175,000           Visitor/Client Entrance - WWTP         95,000           1/2 Ton Service Truck         30,000           Piston Pump Replacement         25,000           Backhoe         110,000           Manhole Rehabilitation         25,000           Water Well Inspection         25,000	Portable Generator	60,000
Year 2 - FY2022 Total         1,598,000           Year 3 - FY2023         44,000           N. Simons Street         37,500           1/2 Ton Service Truck         30,000           Exterior Door/Window Replacement-WWTP         115,000           Kubota Tractor         25,000           Submersible Hydraulic Pump         90,000           New Control Panel         100,000           Push Sewer Camera         13,500           Manhole Rehabilitation         25,000           Water Well Inspection         25,000           Year 3 - FY2023 Total         505,000           Year 4 - FY2024         Elmer Street         76,000           Major Building Exterior Repairs         175,000           Visitor/Client Entrance - WWTP         95,000           1/2 Ton Service Truck         30,000           Piston Pump Replacement         25,000           Backhoe         110,000           Manhole Rehabilitation         25,000           Water Well Inspection         25,000	Manhole Rehabilitation	25,000
Year 3 - FY2023       44,000         N. Simons Street       37,500         1/2 Ton Service Truck       30,000         Exterior Door/Window Replacement-WWTP       115,000         Kubota Tractor       25,000         Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Water Well Inspection	25,000
Linden Street       44,000         N. Simons Street       37,500         1/2 Ton Service Truck       30,000         Exterior Door/Window Replacement-WWTP       115,000         Kubota Tractor       25,000         Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Year 2 - FY2022 Total	1,598,000
Linden Street       44,000         N. Simons Street       37,500         1/2 Ton Service Truck       30,000         Exterior Door/Window Replacement-WWTP       115,000         Kubota Tractor       25,000         Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000		
N. Simons Street       37,500         1/2 Ton Service Truck       30,000         Exterior Door/Window Replacement-WWTP       115,000         Kubota Tractor       25,000         Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Year 3 - FY2023	
1/2 Ton Service Truck       30,000         Exterior Door/Window Replacement-WWTP       115,000         Kubota Tractor       25,000         Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Linden Street	44,000
Exterior Door/Window Replacement-WWTP       115,000         Kubota Tractor       25,000         Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	N. Simons Street	37,500
Kubota Tractor       25,000         Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	1/2 Ton Service Truck	30,000
Submersible Hydraulic Pump       90,000         New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Exterior Door/Window Replacement-WWTP	115,000
New Control Panel       100,000         Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       76,000         Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Kubota Tractor	25,000
Push Sewer Camera       13,500         Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Filmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Submersible Hydraulic Pump	90,000
Manhole Rehabilitation       25,000         Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       Flmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	New Control Panel	100,000
Water Well Inspection       25,000         Year 3 - FY2023 Total       505,000         Year 4 - FY2024       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Push Sewer Camera	13,500
Year 3 - FY2023 Total505,000Year 4 - FY202476,000Elmer Street76,000Major Building Exterior Repairs175,000Visitor/Client Entrance - WWTP95,0001/2 Ton Service Truck30,000Piston Pump Replacement25,000Backhoe110,000Manhole Rehabilitation25,000Water Well Inspection25,000	Manhole Rehabilitation	25,000
Year 4 - FY2024         Elmer Street       76,000         Major Building Exterior Repairs       175,000         Visitor/Client Entrance - WWTP       95,000         1/2 Ton Service Truck       30,000         Piston Pump Replacement       25,000         Backhoe       110,000         Manhole Rehabilitation       25,000         Water Well Inspection       25,000	Water Well Inspection	25,000
Elmer Street76,000Major Building Exterior Repairs175,000Visitor/Client Entrance - WWTP95,0001/2 Ton Service Truck30,000Piston Pump Replacement25,000Backhoe110,000Manhole Rehabilitation25,000Water Well Inspection25,000	Year 3 - FY2023 Total	505,000
Elmer Street76,000Major Building Exterior Repairs175,000Visitor/Client Entrance - WWTP95,0001/2 Ton Service Truck30,000Piston Pump Replacement25,000Backhoe110,000Manhole Rehabilitation25,000Water Well Inspection25,000		
Major Building Exterior Repairs175,000Visitor/Client Entrance - WWTP95,0001/2 Ton Service Truck30,000Piston Pump Replacement25,000Backhoe110,000Manhole Rehabilitation25,000Water Well Inspection25,000	Year 4 - FY2024	
Visitor/Client Entrance - WWTP95,0001/2 Ton Service Truck30,000Piston Pump Replacement25,000Backhoe110,000Manhole Rehabilitation25,000Water Well Inspection25,000	Elmer Street	76,000
1/2 Ton Service Truck30,000Piston Pump Replacement25,000Backhoe110,000Manhole Rehabilitation25,000Water Well Inspection25,000	Major Building Exterior Repairs	175,000
Piston Pump Replacement 25,000 Backhoe 110,000 Manhole Rehabilitation 25,000 Water Well Inspection 25,000	Visitor/Client Entrance - WWTP	95,000
Backhoe110,000Manhole Rehabilitation25,000Water Well Inspection25,000	1/2 Ton Service Truck	30,000
Manhole Rehabilitation25,000Water Well Inspection25,000	Piston Pump Replacement	25,000
Water Well Inspection 25,000	Backhoe	110,000
•	Manhole Rehabilitation	25,000
<b>Year 4 - FY2024 Total 561,000</b>	Water Well Inspection	25,000
	Year 4 - FY2024 Total	561,000

## Capital Improvement Program For the fiscal years ending June 30, 2021-2026

Year 5 - FY2025	
Two (2) Service Trucks	60,000
Type 1 Water System	15,000
Anaerobic Digester Cleaning	75,000
WWTP Hand Rail Replacement	100,000
Plant-Wide Phone System	18,000
Televised Inspection Trailer	225,000
Two (2) Riding Lawn Mowers	30,000
Construction/Job Cargo Trailer	7,500
Sewer Lining	500,000
Year 5 - FY2025 Total	1,030,500
Year 6 - FY2026	
Analytical Lab Balance	10,000
Wastewater/Lab Fume Hoods	35,000
Transformer Replacement	20,000
Aqua Disk Upgrade	55,000
Channel Monster Replacement	45,000
Main Building Roof Replacement	50,000
Ultraviolet System Upgrade	110,000
Compact Tractor	30,000
Two (2) 1/2-Ton Service Trucks	60,000
Sewer Lining	500,000
Year 6 - FY2026 Total	915,000
Water and Wastewater Total	14,646,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021 (Multi-Year Project)
Project Title: WATER SUPPLY IMPROVEMENTS PHASE II

First Year in CIP: 2006

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

Total Project Cost: \$9,000,000

**Project Description:** The wells used to supply water to City utility customers will be replaced. Pump controls and chlorination system will be replaced. New chemical feed buildings will be needed.

<b>Project Details:</b>	Phase II
Property Purchase	\$300,000
Planning & Engineering	750,000
Construction	6,950,000
Old Well Field Abandonment	700,000
Contingency	250,000
Legal & Professional	50,000
Total	\$9,000,000



Phase I of the project has been completed, with three new wells now online in the system. As planned, the City received assistance through the State of Michigan's Drinking Water Revolving Fund for the Phase I costs. This provided low-interest loan financing with a loan rate of 2.5%. It is expected that this same financing will be applied for to help finance Phase II. Initial planning and engineering for Phase II has begun.

**Project Justification and/or Need:** Current wells are 50 years old. New sources of water will provide system reliability, and new equipment will ensure stability and reliability in water delivery. Phase I of the project was for funded through the DWRF program. Phase I reflects the costs of installing a system of three production wells on the new site located on Crosby Road. Additional sites are being pursued and analyzed for completion of Phase II of the system.

**Project Impact/Benefit:** Project will enhance long-term stability and reliability of water quality and the water delivery system.

**Operating Fund Impact:** Annual maintenance costs may increase by several thousand dollars per year depending on the option that the City moves forward with. However, lower repair costs should offset the increase.

#### **Multi-Year Project Details:**

	<u>Prior</u>	<u>2021-22</u>	<u>Total</u>
<b>Project Costs (See Detail Above)</b>	\$750,000	\$8,250,000	\$9,000,000
<b>Funding Sources</b>			
Low Interest Loan (DWRF/USDA)		\$8,250,000	\$8,250,000
Operating Revenues	\$500,000	\$250,000	\$750,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021

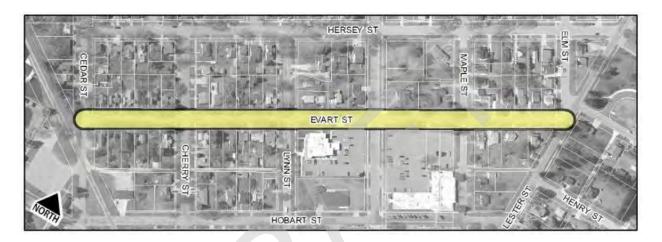
Project Title: **EVART STREET** 

First Year in CIP: 2009

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$180,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Evart Street between Cedar Street and Lester Street.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$180,000
Total	\$180,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 1 - FY2021**Project Title: **STIMSON STREET** 

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$53,500



**Project Description:** Replace 4" water main with 6" water main while street is reconstructed.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$53,500
Total	\$53,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: CHESTNUT STREET

First Year in CIP: 2019

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$160,000



**Project Description:** Rreplace underground water and sewer infrastructure while street is reconstructed.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$160,000
Total	\$160,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021
Project Title: LIMS/WIMS SOFTWARE

First Year in CIP: 2018

Project Category: Technology

**Department:** Water and Wastewater

**Total Project Cost:** \$75,000

**Project Description:** Purchase Laboratory Information Management System (LIMS) or Water Information Management System (WIMS); software to capture/manage/report analytical and operating data.

**Project Justification and/or Need:** Reducing manual entry. Eliminate error-prone duplication of efforts (transcribing data from bench sheets and field sheets). Automation increases traceability and consolidates information into one integrated system.

**Project Impact/Benefit:** Reduce transcription errors; leads to more defensible data and increased accuracy. In turn, this leads to increased confidence in our environmental stewardship.

**Operating Fund Impact:** Payback period is typically 1-3 years. Increase throughput and reduced duplication of efforts enhances productivity.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$75,000
Total	\$75,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 1 - FY2021**Project Title: **BOD INCUBATORS** 

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$7,500

**Project Description:** Replacement of Wastewater BOD incubator.

**Project Justification and/or Need:** The current incubator was purchased in 1999. It was originally scheduled for replacement in 2019 but required emergency repair in 2018. The repair (including recharging coolant system) extended the service/lifespan of the current unit. Daily BOD monitoring is a requirement for our NPDES permit; must have a functioning incubator.



**Project Impact/Benefit:** Plant staff must accurately and continuously monitor BOD in plant effluent to protect the condition of the receiving water (Clam River).

**Operating Fund Impact:** A new incubator will be more energy efficient and cost less for operating/repair.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: 3/4-TON, 4X4 SERVICE TRUCK

First Year in CIP: 2016

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$28,000

**Project Description:** Scheduled replacement of existing 4-wheel drive service truck.

**Project Justification and/or Need:** Vehicle will be 10-15 years old and in need of replacement.

**Project Impact/Benefit:** Maintenance costs will be reduced as aged vehicles are upgraded.

**Operating Fund Impact:** Reduce maintenance costs \$1,000 per year.

**Funding Source(s) for this Project:** 

**Funding Source** 

Operating Revenues

Total

Amount

\$28,000

\$28,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021
Project Title: AQUA DISK REPAIRS

First Year in CIP: 2016

Project Category: Equipment Repair/Replacement

**Department:** Water and Wastewater

**Total Project Cost:** \$30,000

Project Description: Replace old Aqua Disk Cloth.

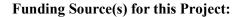
**Project Justification and/or Need:** Aqua Disk cloths have a finite useful life and need to be replaced based on schedule.

**Project Impact/Benefit:** New cloth will provide better

filtration and yield cleaner effluent.

Operating Fund Impact: Reduce minor maintenance costs by

\$500 per year due to repair costs.



<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: AUTOCLAVE REPLACEMENT

First Year in CIP: 2016

**Project Category:** Equipment Replacement Water and Wastewater

**Total Project Cost:** \$8,000

**Project Description:** Replace the autoclave in the laboratory.

**Project Justification and/or Need:** Current unit is ten years old and has had many issues resulting in costly repairs, including shipment out of state since there are no qualified service technicians available locally.

**Project Impact/Benefit:** Glassware needs to be sterile for proper sample analysis per the City's NPDES permit. Positive bacteriological samples need to be disposed of properly for employee and public safety.

**Operating Fund Impact:** Reduce repair and maintenance costs, including shipping by approximately \$500 per year.

Funding Source	<b>Amount</b>
Operating Revenues	\$8,000
Total	\$8,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: MANHOLE REHABILITATION

First Year in CIP: 2016

**Project Category:** Equipment Replacement Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Rehabilitate existing sanitary manholes with an epoxy spray liner to extend life. This will be an ongoing project where manholes in most urgent need of repair and rehabilitation will be identified and addressed as funding allows. It is estimated that each manhole will cost between \$2,500 and \$5,000 to rehabilitate.

**Project Justification and/or Need:** Rehabilitation of existing structures will ensure the structural integrity of aging manholes thereby preventing collapse and enhancing access and worker safety.



**Project Impact/Benefit:** Project will help reduce the number of sewer back-up claims and ensure compliance with all DEO regulations.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year and reduce overtime callins and sewer claims.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 1 - FY2021**Project Title: **REVOLUTION BLOWER** 

First Year in CIP: 2016

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$200,000

**Project Description:** Install an energy efficient Revolution Blower to replace aging centrifugal blower.

**Project Justification and/or Need:** Current blowers have a very high cost of operation. The revolution blower has an estimated 2-year payback on electrical costs due to the built-in variable flow drive (VFD) and single paddle design.

Project Impact/Benefit: Increase efficiency of air production with considerably less noise.

Operating Fund Impact: Reduced maintenance, reduced electrical costs.

Funding Source	<u>Amount</u>
Operating Revenues	\$200,000
Total	\$200,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: ROTARY SCREW COMPRESSOR

First Year in CIP: 2016

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$12,500

**Project Description:** Replace existing single stage compressors with new rotary screw compressor.

**Project Justification and/or Need:** Compressed air is required in the wastewater treatment process. Rotary screw compressors are more efficient to operate.

**Project Impact/Benefit:** Replacement will enhance safety, reduce plant noise levels, and enhance operational efficiency.

**Operating Fund Impact:** Reduced maintenance and electrical usage could provide an estimated annual cost savings of \$500.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$12,500
Total	\$12,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 1 - FY2021**Project Title: **SPECTROPHOTOMETER** 

First Year in CIP: 2016

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$7,500

**Project Description:** Replace UV/Vis spectrophotometer in laboratory.

**Project Justification and/or Need:** Current unit is 10-15 years old and will have maintenance issues as it ages.

**Project Impact/Benefit:** This equipment is used for phosphorous and nitrite analysis. Correct phosphorous analysis allows staff to know how much phosphorous is being released to the environment in conjunction with the city's discharge permit. Proper nitrite analysis allows homeowners to be confident that the water delivered to their home is safe for consumption.

**Operating Fund Impact:** Reduce maintenance costs by approximately \$500 per year. Proper analysis helps avoid fines related to discharge permit violations. Machine downtime could also result in the loss of contract laboratory revenue.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: STORAGE BARN

First Year in CIP: 2016

**Project Category:** Building Construction **Department:** Water and Wastewater

**Total Project Cost:** \$35,000

**Project Description:** Construct new storage building to replace old shed that is undersized and aging.

**Project Justification and/or Need:** New storage building will provide covered storage for equipment and supplies.

Project Impact/Benefit: Additional storage will aid in prolonging the life of equipment and supplies.

**Operating Fund Impact:** Reduced equipment maintenance and scrapping damaged supplies could provide an estimated \$500 to \$1,000 in cost savings per year.

Funding Source	<b>Amount</b>
Operating Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021
Project Title: ULTRAVIOLET BULBS

First Year in CIP: 2016

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$40,000

**Project Description:** Replace quartz tubes and ultraviolet bulbs in the wastewater treatment plant's ultraviolet (UV) disinfection system.

**Project Justification and/or Need:** UV bulbs lose intensity over time and won't achieve recommended disinfection. The quartz tubes that encase the bulbs become stained and scratched and lose the transmittance needed for proper disinfection.

Project Impact/Benefit: Improved disinfection will help improve effluent quality.

Operating Fund Impact: Reduce maintenance costs by approximately \$1,000.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$40,000
Total	\$40,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: WATER WELL MAINTENANCE

First Year in CIP: 2016

**Project Category:** Infrastructure Repair **Department:** Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Crosby Road well system will have been online for five (5) years. This project would be beginning of rotation of annual well inspections so that each well is inspected every 5-6 years. Inspection would cost an estimated \$10,000 with the remainder of project costs resulting from potential repairs or parts replacement.

**Project Justification and/or Need:** A 6-year inspection cycle insures that each well is regularly inspected for potential problems. This preventative maintenance schedule will improve the life cycle of the well system and insure that the wells are able to continually provide water to the system.



**Project Impact/Benefit:** Costly repairs can result from a failure to regularly engage in preventative maintenance activities with infrastructure assets like the City's well system.

**Operating Fund Impact:** Reduce minor maintenance costs by \$1,000 per year due and reduce chances for catastrophic failures or major repair costs.

<b>Funding Source</b>	<b>Amount</b>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: ICP MASS SPECTROMETER

First Year in CIP: 2020

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$150,000

**Project Description:** Replace current FLAA/GFAA spectroscopy instrument with ICP-MS instrument (for the analysis of metals in wastewater and drinking water samples).

**Project Justification and/or Need:** Although the current FLAA/GFAA spectroscopy instrument is less than 5 years old, it is unable to meet recently tightened analytical requirements in our current NPDES Permit, IPP Monitoring, and Drinking Water programs.



**Project Impact/Benefit:** Lead/copper monitoring in drinking water is critical to the public health. Accurate monitoring of effluent metals is required to protect our discharge receiving waters and the environment. Accurate monitoring of industrial metals is necessary to protect operation of the WWTP and, in turn, the environment.

**Operating Fund Impact:** New instrumentation will relieve the cost of metals analyses currently being sent to outside labs. Any (potential) higher operating costs can be offset by increased contract lab fees.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$150,000
Total	\$150,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

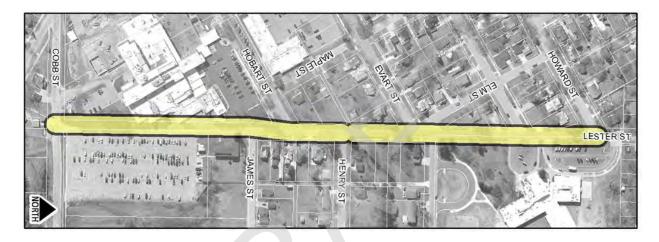
Project Title: LESTER STREET

First Year in CIP: 2019

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$20,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. Project includes the section of Lester Street from Cobbs Street to Howard Street.

**Project Justification and/or Need:** This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

**Operating Fund Impact:** Reduce maintenance and repair costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022
Project Title: ALDRICH STREET

First Year in CIP: 2006

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$97,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Aldrich Street between Bond Street and Linden Street.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$97,000
Total	\$97,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: CRIPPEN STREET

First Year in CIP: 2003

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$130,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Crippen Street between Mitchell Street and Hemlock Street.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$130,000
Total	\$130,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022
Project Title: CRESTVIEW STREET

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$64,000



**Project Description:** Replace 4" water main with 6" water main while street is reconstructed.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$64,000
Total	\$64,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

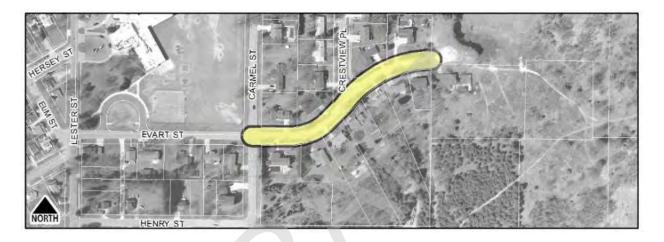
Project Title: **EVART STREET** 

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$80,000



**Project Description:** Replace 4" water main with 6" water main while street is reconstructed.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

Project Impact/Benefit: Enhance water quality and improve the delivery of utility services.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$80,000
Total	\$80,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: SIMONS STREET

First Year in CIP: 2013

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$40,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Simons Street between E. Pine Street and E. Bremer Street.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$40,000
Total	\$40,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022 Project Title: W. DIVISION STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$54,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of W. Division Street located between Leeson Avenue and Boon Street.

**Project Justification and/or Need:** This street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$54,000
Total	\$54,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: AYER STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$25,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Ayer Street between Wheeler Street and Plett Road.

**Project Justification and/or Need:** This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

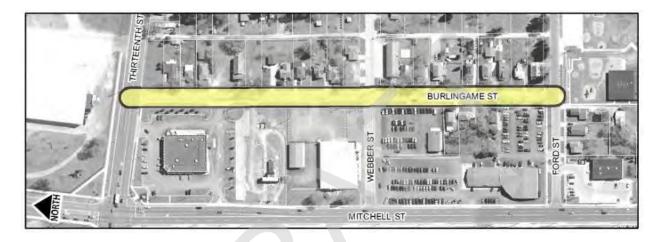
Program Fiscal Year: YEAR 2 - FY2022
Project Title: BURLINGAME STREET

First Year in CIP: 2016

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$148,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Burlingame Street located between 13<sup>th</sup> Street and Ford Street.

**Project Justification and/or Need:** This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$148,000
Total	\$148,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: 1/2-TON, 4X4 SERVICE TRUCK

First Year in CIP: 2017

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$30,000

**Project Description:** Scheduled replacement of existing 4-wheel drive service truck.

**Project Justification and/or Need:** Vehicle will be 10-15 years old and in need of replacement.

**Project Impact/Benefit:** Maintenance costs will be reduced as aged vehicles are upgraded.

**Operating Fund Impact:** Reduce maintenance costs \$1,000 per year.

**Funding Source(s) for this Project:** 

**Funding Source** 

Operating Revenues

Total



Amount

\$30,000

\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: 1-TON, 4X4 SERVICE TRUCK WITH PLOW AND HOIST

First Year in CIP: 2017

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$45,000

**Project Description:** Scheduled replacement of existing 4-wheel drive service truck.

**Project Justification and/or Need:** Vehicle will be 10-15 years old and in need of replacement.

**Project Impact/Benefit:** Maintenance costs will be reduced as aged vehicles are upgraded.

**Operating Fund Impact:** Reduce maintenance costs \$1,000 per year.

**Funding Source(s) for this Project:** 

**Funding Source** 

Operating Revenues

Total

Amount

\$45,000

\$45,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: GAS STORAGE AND ENERGY PRODUCTION

First Year in CIP: 2017

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$600,000

**Project Description:** Gas holding system and gas generators installed to burn bio gas that is currently being flared off. Generators also produce hot water to heat sludge currently heated by a boiler.

Project Justification and/or Need: Electricity savings and utilization of wasted gas.

Project Impact/Benefit: Eliminate to flare off guess in the environment; reduce utility costs.

**Operating Fund Impact:** To be determined.

Funding Source	<u>Amount</u>
Operating Revenues	\$600,000
Total	\$600,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 2 - FY2022**Project Title: **INFLUENT SCREW PUMP** 

First Year in CIP: 2017

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$140,000

**Project Description:** Replace worn screw pump, reducer and motor.

Project Justification and/or Need: Old screw pump will no longer keep up with influent flow.

**Project Impact/Benefit:** Ensure durability and reliability of system that pumps waste water into facility to be treated; reduce risk of backups.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$140,000
Total	\$140,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: LAB COUNTER REPLACEMENT

First Year in CIP: 2017

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$15,000

**Project Description:** Replacement of counter tops in laboratory.

**Project Justification and/or Need:** Facility still has original countertops; portions are aged and damaged and cannot be resurfaced.

**Project Impact/Benefit:** Solid surface countertops would not harbor bacteria that they come into contact with on a daily basis; enhance general aesthetics of facilities.

**Operating Fund Impact:** \$0.

Funding Source	<u>Amount</u>
Operating Revenues	\$15,000
Total	\$15,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 2 - FY2022**Project Title: **PORTABLE GENERATOR** 

First Year in CIP: 2017

**Project Category:** Equipment Replacement Water and Wastewater

**Total Project Cost:** \$60,000

**Project Description:** Replace old generator with a new, portable 100kw generator for emergency backup power.

**Project Justification and/or Need:** In the event of a power outage, need to power lift stations that don't currently have backup power.

**Project Impact/Benefit:** Safety, health and welfare of community and system users in the event of a power outage.

**Operating Fund Impact:** Prevention of backups in the event of a power outage would save thousands of dollars in private damages; minimal impact on operating budget.

Funding Source	<u>Amount</u>
Operating Revenues	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: MANHOLE REHABILITATION

First Year in CIP: 2017

**Project Category:** Equipment Replacement Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Rehabilitate existing sanitary manholes with an epoxy spray liner to extend life. This will be an ongoing project where manholes in most urgent need of repair and rehabilitation will be identified and addressed as funding allows. It is estimated that each manhole will cost between \$2,500 and \$5,000 to rehabilitate.

**Project Justification and/or Need:** Rehabilitation of existing structures will ensure the structural integrity of aging manholes thereby preventing collapse and enhancing access and worker safety.



**Project Impact/Benefit:** Project will help reduce the number of sewer back-up claims and ensure compliance with all DEQ regulations.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year and reduce overtime callins and sewer claims.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 - FY2022

Project Title: WATER WELL MAINTENANCE

First Year in CIP: 2017

**Project Category:** Infrastructure Repair **Department:** Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Crosby Road well system will have been online for five (5) years. This project would be beginning of rotation of annual well inspections so that each well is inspected every 5-6 years. Inspection would cost an estimated \$10,000 with the remainder of project costs resulting from potential repairs or parts replacement.

**Project Justification and/or Need:** A 6-year inspection cycle insures that each well is regularly inspected for potential problems. This preventative maintenance schedule will improve the life cycle of the well system and insure that the wells are able to continually provide water to the system.



**Project Impact/Benefit:** Costly repairs can result from a failure to regularly engage in preventative maintenance activities with infrastructure assets like the City's well system.

**Operating Fund Impact:** Reduce minor maintenance costs by \$1,000 per year due and reduce chances for catastrophic failures or major repair costs.

<b>Funding Source</b>	<b>Amount</b>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: LINDEN STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$44,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Linden Street located between W. Division Street and Arthur Street

**Project Justification and/or Need:** This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$44,000
Total	\$44,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

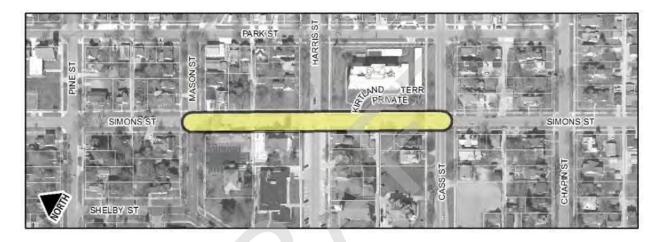
Program Fiscal Year: YEAR 3 - FY2023
Project Title: N. SIMONS STREET

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$37,500



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section of Simons Street located between Mason Street and E. Cass Street.

**Project Justification and/or Need:** This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$37,500
Total	\$37,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: 1/2-TON, 4X4 SERVICE TRUCK

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Scheduled replacement of existing 4-wheel drive service truck.

**Project Justification and/or Need:** Vehicle will be 10-15 years old and in need of replacement.

**Project Impact/Benefit:** Maintenance costs will be reduced as aged vehicles are upgraded.

**Operating Fund Impact:** Reduce maintenance costs \$1,000 per year.

**Funding Source(s) for this Project:** 

**Funding Source** 

Operating Revenues

Total



Amount

\$25,000

\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: EXTERIOR DOOR/WINDOW REPLACEMENT (WWTP)

First Year in CIP: 2018
Project Category: Building

**Department:** Water and Wastewater

**Total Project Cost:** \$115,000

Project Description: Energy efficient replacement of doors and windows.

**Project Justification and/or Need:** The existing doors and windows leak excessively and do not operate properly.

**Project Impact/Benefit:** Energy savings, enhanced appearance of public facility.

Operating Fund Impact: Energy savings could save approximately \$500 per year in utility costs.

Funding Source	<u>Amount</u>
Operating Revenues	\$115,000
Total	\$115,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023
Project Title: KUBOTA TRACTOR

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** New Kubota tractor to replace aging one currently in service.

**Project Justification and/or Need:** Used to move snow, pull finish mower, scrape drying beds and move heavy objects.

Project Impact/Benefit: Modern and safe equipment makes jobs more efficient and safer for operators.

Operating Fund Impact: Reduced maintenance costs of \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: SUBMERSIBLE HYDRAULIC PUMP

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$90,000

**Project Description:** Replace aging submersible hydraulic pump with new submersible hydraulic pump and accessories.

**Project Justification and/or Need:** Hydraulic pump is used for routine maintenance, tank dewatering, street pumping and in emergency situations where water must be moved.

**Project Impact/Benefit:** Enhances safety and welfare of the community.

Operating Fund Impact: Minimal decrease in annual repair and maintenance costs.

Funding Source	<b>Amount</b>
Operating Revenues	\$90,000
Total	\$90,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023
Project Title: NEW CONTROL PANEL

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$100,000

**Project Description:** Replace main control panel at the Waste Water Treatment Plan as the existing panel is dated and a new panel will provide more efficient plant process control.

Project Justification and/or Need: Aging control panel needs complete replacement.

Project Impact/Benefit: Continued optimum process of the plant.

Operating Fund Impact: Reduced maintenance, increased efficiency in operations.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$100,000
Total	\$100,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023
Project Title: PUSH SEWER CAMERA

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

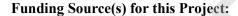
**Total Project Cost:** \$13,500

**Project Description:** Purchase sewer push camera, 200' cable assembly with Sonde location device.

**Project Justification and/or Need:** Current camera is inoperable at times and needs maintenance. Camera has been in use for 15 years and has reached the end of its useful life.

**Project Impact/Benefit:** Better picture, lights and DVD recording capability. Able to trace Sonde to pinpoint problem area. Reduce cost to plumbers for small televising work. Accuracy to dig directly to problem.

**Operating Fund Impact:** Reduced maintenance costs; reduced repair costs due to more efficient and accurate equipment.



Funding Source	Amount
Operating Revenues	\$13,500
Total	\$13,500



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: MANHOLE REHABILITATION

First Year in CIP: 2018

**Project Category:** Equipment Replacement Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Rehabilitate existing sanitary manholes with an epoxy spray liner to extend life. This will be an ongoing project where manholes in most urgent need of repair and rehabilitation will be identified and addressed as funding allows. It is estimated that each manhole will cost between \$2,500 and \$5,000 to rehabilitate.

**Project Justification and/or Need:** Rehabilitation of existing structures will ensure the structural integrity of aging manholes thereby preventing collapse and enhancing access and worker safety.



**Project Impact/Benefit:** Project will help reduce the number of sewer back-up claims and ensure compliance with all DEQ regulations.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year and reduce overtime callins and sewer claims.

<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 - FY2023

Project Title: WATER WELL MAINTENANCE

First Year in CIP: 2018

**Project Category:** Infrastructure Repair **Department:** Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Crosby Road well system will have been online for five (5) years. This project would be beginning of rotation of annual well inspections so that each well is inspected every 5-6 years. Inspection would cost an estimated \$10,000 with the remainder of project costs resulting from potential repairs or parts replacement.

**Project Justification and/or Need:** A 6-year inspection cycle ensures that each well is regularly inspected for potential problems. This preventative maintenance schedule will improve the life cycle of the well system and ensure that the wells are able to continually provide water to the system.



**Project Impact/Benefit:** Costly repairs can result from a failure to regularly engage in preventative maintenance activities with infrastructure assets like the City's well system.

**Operating Fund Impact:** Reduce minor maintenance costs by \$1,000 per year due and reduce chances for catastrophic failures or major repair costs.

Funding Source	<b>Amount</b>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: **ELMER STREET** 

First Year in CIP: 2018

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$76,000



**Project Description:** Replace water and sewer infrastructure below the street surface while it is torn up. This project includes the section Elmer Street located between Waldo Street and Linden Street.

**Project Justification and/or Need:** This portion of the street will be reconstructed this year, and it is prudent to replace underlying utility infrastructure while a street is torn up.

**Project Impact/Benefit:** Enhance water quality and improve the delivery of utility services.

Operating Fund Impact: Reduce minor maintenance costs by \$500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$76,000
Total	\$76,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: MAJOR BUILDING EXTERIOR REPAIRS

First Year in CIP: 2016

**Project Category:** Infrastructure Reconstruction

**Department:** Water and Wastewater

**Total Project Cost:** \$175,000

**Project Description:** Project will repair and refinish building exterior(s) to prevent further brick decay and damage.

**Project Justification and/or Need:** Exterior brick needs to be surfaced to save it from further degradation.

**Project Impact/Benefit:** Enhance employee safety, building integrity, and building appearance.

Operating Fund Impact: Reduce maintenance costs to repair damaged sections.

Funding Source	<u>Amount</u>
Operating Revenues	\$175,000
Total	\$175,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: VISITOR/CLIENT ENTRANCE - WWTP

First Year in CIP: 2018
Project Category: Building

**Department:** Water and Wastewater

**Total Project Cost:** \$95,000

**Project Description:** Remodel the visitor/client entrance to WWTP; new gate, driveway, ramp/stairs, secure door, customer service window.

**Project Justification and/or Need:** Need to restrict general public access to operational areas of the WWTP and laboratory; existing potential hazards. Also, project will create a more pleasant customer and public interface.

**Project Impact/Benefit:** Reduce customer/public liability due to (current) unrestricted access to laboratory and plant hazards.

Operating Fund Impact: Should not impact operating budget.

Funding Source	<b>Amount</b>
Operating Revenues	\$95,000
Total	\$95,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: 1/2-TON, 4X4 SERVICE TRUCK

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$30,000

**Project Description:** Scheduled replacement of existing 4-wheel drive service truck.

**Project Justification and/or Need:** Vehicle will be 10-15 years old and in need of replacement.

**Project Impact/Benefit:** Maintenance costs will be reduced as aged vehicles are upgraded.

**Operating Fund Impact:** Reduce maintenance costs \$1,000 per year.

**Funding Source(s) for this Project:** 

**Funding Source** 

Operating Revenues

Total

Amount

\$30,000

\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: PISTON PUMP REPLACEMENT

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Repair or replace existing pump, as it is due for an upgrade.

**Project Justification and/or Need:** This pump is used in the biosolids handling building and is nearing the end of its useful life.

**Project Impact/Benefit:** Needed for the solid handling process.

Operating Fund Impact: Reduced maintenance, increased efficiency.

<b>Funding Source</b>	<b>Amount</b>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: BACKHOE

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Water and Wastewater

**Total Project Cost:** \$110,000

**Project Description:** Replace 2002 JCB with a new backhoe

**Project Justification and/or Need:** Current JCB tractor/backhoe has been in service for 15 years. Utilities currently operates two backhoes, a 2002 and 2014 model. The 2002 will be replaced and either traded or sold at auction.

**Project Impact/Benefit:** Maintenance costs of aged equipment will be eliminated with departmental efficiency being enhanced.

Operating Fund Impact: Reduce maintenance costs.

<u>Funding Source</u>	<b>Amount</b>
Operating Revenues	\$110,000
Total	\$110,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: MANHOLE REHABILITATION

First Year in CIP: 2018

**Project Category:** Equipment Replacement Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Rehabilitate existing sanitary manholes with an epoxy spray liner to extend life. This will be an ongoing project where manholes in most urgent need of repair and rehabilitation will be identified and addressed as funding allows. It is estimated that each manhole will cost between \$2,500 and \$5,000 to rehabilitate.

**Project Justification and/or Need:** Rehabilitation of existing structures will ensure the structural integrity of aging manholes thereby preventing collapse and enhancing access and worker safety.



**Project Impact/Benefit:** Project will help reduce the number of sewer back-up claims and ensure compliance with all DEQ regulations.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year and reduce overtime callins and sewer claims.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 - FY2024

Project Title: WATER WELL MAINTENANCE

First Year in CIP: 2018

**Project Category:** Infrastructure Repair **Department:** Water and Wastewater

**Total Project Cost:** \$25,000

**Project Description:** Crosby Road well system will have been online for five (5) years. This project would be beginning of rotation of annual well inspections so that each well is inspected every 5-6 years. Inspection would cost an estimated \$10,000 with the remainder of project costs resulting from potential repairs or parts replacement.

**Project Justification and/or Need:** A 6-year inspection cycle ensures that each well is regularly inspected for potential problems. This preventative maintenance schedule will improve the life cycle of the well system and ensure that the wells are able to continually provide water to the system.



**Project Impact/Benefit:** Costly repairs can result from a failure to regularly engage in preventative maintenance activities with infrastructure assets like the City's well system.

**Operating Fund Impact:** Reduce minor maintenance costs by \$1,000 per year due and reduce chances for catastrophic failures or major repair costs.

Funding Source	<b>Amount</b>
Operating Revenues	\$25,000
Total	\$25,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025
Project Title: TWO (2) SERVICE TRUCKS

First Year in CIP: 2019
Project Category: Vehicles

**Department:** Water and Wastewater

**Total Project Cost:** \$60,000

**Project Description:** Scheduled replacement of two (2) existing 4-wheel drive service trucks.

**Project Justification and/or Need:** Vehicles will be 10-15 years old and in need of replacement.

**Project Impact/Benefit:** Maintenance costs will be reduced as aged vehicles are upgraded.

**Operating Fund Impact:** Reduce maintenance costs \$1,000 per year.



Funding Source	<b>Amount</b>
Operating Revenues	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025
Project Title: TYPE I WATER SYSTEM

First Year in CIP: 2019

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$15,000

**Project Description:** Replace or rebuild Type I water system for both General and WWTP laboratories.

**Project Justification and/or Need:** Current Reverse Osmosis(RO)/De-Ionized Type I water systems were purchased in 2014. Their estimated lifespan is 10-12 years (3 RO membrane replacement cycles). Anticipating a need to rebuild and/or replace a significant portion of both systems at that point.

**Project Impact/Benefit:** Type I water is a requirement of laboratory operation.



### **Operating Fund Impact:**

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$15,000
Total	\$15,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: ANAEROBIC DIGESTER CLEANING

First Year in CIP: 2019

**Project Category:** Utilities Infrastructure **Department:** Water and Wastewater

**Total Project Cost:** \$75,000

Project Description: Clean and inspect anaerobic digesters.

**Project Justification and/or Need:** Removal of excess grit and other undesired material that has accumulated over time.

**Project Impact/Benefit:** Removal of undesired material uses up space that could be used for better digestion of sludge, resulting in a better biosolids.



**Operating Fund Impact:** Cleaning could reduce the amount of grit making it into the biosolids holding tanks. Biosolids is costly to haul and reduction of grit could save on overall hauling cost.

Funding Source	<b>Amount</b>
Operating Revenues	\$75,000
Total	\$75,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: WWTP HAND RAIL REPLACEMENT

First Year in CIP: 2019
Project Category: Building

**Department:** Water and Wastewater

**Total Project Cost:** \$100,000

**Project Description:** Hand rail replacement for the aeration, primary, secondary, secondary, flocculation tank and the grit tank.

**Project Justification and/or Need:** Upgrade rails to OSHA standards, improve safety, use of aluminum railing as opposed to existing steel railing.

**Project Impact/Benefit:** Safety of the workers and visitors around the plant.

Operating Fund Impact: No significant impact.



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: PLANT-WIDE PHONE SYSTEM

First Year in CIP: 2019

**Project Category:** Technology

**Department:** Water and Wastewater

**Total Project Cost:** \$18,000

**Project Description:** Phone system plant-wide, with paging capacity, voice mail and answering in various locations within plant grounds.

**Project Justification and/or Need:** The existing phone is available only in plant offices and not other buildings like the maintenance shop and Bio building.

**Project Impact/Benefit:** Enhance communications between various buildings on the campus of the plant, additional safety of workers at remote buildings around the plant.

**Operating Fund Impact:** No significant impact.

Funding Source	<b>Amount</b>
Operating Revenues	\$18,000
Total	\$18,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: TELEVISED INSPECTION TRAILER

First Year in CIP: 2019

**Project Category:** Heavy Equipment **Department:** Water and Wastewater

**Total Project Cost:** \$225,000

**Project Description:** Sewer camera and trailer to perform televised inspections of the City's sewer system.

**Project Justification and/or Need:** To provide a more efficient way of monitoring the City's sanitary and storm sewer systems.



**Project Impact/Benefit:** Prevention of costly sewer repairs, and assistance with the accurate identification of potential problem areas within these systems.

**Operating Fund Impact:** Reduced maintenance, and cost of contracting an outside company to televise for the City.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$225,000
Total	\$225,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: TWO (2) RIDING LAWN MOWERS

First Year in CIP: 2019

**Project Category:** Equipment

**Department:** Water and Wastewater

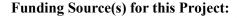
**Total Project Cost:** \$30,000

**Project Description:** Replace existing aging zero turn mowers.

**Project Justification and/or Need:** Several acres of lawn at the WWTP and lift stations to mow.

**Project Impact/Benefit:** Enable staff to continue to maintain grounds in an efficient manner without down time caused by equipment repair issues.

**Operating Fund Impact:** Reduced maintenance and time spent mowing.



Funding Source	<b>Amount</b>
Operating Revenues	\$30,000
Total	\$30,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: CONSTRUCTION/JOB CARGO TRAILER

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$7,500

**Project Description:** Purchase new construction/job cargo trailer.

**Project Justification and/or Need:** Construction/job cargo trailer set up with tools and parts needed for construction/road closures and emergency repairs would increase efficiency and reduce response time to issues within the system.

**Project Impact/Benefit:** Parts and tools necessary for maintenance in one place, everything accessible at a safe and obtainable level.

Operating Fund Impact: Reduce travel time for parts, tools and road closure signs.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 - FY2025

Project Title: SEWER LINING

First Year in CIP: 2019

**Project Category:** Utilities Infrastructure **Department:** Water and Wastewater

**Total Project Cost:** \$500,000

**Project Description:** Rehabilitate 5,000 linear feet of sanitary sewer main with a fiberglass liner.

**Project Justification and/or Need:** Sewer mains have water infiltration, holes and are aging. Lining will extend the life of the pipes without the need to tear up roads to replace pipes.

**Project Impact/Benefit:** Lining sewer mains in these specific areas are more cost effective than replacing with new pipe.

**Operating Fund Impact:** Save electricity and maintenance cost for pumping and treating water infiltration.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$500,000
Total	\$500,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: ANALYTICAL LAB BALANCE

First Year in CIP: 2017

**Project Category:** Equipment Replacement Water and Wastewater

**Total Project Cost:** \$10,000

**Project Description:** Replace analytical balance in wastewater laboratory.

**Project Justification and/or Need:** Reliable measurements are critical for accurate results for solids, suspended solids, and volatile suspended solids analysis. There are required parameter for these results for the City's NPDES permit and for process control. Current balance will be over fifteen years old when replaced.

Project Impact/Benefit: Ensure accurate measurements for testing.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$10,000
Total	\$10,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: WASTEWATER/LAB FUME HOODS

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$35,000

**Project Description:** Replace/rehabilitate wastewater and general lab fume hoods.

**Project Justification and/or Need:** The most recent full replacement took place in 1996 with refurbish in 2016 and 2018. The units are approaching 30 years old. There are a lot of acids used in these hoods and it is eating away at the interior structure of the hoods. The fan systems are currently working well, so perhaps only the interior will need to be replaced.

**Project Impact/Benefit:** A properly working fume hood will keep harmful vapors from entering the lab and negatively affecting the lab staff's health and lab materials.

**Operating Fund Impact:** An employee illness/injury would cost money in lost time, insurance rates, possible lawsuits, etc. Acid degradation of materials in the lab means they have to be replaced at a cost.

Funding Source	<u>Amount</u>
Operating Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: TRANSFORMER REPLACEMENT

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$20,000

**Project Description:** Replace old 750 KVA transformer with a new 500 KVA transformer.

Project Justification and/or Need: Old transformer has had multiple leaks repaired and needs replaced.

**Project Impact/Benefit:** Protect against power outages due to equipment failure and to ensure safe and efficient operations.

**Operating Fund Impact:** All the power runs through the transformer and if it were to fail it could cost a tremendous amount of money to change in an emergency.

Funding Source	<b>Amount</b>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026 Project Title: AQUA DISK UPGRADE

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$55,000

**Project Description:** Upgrade outdated Human Interface Modules and PLC's on the aqua disk cloth filters.

**Project Justification and/or Need:** Equipment that is critical to the treatment process needs to be kept up to date and working properly. Regular replacement is important.

**Project Impact/Benefit:** Regularly updating equipment will help ensure that the water treatment operations consistently operate with no downtime and optimal efficiency and safety.

Operating Fund Impact: Reduced unplanned maintenance cost and efficient operation.

Funding Source	<u>Amount</u>
Operating Revenues	\$55,000
Total	\$55,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: CHANNEL MONSTER REPLACEMENT

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$45,000

**Project Description:** Replace old channel monster with new channel monster.

**Project Justification and/or Need:** The old channel monster which chews up solids prior to entering the treatment stages is worn and aging.

**Project Impact/Benefit:** Regularly updating equipment will help ensure that the water treatment operations consistently operate with no downtime and optimal efficiency and safety.

**Operating Fund Impact:** Reduced maintenance cost of unplugging pumps and removing accumulated solids throughout the plant.

Funding Source	<b>Amount</b>
Operating Revenues	\$45,000
Total	\$45,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: MAIN WWTP BUILDING ROOF REPLACEMENT

First Year in CIP: 2020 Project Category: Building

**Department:** Water and Wastewater

**Total Project Cost:** \$50,000

**Project Description:** Remove aging rubber membrane roof and replace it with a new membrane roof and drain boots.

**Project Justification and/or Need:** The current leaking roof is in dire need of replacement.

**Project Impact/Benefit:** A fully functioning roof is critical to protecting the assets within the building as well as the employees that work in the facility.

Operating Fund Impact: Eliminate costly repairs of \$2,000 - \$5,000 per year.

Funding Source	<b>Amount</b>
Operating Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: ULTRAVIOLET SYSTEM UPGRADE

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$110,000

Project Description: Upgrading outdated UV equipment so it operates properly.

Project Justification and/or Need: UV is a crucial part of the treatment process and needs to be

upgraded.

**Project Impact/Benefit:** Regularly updating equipment will help ensure that the water treatment

operations consistently operate with no downtime and optimal efficiency and safety.

Operating Fund Impact: Lower monthly electrical cost and semi-annual bulb replacements.

Funding Source	<b>Amount</b>
Operating Revenues	\$110,000
Total	\$110,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 6 - FY2026**Project Title: **COMPACT TRACTOR** 

First Year in CIP: 2020

**Project Category:** Equipment

**Department:** Water and Wastewater

**Total Project Cost:** \$30,000

**Project Description:** Purchase new compact tractor.

**Project Justification and/or Need:** Compact tractor for well field mowing, yard/site work, light snow removal. Currently borrow a tractor to do this work which is not always available.

**Project Impact/Benefit:** Enhance ability to maintain the appearance of both well fields, work for moving parts around.

**Operating Fund Impact:** Increase routine maintenance and fuel costs slightly.

Funding Source	<b>Amount</b>
Operating Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: TWO (2) 1/2-TON SERVICE TRUCKS

First Year in CIP: 2020 Project Category: Vehicles

**Department:** Water and Wastewater

**Total Project Cost:** \$60,000

**Project Description:** Scheduled replacement of two (2) existing 4-wheel drive service trucks.

**Project Justification and/or Need:** Vehicles will be approximately 10 years old and in need of replacement.

Project Impact/Benefit: Maintenance costs will be reduced as aged vehicles are upgraded.

Operating Fund Impact: Reduce maintenance costs \$1,000 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$60,000
Total	\$60,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 - FY2026

Project Title: SEWER LINING

First Year in CIP: 2020

**Project Category:** Utilities Infrastructure **Department:** Water and Wastewater

**Total Project Cost:** \$500,000

**Project Description:** Rehabilitate 5,000 linear feet of sanitary sewer main with a fiberglass liner.

**Project Justification and/or Need:** Sewer mains have water infiltration, holes and are aging. Lining will extend the life of the pipes without the need to tear up roads to replace pipes.

**Project Impact/Benefit:** Lining sewer mains in these specific areas are more cost effective than replacing with new pipe.

**Operating Fund Impact:** Save electricity and maintenance cost for pumping and treating water infiltration.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$500,000
Total	\$500,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Department of Public Works**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Department of Public Works	
Year 1 - FY2021	
1-Ton Dump Truck	50,000
Four Post Column Lift	35,000
Riding Lawn Mower	7,500
Single Axle Blade Truck w/Reversing Plow	160,000
Year 1 - FY2021 Total	252,500
Year 2 - FY2022	
3/4-Ton 4X4 Pickup Truck	30,000
Year 2 - FY2022 Total	30,000
Year 3 - FY2023	
3/4-Ton 4X4 Pickup Truck	30,000
Wood Chipper	30,000
Year 3 - FY2023 Total	60,000
Year 4 - FY2024	
1-Ton Dump Truck	50,000
Year 4 - FY2024 Total	50,000
Year 5 - FY2025	
3/4-Ton 4X4 Pickup Truck	35,000
Year 5 - FY2025 Total	35,000
Department of Public Works Total	427,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: 1-TON DUMP TRUCK

First Year in CIP: 2016

**Project Category:** Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$50,000

Project Description: Replace current dump truck.

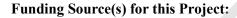
Project Justification and/or Need: Replace old equipment

used frequently in department operations.

**Project Impact/Benefit:** Maintain reliable and safe equipment to accomplish tasks and keep streets safe for our community.

#### **Operating Fund Impact:**

Decrease minor maintenance costs by \$500 per year and reduce downtime.



<u>Funding Source</u>	<u>Amount</u>
Operating Revenues	\$50,000
Total	\$50,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: FOUR POST COLUMN LIFT

First Year in CIP: 2016

**Project Category:** New Equipment **Department:** Stores and Garage

**Total Project Cost:** \$35,000

**Project Description:** Purchase and install a four-post column lift for lifting heavy equipment for maintenance.

**Project Justification and/or Need:** Project will enable city mechanic to lift heavy equipment for inspections and repairs, including equipment for other departmental annual inspection requirements, like fire trucks, etc.

**Project Impact/Benefit:** Enhances capacity of maintenance staff to perform more thorough inspections by providing adequate lighting and maneuverability to perform repairs.



**Operating Fund Impact:** Lift will reduce setup time prior to inspections and repairs, and could enable city mechanic to perform additional services for other departments, thereby reducing operational maintenance costs by up to \$2,000 per year.

Funding Source	Amount
Operating Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021
Project Title: RIDING LAWN MOWER

First Year in CIP: 2008

**Project Category:** Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$7,500

**Project Description:** Riding lawn mowers are used almost daily during the mowing season to mow city property and for grass and weed orders.

**Project Justification and/or Need:** Current unit is fifteen years old and is requiring increasing maintenance and repairs. Reliability is also a factor as the equipment ages. Maintenance costs for this equipment make purchasing a new mower the best option.

**Project Impact/Benefit:** A new mower with hydrostatic drive and a 52-inch floating deck will enable the street department maintenance crew to maintain city property with a high level of efficiency and productivity.

**Operating Fund Impact:** Reduce minor maintenance costs by \$500 per year.

Funding Source	<b>Amount</b>
Operating Revenues	\$7,500
Total	\$7,500

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021

Project Title: SINGLE AXLE BLADE TRUCK

First Year in CIP: 2015

Project Category: Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$175,000

**Project Description:** Plow trucks typically remain in service for 10 years. This project will replace a 10-year old truck. Final cost represents purchase price less an estimated \$10,000 trade-in of current truck. The current box and certain related equipment will be refurbished and mounted to new chassis.

Project Justification and/or Need: The existing blade truck that is scheduled to be replaced is 10 years old. Increased maintenance costs are incurred as the trucks age, therefore a regular replacement schedule is prudent. Replacement also helps to increase reliability and reduce downtime, both critical factors during winter snow removal months.



Project Impact/Benefit: Efficiency of winter maintenance activities will be maintained.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$175,000
Total	\$175,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022 Project Title: 3/4-TON 4X4 PICKUP TRUCK

First Year in CIP: 2016

**Project Category:** Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$30,000

**Project Description:** Replace pickup truck utilized daily for street maintenance activities.

**Project Justification and/or Need:** Pickup trucks are essential for day-to-day operations in the street department. These trucks typically remain in service for up to 12 years. The condition of older vehicles is reviewed each year, and the one in worst condition is replaced.

**Project Impact/Benefit:** A regular replacement schedule will help keep down repair and maintenance costs and reduce down time.



Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

Funding Source	<u>Amount</u>
Operating Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023
Project Title: 3/4-TON 4X4 PICKUP TRUCK

First Year in CIP: 2017

Project Category: Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$30,000

**Project Description:** Replace pickup truck utilized daily for street maintenance activities.

**Project Justification and/or Need:** Pickup trucks are essential for day-to-day operations in the street department. These trucks typically remain in service for up to 12 years. The condition of older vehicles is reviewed each year, and the one in worst condition is replaced.

**Project Impact/Benefit:** A regular replacement schedule will help keep down repair and maintenance costs and reduce down time.



Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

<b>Funding Source</b>	Amount
Operating Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: WOOD CHIPPER

First Year in CIP: 2020

Project Category: Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$30,000

**Project Description:** Purchase a new commercial grade wood chipper to replace current equipment.

**Project Justification and/or Need:** Current unit will reach the end of its estimated useful life and will begin to experience maintenance issues and increased downtime for repairs.

**Project Impact/Benefit:** Maintain reliable and safe equipment to accomplish tasks and keep streets safe for our community.

#### **Operating Fund Impact:**

Decrease minor maintenance costs by \$500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$30,000
Total	\$30,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 – FY2024 Project Title: 1-TON DUMP TRUCK

First Year in CIP: 2018

**Project Category:** Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$50,000

**Project Description:** Replace second of two (2) dump trucks.

**Project Justification and/or Need:** Replace old equipment used frequently in department operations.

**Project Impact/Benefit:** Maintain reliable and safe equipment to accomplish tasks and keep streets safe for our community.

#### **Operating Fund Impact:**

Decrease minor maintenance costs by \$500 per year and reduce downtime.



Funding Source	<u>Amount</u>
Operating Revenues	\$50,000
Total	\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 – FY2025 Project Title: 3/4-TON 4X4 PICKUP TRUCK

First Year in CIP: 2010

Project Category: Equipment Replacement

**Department:** Stores and Garage

**Total Project Cost:** \$35,000

**Project Description:** Replace pickup truck utilized daily for street maintenance activities.

**Project Justification and/or Need:** Pickup trucks are essential for day-to-day operations in the street department. These trucks typically remain in service for up to 12 years. The condition of older vehicles is reviewed each year, and the one in worst condition is replaced.

**Project Impact/Benefit:** A regular replacement schedule will help keep down repair and maintenance costs and reduce down time.



Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

Funding Source	<b>Amount</b>
Operating Revenues	\$35,000
Total	\$35,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Information Technology**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Information Technology	
Year 1 - FY2021	
Computer Replacement	20,000
Wireless Project	50,000
Year 1 - FY2021 Total	70,000
Year 2 - FY2022	
Computer Replacement	20,000
IT Infrastructure	20,000
Year 2 - FY2022 Total	40,000
Year 3 - FY2023	
Computer Replacement	20,000
Year 3 - FY2023 Total	20,000
Year 4 - FY2024	
Computer Replacement	20,000
IT Infrastructure	20,000
Year 4 - FY2024 Total	40,000
Year 5 - FY2025	
Computer Replacement	20,000
IT Infrastructure	50,000
Year 5 - FY2025 Total	70,000
Year 6 - FY2026	
Computer Replacement	20,000
IT Infrastructure	20,000
Year 6 - FY2026 Total	40,000
Information Technology Total	280,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2016

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

**Project Justification and/or Need:** With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

**Project Impact/Benefit:** Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021 Project Title: WIRELESS PROJECT

First Year in CIP: 2018

**Project Category:** Equipment Replacement **Department:** Information Technology

**Total Project Cost:** \$50,000

**Project Description:** 

**Project Justification and/or Need:** 

**Project Impact/Benefit:** 

**Operating Fund Impact:** 

**Funding Source(s) for this Project:** 

Funding Source
Operating Revenues
Total
S50,000
\$50,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2017

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

**Project Justification and/or Need:** With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

**Project Impact/Benefit:** Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022 Project Title: IT INFRASTRUCTURE

First Year in CIP: 2017

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** General technology infrastructure updates.

**Project Justification and/or Need:** The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

**Project Impact/Benefit:** Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2018

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

**Project Justification and/or Need:** With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

**Project Impact/Benefit:** Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 – FY2024

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2018

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

**Project Justification and/or Need:** With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

**Project Impact/Benefit:** Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 4 – FY2024 Project Title: IT INFRASTRUCTURE

First Year in CIP: 2018

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** General technology infrastructure updates.

**Project Justification and/or Need:** The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

**Project Impact/Benefit:** Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

Operating Fund Impact: Reduce minor maintenance costs by \$2,500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 – FY2025

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2019

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

**Project Justification and/or Need:** With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

**Project Impact/Benefit:** Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 5 – FY2025 Project Title: IT INFRASTRUCTURE

First Year in CIP: 2019

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$50,000

**Project Description:** Upgrade and replace main servers.

**Project Justification and/or Need:** Current servers were replaced in FY19 and will have reached the end of their estimated useful lives. The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

**Project Impact/Benefit:** Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

**Operating Fund Impact:** Reduce minor maintenance costs by \$2,500 per year.

Funding Source	<b>Amount</b>
Operating Revenues	\$50,000
Total	\$50,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 – FY2026

Project Title: COMPUTER REPLACEMENT

First Year in CIP: 2020

**Project Category:** Equipment Replacement **Department:** Information Technology

**Total Project Cost:** \$20,000

**Project Description:** Replace desktop computers, laptops, and other computer hardware that has reached the end of its useful life. The estimated useful life of a business-use PC is 4 years.

**Project Justification and/or Need:** With nearly 70 workstations in service throughout City departments, it is prudent to annually replace a portion of them in order to avoid a huge one-year need.

**Project Impact/Benefit:** Replacement of computer equipment in a timely fashion increases productivity and efficiency, while also reducing maintenance costs and down time.



Operating Fund Impact: Reduce minor maintenance costs by \$1,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 6 – FY2026 Project Title: IT INFRASTRUCTURE

First Year in CIP: 2020

**Project Category:** Equipment Replacement Information Technology

**Total Project Cost:** \$20,000

**Project Description:** General technology infrastructure updates.

**Project Justification and/or Need:** The City's system of IT infrastructure needs to be updated in order to minimize downtime and optimize operational efficiencies.

**Project Impact/Benefit:** Each department of the City relies on technology to enhance efficiency and optimize productivity. Regular updates enable the City's departments to take advantage of the latest technological advancements to improve and sustain operating capacities.

**Operating Fund Impact:** Reduce minor maintenance costs by \$2,500 per year.

<b>Funding Source</b>	<u>Amount</u>
Operating Revenues	\$20,000
Total	\$20,000



Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Community Development**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Community Development	
Year 1 - FY2021	
Trailhead at Cadillac Commons	375,000
Cass/Shelby/Chapin Upgrades	250,000
Year 1 - FY2021 Total	625,000
Year 3 - FY2023	
Carmel Street Sidewalk	75,000
Chestnut Street Sidewalk	75,000
Cobb Street Sidewalk	100,000
Pearl Street Sidewalk	100,000
Year 3 - FY2023 Total	350,000
Community Development Total	975,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: TRAILHEAD AT CADILLAC COMMONS

First Year in CIP: 2013

**Project Category:** Other Infrastructure

**Department:** Community Development

**Total Project Cost:** \$375,000

**Project Description:** The White Pine Trail will be extended from its current terminus to a new trailhead in downtown Cadillac. Improvements to public facilities at or near the new trailhead may also be necessary.

**Project Justification and/or Need:** Presently, the White Pine Trail ends at the intersection of South and Lake Streets. From there, users of the trail are left to determine how to get to the community's downtown landmarks and businesses. The trailhead should also be located near public restrooms and other facilities which are not present at the existing trailhead.



**Project Impact/Benefit:** Extending the trail into downtown Cadillac will increase awareness of its location and make it easier for residents and visitors alike to use it. This will encourage engagement in healthy physical activities.

Operating Fund Impact: Increase annual maintenance and repair costs \$7,500 to \$10,000 per year.

Funding Source	<u>Amount</u>
Local Funds	\$60,000
Rotary Club Donation	50,000
MDNR Grant	265,000
Total	\$375,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 - FY2021

Project Title: CASS/SHELBY/CHAPIN UPGRADES

First Year in CIP: 2020

**Project Category:** Other Infrastructure

**Department:** Community Development

**Total Project Cost:** \$250,000

**Project Description:** In conjunction with the Cadillac Lofts project, the City will improve the area surrounding the new development with street upgrades, parking upgrades, and sidewalks.

Project Justification and/or Need: The areas surrounding this block are in need of upgrades.

**Project Impact/Benefit:** Project will beautify the area surrounding a new development at a core intersection within the Cadillac downtown area.

**Operating Fund Impact:** No impact on the operating budget.

Funding Source	<u>Amount</u>
Local Funds	\$250,000
Total	\$250,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: CARMEL STREET SIDEWALK

First Year in CIP: 2013

**Project Category:** Other Infrastructure

**Department:** Community Development

**Total Project Cost:** \$75,000

Project Description: Construct sidewalk along Carmel Street in the Franklin Elementary School area.

**Project Justification and/or Need:** This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area, especially for young school children that are walking to school.

Project Impact/Benefit: Enhance pedestrian safety and ease flow of foot traffic.

**Operating Fund Impact:** Increase minor maintenance and repair costs \$2,500 per year.

<b>Funding Source</b>	<b>Amount</b>
Special Assessments	\$75,000
Total	\$75,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023

Project Title: CHESTNUT STREET SIDEWALK

First Year in CIP: 2013

**Project Category:** Other Infrastructure

**Department:** Community Development

**Total Project Cost:** \$75,000

Project Description: Construct sidewalk along Chestnut Street in the Kenwood Elementary School area.

**Project Justification and/or Need:** This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area, especially for young school children that are walking to school.

Project Impact/Benefit: Enhance pedestrian safety and ease flow of foot traffic.

**Operating Fund Impact:** Increase minor maintenance and repair costs \$2,500 per year.

<b>Funding Source</b>	<b>Amount</b>
Special Assessments	\$75,000
Total	\$75,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: **YEAR 3 – FY2023**Project Title: **COBB STREET SIDEWALK** 

First Year in CIP: 2008

**Project Category:** Other Infrastructure

**Department:** Community Development

**Total Project Cost:** \$100,000

**Project Description:** Construct 1,200 feet of concrete sidewalk connecting hospital area with other medical facilities farther east on Cobb Street. Project would require significant land preparation, including retaining walls and other types of land manipulation required to make the sidewalk feasible.

**Project Justification and/or Need:** This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area.



Project Impact/Benefit: Enhance pedestrian safety and ease flow of foot traffic.

Operating Fund Impact: Increase minor maintenance and repair costs \$2,500 per year.

<b>Funding Source</b>	<u>Amount</u>
Special Assessments	\$100,000
Total	\$100,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 3 – FY2023
Project Title: PEARL STREET SIDEWALK

First Year in CIP: 2008

**Project Category:** Other Infrastructure

**Department:** Community Development

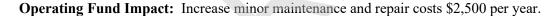
**Total Project Cost:** \$100,000

**Project Description:** Construct 2,600 feet of concrete sidewalk connecting the Lakeview Lutheran Manor area with Mitchell Street. Project would require significant land preparation, including retaining walls and other types of land manipulation required to make the sidewalk feasible.

**Project Justification and/or Need:** This area sees regular foot traffic and providing this pedestrian traffic with a sidewalk would enhance safety and walkability in the area.

**Project Impact/Benefit:** Enhance pedestrian safety

and ease flow of foot traffic.







Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

# **Projects Identified – Industrial Parks**

The following projects have been identified for inclusion in this six-year Capital Improvement Program.

Industrial Parks	
Year 1 - FY2021	
Entrance Signs	40,000
Year 1 - FY2021 Total	40,000
Year 2 - FY2022	
James E. Potvin Industrial Park Expansion	600,000
Year 2 - FY2022 Total	600,000
Industrial Parks Total	640,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 1 – FY2021

Project Title: INDUSTRIAL PARK ENTRANCE SIGNS

First Year in CIP: 2013

**Project Category:** Industrial Development

**Department:** Industrial Parks

**Total Project Cost:** \$40,000

**Project Description:** Replace entrance signs to the Cadillac Industrial Parks.

**Project Justification and/or Need:** Current entrance signs are faded and showing age, which also increases costs to maintain the signs. New companies that have entered the park need to have their company names displayed.

**Project Impact/Benefit:** The visual appearance at the entrance to the parks will be enhanced and the addition of new company names will be a public benefit as well.



Operating Fund Impact: Reduce maintenance and repair costs by \$500 per year.

Funding Source	<b>Amount</b>
Current Property Tax Revenues	\$40,000
Total	\$40,000

Capital Improvement Program
For the fiscal years ending June 30, 2021-2026

Program Fiscal Year: YEAR 2 – FY2022

Project Title: JAMES E. POTVIN INDUSTRIAL PARK EXPANSION

First Year in CIP: 2003

**Project Category:** Industrial Development

**Department:** Industrial Parks

Total Project Cost: \$600,000

**Project Description:** Phase II of the park expansion will result in the development of lots 15-20. Initial work on this project could begin in FY2019 but the majority of the work will be in Year 2 and potentially beyond. In addition, grants and other outside funding sources will be sought.

#### **Project Details:**

Water System\$200,000Sanitary Sewer System80,000Streets and Storm Water320,000

Total \$600,000



**Project Justification and/or Need:** Project will increase available industrial property through development of new infrastructure including sanitary sewer, water main, and street paving. The project will require wetlands mitigation.

**Project Impact/Benefit:** Project will result in additional available industrial sites.

**Operating Fund Impact:** Additional infrastructure and road maintenance will increase operational costs in the Street Department and Utilities by an estimated \$2,000 per year.

<b>Funding Source</b>	<u>Amount</u>
Local Industrial Park Funds	\$600,000
Total	\$600,000







# Capital Improvement Program July 1, 2020 - June 30, 2026